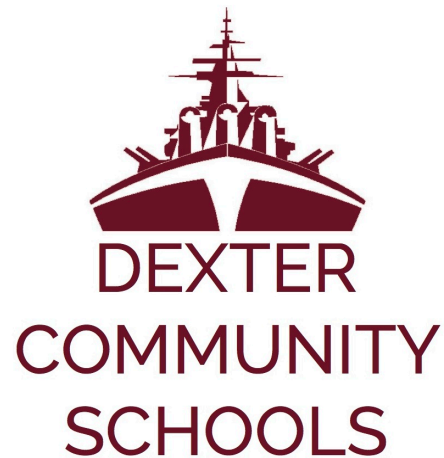


BOARD OF EDUCATION MEETING PACKET

October 16, 2023

7:00pm

Bates Boardroom



Our Vision:

Champion Learning –

Develop, Educate, and Inspire!

This meeting is a meeting of the Board of Education in public for the purpose of conducting the School District's business and is not to be considered a public community meeting. There is time for public participation during the meeting as indicated in the agenda below. Upon request to the Superintendent the District shall make reasonable accommodation for a person with disabilities to be able to participate in this meeting.

MEETING AGENDA

- A. CALL TO ORDER**
 - 1. Roll Call
- B. MEETING MINUTES** (9/11/2023)
- C. APPROVAL OF AGENDA**
- D. SCHOOL PRESENTATIONS**
 - 1. Shining Star
 - 2. Audit
 - 3. Virtual Learning Overview
 - 4. State Test Results
- E. PUBLIC PARTICIPATION** (up to ~30 minutes/max 5 per person)
- F. ADMINISTRATIVE & BOARD UPDATES**
 - 1. Superintendent
 - 2. Board President
 - 3. Student Representatives
- G. CONSENT ITEMS**
 - 1. Personnel – New Hires
 - 2. August & September Budget Reports
- H. ACTION ITEMS**
 - 1. Accept Audit
 - 2. Altria Settlement
 - 3. Policies–First Reading
 - 4. Appoint SEAB Committee Members
 - 5. Certify MASB Delegates
 - 6. MISEC Choice Solar Farm Electricity Power Purchase Agreement
- I. DISCUSSION ITEMS**
 - 1. Update on Multigenerational Center Committee and Funding
 - 2. MASB Delegate Resolutions
- J. PUBLIC PARTICIPATION** (up to ~15 minutes/max 3 per person)
- K. BOARD COMMENTS**
- L. INFORMATION ITEMS**
 - 1. Policy Minutes 9/13/2023
 - 2. Multigenerational Center Committee Minutes 9/14/23 & 9/28/23
- M. CLOSED SESSION – none planned**
- N. ADJOURNMENT**

CALENDAR

- *November 6 - Board Meeting - 7:00pm Bates Boardroom
 - *November 20 - Board Meeting - 7:00pm Bates Boardroom
-

Public Participation Policy 0167.3: Those interested in making a public comment will be asked to raise their hands so the time may be divided equally. Each speaker will be asked to announce his/her name and address and indicate if he/she represents any organization or agency. No person may speak more than once on the same subject during a single meeting.

BOARD OF EDUCATION MEETING NOTES
OCTOBER 16, 2023

A. CALL TO ORDER

1. Roll Call

B. MEETING MINUTES

- * An appropriate motion might be, "I move that the Board of Education approve the attached meeting minutes from September 11, 2023 as presented/amended."

C. APPROVAL OF AGENDA

Board policy provides that the Superintendent of Schools shall prepare an agenda for all Board meetings as directed by the President of the Board of Education.

- * An appropriate motion might be, "I move that the Board of Education approve the agenda as presented/amended."

D. SCHOOL PRESENTATIONS

1. Shining Star
Class of 2023 graduate Mikala Sposito will be recognized for her unique achievements.
2. Audit Presentation
Kim Lindsay of Rehmann will share the results of the 2022-2023 school year financial audit.
3. Virtual Learning Overview
Virtual Learning Coordinator Ann Pregont and Executive Director of Instruction Ryan Bruder will share an overview of the District's virtual learning program.
4. State Test Results
Ryan Bruder will share state testing results with the Board.

E. PUBLIC PARTICIPATION (full guidelines at link)

Each speaker is allotted a maximum of 5 minutes for a total of 30 minutes unless otherwise notified. At this point in the meeting, those interested in making a public comment will be asked to raise their hands so the time may be divided equally. Each speaker will be asked to announce their name and district of residence and indicate if they represent any organization or agency. No person may speak more than once on the same subject during a single meeting nor yield their time to another speaker. The Board does not respond to comments during the meeting. Those wishing to receive a personal response from the Board or Superintendent must complete a [public comment form](#) available at the meeting entrance and on our website.

F. ADMINISTRATIVE & BOARD UPDATES

1. Superintendent
2. Board President
3. Student Representatives

G. CONSENT ITEMS

Consent items are typically approved in bulk.

BOARD OF EDUCATION MEETING NOTES
OCTOBER 16, 2023

- * An appropriate motion might be, "I move that the Board of Education approve the consent items in bulk."

- 1. Personnel - New Hires.
Your packet includes resumes and recommendations for hire from Special Education Director Anne Nakon and DHS Principal Melanie Nowak for open teaching positions, and a resume and recommendation for hire from Superintendent Chris Timmis for the CFO position. If separated, an appropriate individual motion might be, "I move that the Board of Education offer probationary teaching contracts for the 2023-2024 school year to Laura Sayers and Nolan Wolffis, and hire Christie Bueche as CFO starting at admin level G."

- 2. August and September Budget Reports
Your packet includes financial information for the months of August, 2023 and September 2023. If separated, an appropriate motion might be, "I move that the Board of Education receive the August 2023 budget report."

- H. ACTION ITEMS**
- 1. Accept Audit
Your packet contains detailed financial information from the 2022-2023 school year from Rehmann. Earlier in the meeting, Kim Lindsay will have presented the findings to the Board and board members will have had the opportunity to ask questions.

- * An appropriate motion might be, "I move that the Board of Education accept the 2022-2023 financial audit."

- 2. Altria Settlement
Your packet includes [information regarding a proposed settlement](#) with Altria Group as part of a class action lawsuit against companies that market vaping products to minors. The Board of Education passed a similar settlement resolution with Juul in March of this year.

- * An appropriate motion might be, "I move that the Board of Education authorize the Superintendent to execute the attached Altria settlement agreement."

- 3. Policies–First Reading
On September 13, 2023, the policy committee met to review policies 2414 –*Reproductive Health and Family Planning* and 2418–*Sex Education*. They are recommending the two policies be combined into one for clarity. The committee made no changes to the existing policy text. There is one legal update from NEOLA to the language regarding prohibition of abortion referrals. The committee also added a definition of Sex Education. Combining these policies will mean rescinding the current policy 1414.

- * An appropriate motion might be, "I move that the Board of Education approve attached policies 1414 and 1418 for first reading."

**BOARD OF EDUCATION MEETING NOTES
OCTOBER 16, 2023**

4. Appoint SEAB Committee Members

This evening's packet includes an executive summary from Executive Director of Instruction Ryan Bruder regarding the reestablishment of the Sex Education Advisory Board (SEAB). The memo includes a list of people who volunteered to be part of the committee and who have confirmed their interest and availability. Members were selected to meet required roles as outlined by MDE in the Michigan School Code §380.1507(5)). This evening, the Board needs to appoint the committee members so the committee can begin meeting.

- * An appropriate motion might be, "I move that the Board of Education appoint the following people to the Sex Education Advisory Board Committee: Katie Barry, Dr. Laura Babe, Pastor Tim Broyles, Cole Doty, Dr. Randy Desrochers, Mutheu Esilaba, Dr. Jessica Fealy, Kim Kirkey, Kiara Kapusansky, Penni Jones, Kaele Laurin, Crystal Zurek, Anne Scruggs, Kari Reschke, Amy Reiser, and Ann Pregont."

5. Certify MASB Delegates

MASB's 2023 Delegate Assembly will begin Thursday, Nov. 9 at 7pm at Lansing Center. Delegates selected by boards of education across the state will decide MASB's positions on a wide variety of issues affecting education. The Board of Education must choose delegates to represent the Dexter BOE this evening so they can be certified by the October 27, 2023 deadline. Currently Elise Bruderly and Jennifer Kangas are scheduled to attend.

- * An appropriate motion might be, "I move that the Board of Education nominate _____ as delegates for the MASB Assembly November 9, 2023."

6. MISEC Choice Solar Farm Electricity Power Purchase Agreement

This evening's packet includes a memorandum and supplemental information from CFO Sharon Raschke regarding the attached MISEC Choice Solar Farm Electricity Power Purchase Agreement. By entering into this agreement, DCS will be able to stabilize and predictably budget the largest portion of our electricity costs. Dr. Raschke will share a brief presentation on the solar farm project and answer any questions about the proposal.

- * An appropriate motion might be, "I move that the Board of Education adopt the attached resolution approving the MISEC Electric Choice Solar Electricity Power Purchase Agreement."

I. DISCUSSION ITEMS

1. Update on Multigenerational Center Committee and Funding

Dr. Timmis will update the Board on progress regarding funding for the Multigenerational center and the committee. Minutes are in the information items.

**BOARD OF EDUCATION MEETING NOTES
OCTOBER 16, 2023**

2. MASB Delegate Resolutions

At the MASB Delegate Assembly on November 9th, district delegates will vote on amended, new, and deleted resolutions. This evening's packet contains a list of all the resolutions to be discussed; here is a link to the [full resolutions handbook](#). Trustees should review these materials prior to the November 6th, 2023 board meeting in order to discuss any concerns and offer voting guidance for the certified DCS delegate and alternate at the November 6th meeting.

J. **PUBLIC PARTICIPATION (up to ~ 15 minutes/max 3 per person)**

Each speaker is allotted a maximum of 3 minutes for a total of 15 minutes unless otherwise notified. At this point in the meeting, those interested in making a public comment will be asked to raise their hands so the time may be divided equally. Each speaker will be asked to announce their name and district of residence and indicate if they represent any organization or agency. No person may speak more than once on the same subject during a single meeting nor yield their time to another speaker. The Board does not respond to comments during the meeting. Those wishing to receive a personal response from the Board or Superintendent must complete a [public comment form](#) available at the meeting entrance and on our website.

K. **BOARD COMMENTS**

L. **INFORMATION ITEMS**

1. Draft Policy Minutes 9/13/2023
2. Draft Multigenerational Center Committee Minutes 9/14/23 & 9/28/23

M. **CLOSED SESSION** *per MCL 15.268(a)* – **none planned**

N. **ADJOURNMENT**

**DEXTER COMMUNITY SCHOOLS
BOARD OF EDUCATION MEETING MINUTES
SEPTEMBER 11, 2023**

A. CALL TO ORDER – 7:02pm

1. Roll Call

Members Present: Brian Alabré, Brian Arnold, Elise Bruderly, Mara Greatorex, Jennifer Kangas, Dick Lundy, Melanie Szawara;

Student Representatives Mischa Rafferty & Marty Watson

Members Absent: none

Administrative & Supervisory Staff: Ryan Bruder, Barb Leonard, Craig McCalla, Sharon Raschke, Chris Timmis, Hope Vestergaard

DEA: Jessica Baese

Guests: Kirsten Korff, Kelly Parachek, Tammy Reich, Francie Wesorick

B. MEETING MINUTES

Jennifer Kangas made a motion to approve the meeting minutes from 8/28/2023 as presented. Daniel Alabré seconded the motion. **Motion Carried (unanimous).**

C. APPROVAL OF AGENDA

Melanie Szawara made a motion to approve the agenda as presented. Daniel Alabré seconded the motion. **Motion Carried (unanimous).**

D. SCHOOL PRESENTATIONS

1. Creekside Kitchen Garden

The Board had planned to walk over to Creekside to view the improvements to the kitchen garden, but decided to stay put at Bates because rain was imminent. Kirtsen Korff shared with the Board a slideshow with an overview of the kitchen garden class and club at Creekside. She also shared the timeline and funding for improvements to the kitchen garden space. New picnic tables were paid for with a grant from the Educational Foundation of Dexter and with funds raised by the Creekside Fun Run. Lotus Gardenscapes donated considerable materials, skills, and labor to create a paver patio that would be beautiful, accessible, and make it easy for the buildings and grounds crew to maintain. There will be a ribbon-cutting ceremony and publicity in the near future.

E. PUBLIC PARTICIPATION – none

F. ADMINISTRATIVE & BOARD UPDATES

1. Superintendent Update

Dr. Timmis noted that:

- School is up and running and it's wonderful to see the students and teachers in action;
- The Transportation Department has managed to work their magic to ensure that all routes could run the first week of school and only one route is partially uncovered (necessitating cancellation) for this week. Driver staffing is on the discussion agenda later in the meeting.

**DEXTER COMMUNITY SCHOOLS
BOARD OF EDUCATION MEETING MINUTES
SEPTEMBER 11, 2023**

2. Board President Update - Mara Greatorex called for a moment of silence in remembrance of the victims of September 11, 2001.

2. Student Representatives Update
Student Representative Mischa Rafferty noted that DHS Club day will be Wednesday, September 13th and that clubs are starting up their activities; varsity football had a big win last Friday. Marty Watson shared that it's great to be getting into the swing of things with schedules and routines; he noted there is a lot of controversy about [the enforcement of] no cell phones during class policy; he said that cross country is going well.

G. CONSENT ITEMS

1. Melanie Szawara made a motion that the Board of Education approve the consent items in bulk. Daniel Alabr  seconded the motion. **Motion Carried (unanimous).**
 - The Board offered a probationary teaching contract for the 2023-2024 school year to Katie Prall;
 - The Board approved Kevin Cislo's request for leave of absence for the remainder of the 2023-2024 school year.

H. ACTION ITEMS

1. Ratify DEA Agreement
Elise Bruderly made a motion that the Board of Education approve the attached tentative 2023-2024 agreement with the Dexter Education Association. Brian Arnold seconded the motion. **Roll Call Vote. Motion Carried (unanimous).**

2. Ratify DAA Agreement
Melanie Szawara made a motion that the Board of Education ratify the attached tentative 2023-2024 agreement with the Dexter Administrator Association. Jennifer Kangas seconded the motion. **Roll Call Vote. Motion Carried (unanimous).**

I. DISCUSSION ITEMS

1. Transportation Update
The Transportation Department has been able to minimize the numbers of canceled routes but the problem continues and there will be intermittent cancellations in the coming weeks.

J. PUBLIC PARTICIPATION

1. Teacher Jessica Baese shared her praise and appreciation for Deneen Smith and Laurie Farmer's assistance working with Alt Ed student transportation needs.

K. BOARD COMMENTS – none

**DEXTER COMMUNITY SCHOOLS
BOARD OF EDUCATION MEETING MINUTES
SEPTEMBER 11, 2023**

L. INFORMATION ITEMS

1. Nice Job Notes (June-July-August 2023)

At approximately 7:40pm, Jennifer Kangas made a motion that the Board of Education move into closed session for the purpose of discussing the Superintendent's quarterly evaluation following a five-minute break. Elise Bruderly seconded the motion. **Roll Call Vote. Motion Carried (unanimous).**

M. CLOSED SESSION

1. Superintendent Evaluation

At approximately 8:16pm, the Board returned to open session.

N. ADJOURNMENT

At approximately 8:17pm, President Mara Greatorex adjourned the meeting.

MINUTES/hlv

Jennifer Kangas
Secretary, Board of Education



DEXTER COMMUNITY SCHOOLS

Anne Nakon, Director of Special Education
2615 Baker Road, Dexter, Michigan 48130
(734) 424-4160 ext.6052 fax (734) 424-4169
nakona@dexterschools.org

To: Dexter Board of Education
From: Anne Nakon
Subject: Speech and Language Pathologist Recommendation to Hire
Date: October 1, 2023

As a result of our most recent interview process, I would like to recommend Laura Sayers for the open District Speech and Language Pathologist position.

Laura is an experienced Speech and Language Pathologist who has been practicing in the field for thirteen years. Most recently, Laura has been working as a Senior Speech and Language Pathologist for University of Michigan Mott Children's Hospital.

Throughout the interview process, Laura demonstrated her knowledge and skills as a practitioner as well as her dedication and passion for working with and educating children.

It is without hesitation that I recommend Laura for this position.

Interview committee:

Round 1: Joanne McGinnis, Anne Nakon, Jouel Trusdell-Lewis
Debra Sakowski

Round 2: Angela Anderson, Rose Karnes, Jouel Trusdell-Lewis, Anne Nakon,
Debra Sakowski

Laura M. Sayers
Speech-Language Pathologist (CCC), Senior SLP
University of Michigan Health-C.S. Mott Children's Hospital

Education

M.A. Speech-Language Pathology, Central Michigan University, Mt. Pleasant, MI. 2009.

B.S. Communication Disorders, Central Michigan University, Mt. Pleasant, MI. 2007.

Professional Experience

Speech-Language Pathologist Senior – November 2021 to present

C.S. Mott Children's Hospital, Ann Arbor, MI (Michigan Medicine)

Acute care feeding and swallowing, VFSS and FEES, neurogenic rehabilitation, trachs/vents, speech/language assessment and intervention children infancy-18+.

Senior Feeding Specialist and Speech-Language Pathologist–August 2020–November 2021

Creating Brighter Futures, Ann Arbor, MI

Lead clinician for interdisciplinary feeding clinic for patients birth-18 years with a variety of feeding and swallowing disorders.

Speech-Language Pathologist Senior – June 2011 to July 2020

C.S. Mott Children's Hospital, Ann Arbor, MI (Michigan Medicine)

Lead SLP for Interdisciplinary Pediatric Feeding Program; acute care feeding and swallowing, neurogenic rehabilitation, trachs/vents.

Speech-Language Pathologist- May 2009- May 2011

Alliance Health, Jackson, MI

Acute care adult and geriatric swallowing evaluations, language screening, VFSS.

Speech-Language Pathologist-Contingent–November 2010–June 2011 (Part-time)

Leaps and Bounds Therapy Services, Whitmore Lake, MI

Outpatient speech and language, feeding

Publications

Morris, N., Knight, R.M., Bruni, T., Sayers, L. and Drayton, A., 2017. Feeding Disorders. *Child and Adolescent Psychiatric Clinics of North America*, 26(3), pp.571-586.

Goldstein, S. A., Watkins, K. J., Lowery, R. E., Yu, S., Knight, R. M., Drayton, A. K., Sayers, L., & Gaies, M. (2022). Oral Aversion in Infants With Congenital Heart Disease: A Single-Center Retrospective Cohort Study. *Pediatric critical care medicine : a journal of the Society of Critical Care Medicine and the World Federation of Pediatric Intensive and Critical Care Societies*, 23(3), e171–e179.

Presentations

Drayton, A., Knight, R., Renner, K. and Sayers, L. “Case Studies in Primary and Secondary Salivary Dysphagia.” 2017 Pediatric Feeding Conference (2017). Presentation.

McElmeel, M., L. Sayers, M. Schmuckel, and E. Wisnosky. “Pediatric Dysphagia: Who’s Ready, Who’s at Risk, and How to Approach.” Michigan Speech-Language Hearing Association Annual Conference (2016). Presentation

Drayton, A., L. Sayers, K. Renner, T. Bruni. "Using an Interdisciplinary Approach to Inform the Behavior Analytic Treatment of Feeding Problems in Children With and Without Developmental Disabilities." Behavior Analysis Association of Michigan Annual Conference (2014). Presentation

Mekler, E., L. Sayers, M. Schmuckel. "Swallowing and Feeding in the Complex Child." Washtenaw Intermediate School District and the Department of Physical Medicine and Rehabilitation Michigan Medicine *Problem Solving for the Child With Complex Needs* (2022) Live webinar.

Sayers, L. "A Day in the Life of a Pediatric Inpatient SLP." Central Michigan University Association of Future Speech-Language Pathologists (2022). Live webinar.

Professional Affiliations

American Speech-Language-Hearing Association (ASHA). 2008-present

Michigan Speech-Language-Hearing Association (MSHA). 2009-present

Feeding Matters. 2018-present

Additional Training

Langmore Foundation FEES Course: A Procedure for Evaluating Oropharyngeal Dysphagia. 2013.

Pediatric and Adult Videofluoroscopic Swallow Studies

Quality Behavioral Solutions to Complex Behavior Problems. 2021.



DEXTER HIGH SCHOOL

Melanie Nowak, Principal
200 N. Parker Road, Dexter, Michigan 48130
(734) 424-4240 fax (734) 424-4214
nowakm@dexterschools.org

To: Dexter Board of Education
From: Melanie Nowak
Subject: High School Social Studies Recommendation
Date: October 3, 2023

As a result of our most recent interview process, we would like to recommend Mr. Nolan Wolffis for our Dexter High School Social Studies Teacher position. Nolan is a familiar face at Dexter High School. Mr. Wolffis served as a premier substitute teacher and was also a student teacher under the tutelage of Murphy Hansen. After successfully completing his student teaching at DHS, Nolan was offered a full time teaching position at Jackson High School. While at Jackson High School, Nolan quickly developed trust and rapport with his students, fellow teachers, and community members. Nolan comes highly recommended by the Jackson High School administration. Additional professional references of Nolan gave glowing reviews.

Interview committee: Angela Chea, Meghan Buckler, Abby Holland, Jaime Dudash, David Teddy, and Melanie Nowak

Nolan Wolffis, M.Ed

| E: [REDACTED]

Dexter, MI 48130

PROFESSIONAL SUMMARY

Calvin University graduate and a Master's of Secondary Education graduate with 3+ years of experience working with high school youth in church ministry, 3 years in substitute and full time education, and 5+ years in various levels of basketball. Effective team leader with a particular strength in communication. Experienced with a variety of job backgrounds that helped build a multitude of skills.

SKILLS

- Leading a team
- Collaboration
- Adaptation
- Compassion and Empathy
- Relating and connecting to high school students

WORK HISTORY

SOCIAL STUDIES TEACHER, 08/2022-present

Jackson High School – Jackson, MI

- Prepared curriculum, planned units and lessons, and delivered them to high school classrooms with as many as 35 students
- Managed a classroom efficiently
- Fostered lasting relationships with students
- Experience with U.S. History, World History, Honors World History, and African American History courses
- Rated as Highly Effective by the Jackson School District

PREMIER SUBSTITUTE TEACHER, 01/2021 to 12/2021

Dexter High School – Dexter, MI

- Established a teaching style, developed classroom management skill, and delivered content in every possible subject area to classrooms with as many as 30+ students
- Worked to build trust with students and know them as people, not just students

DIRECTOR OF YOUTH MINISTRY, 07/2017-12/2019

First Byron Christian Reformed Church - Grand Rapids, MI

- Provided spiritual and administrative leadership to middle school and high school youth in church, including managing daily operations, developing and administering an annual budget, delivering compassionate care to youth, and leading a team of 20+ volunteers

- As the spiritual leader of high school and middle school students, had to be empathetic to the trials of teenagers

DIRECTOR OF YOUTH MINISTRY, 06/2016 to 06/2017

Mayflower Church - Grand Rapids, MI

- Organized programs such as worship, study, fellowship, and service opportunities for middle school and high school students.
- Managed daily operations, developed and administered an annual budget, and led a team of 8 volunteers
- Learned, by example, what poor leadership of a team looks like

ATHLETIC AND COACHING HISTORY

1 YEAR MIDDLE SCHOOL BOYS BASKETBALL COACH, 11/2022 to 02/2023

Ann Arbor Christian School- Ann Arbor, MI

- Led middle school boys basketball
- Taught them fundamentals of the game and how to enjoy competition

1 YEAR BOYS BASKETBALL VARSITY ASSISTANT, 06/2018 to 03/2019

Hamilton High School-Hamilton, MI

- Gained experience in scouting, game planning, and player development
- Received knowledge regarding building and leading a staff
- Saw the relationship between the AD and the athletic program up close. Learned a valuable lesson in how important that relationship is for the health of an athletic department
- Developed conflict resolution skills

3 YEAR MIDDLE SCHOOL HEAD COACH, 11/2014 to 02/2017

Served for 3 years at Ada Christian coaching middle school boys' basketball

- Developed coaching philosophies and led a team
- Built relationships that continued long past the last game
- Gained skills necessary for communication with early teenaged students

3 YEAR VARSITY GUARD

Spent 3 years as a varsity point guard in Lynden, WA with 1 year as a captain. Won a state championship as the starting point guard my senior year

- Gained knowledge in leadership and effective communication with peers

EDUCATION

BACHELOR OF ARTS: Interdisciplinary Studies

Calvin University

MASTER'S OF SECONDARY EDUCATION- Completion 05/27/2022

Grand Canyon University-3.75 GPA

Dexter Community Schools
Board of Education
Executive Summary and Recommendation

Purpose

To hire Christie Bueche as the Dexter Community Schools Chief Financial Officer.

Explanation

With the transition of Dr. Sharon Raschke, DCS CFO, to the Grant-funded Senior Project Director position for the Multigenerational Center project effective January 1, 2024, the District began a process of selecting a new Chief Financial Officer. DCS received outstanding applications from both internal and external candidates. Several rounds of interviews were conducted with committees comprised of district administrators, business office staff members, and finance representatives from the WISD.

Christie Bueche has been selected and is recommended to the Board of Education to approve the hiring of Mrs. Bueche as the Chief Financial Officer for the Dexter Community Schools with an effective start date of November 20, 2023. Christie Bueche holds a BBA in Accounting and an MBA in Finance. Currently, Christie Bueche serves as the Director of Finance for West Bloomfield School District. Over her career, Mrs. Bueche has worked as a Supervisor of Financial Services and a Director of Financial Services at both West Bloomfield Schools and Rochester Community Schools. Prior to her work in school districts, Mrs. Bueche worked as an Assurance Senior Associate for Rehmann Robson and a Senior Staff Accountant at Lewis & Knopf. In one of those roles, Mrs. Bueche worked on the audit for Dexter Community Schools where she developed a unique and detailed perspective of DCS finances and processes.

References for Christie Bueche were glowing and we're excited to have her join the DCS team. With a start date of November 20, 2023, the opportunity for transition working alongside Dr. Raschke will provide continuity and stability for our school district.

Recommendation

It is the recommendation of the Superintendent that the Board of Education approve the hiring of Christie Bueche as the Chief Financial Officer for the Dexter Community Schools with an effective start date of November 20, 2023 and placed on Level G of the Executive Director salary schedule with the attached contract.

Christie Bueche

Accountant with over ten years of accounting experience in government, private business, non-profit and public accounting with years of audit experience (including government). I am eager to continue my work in the government accounting industry in a school district atmosphere. In all industries and roles, I have achieved a high level of client satisfaction and often exceeded the expectations of superiors.

EXPERIENCE

MARCH 2023 – CURRENT

DIRECTOR OF FINANCE, WEST BLOOMFIELD SCHOOL DISTRICT

ANNUAL GENERAL FUND REVENUE OF APPROXIMATELY \$80 MILLION AND A STUDENT COUNT JUST UNDER 5,000.

- Member of the Superintendent's Cabinet team
- Lead of the Finance Committee
- Prepare all District budgets and amendments (General Fund, Food Service, Community Service, Debt, Sinking, Capital Projects, Student Activities)
- Prepare L-4029
- Maintain access and security for all users of the financial software.
- Supervise the Business Services Department Staff (4 team members). Responsible for hiring, supervision and any related discipline of staff members. Oversight and training of building level bookkeepers/administrative assistants.
- Responsible for all general ledger account creation, utilizing the MDE 1022 Accounting Manual, Annual FID reporting, Annual Audit (preparation and review of workpapers through review of report and issuance) including GASB implementations.
- Review of all quarterly Medicaid reports, process all grant draw down requests (Federal, State and Local, monthly board reports (Accounts Payable reports).
- Prepare and present quarterly financial information to the Board of Education, and any other requested topics throughout the year.
- Monitoring and updating of internal control over financial reporting, Internal Control over IT environment and Business Office Manual, Business Services Website (Finalsite software).
- Maintain confidentiality on all necessary matters.
- Process accounts payable, cash receipts, journal entries, fixed assets, reconcile review and post the district credit cards, review and approve purchase orders/carts for all buildings/departments.
- MSBO CFO Certification – Currently in progress

PARTICIPATED IN A SUCCESSFUL BOND CAMPAIGN (MAY 2023) - DOOR TO DOOR CAMPAIGN, RATING CALLS, SALE OF BONDS, INVESTMENT STRATEGY, ETC.

IMPLEMENTED A CENTRALIZED ACCOUNTS PAYABLE PROCESS

CREATED A WEBSTIE AND STANDARDIZED FORMS, PROCESSES AND CREATED PROCESS GUIDES

AUGUST 2022 – MARCH 2023

SUPERVISOR OF FINANCIAL SERVICES, WEST BLOOMFIELD SCHOOL DISTRICT
ANNUAL GENERAL FUND REVENUE OF APPROXIMATELY \$80 MILLION AND A STUDENT COUNT JUST UNDER 5,000.

AUGUST 2020 – AUGUST 2022

DIRECTOR OF FINANCIAL SERVICES, ROCHESTER COMMUNITY SCHOOLS

Director of Financial Services for one of the largest school Districts in Michigan. Annual General fund revenue of approximately \$200 Million and a Student Count just under 15,000.

- Supervise the Business Services Department Staff (6 accountants). Responsible for hiring, supervision and any related discipline of staff members. Oversight of all building level bookkeepers.
- Responsible for all general ledger account creation, utilizing the MDE 1022 Accounting Manual, Annual FID reporting, Annual Audit (preparation and review of workpapers through review of report and issuance).
- Review of all quarterly Medicaid reports, Grant draw down requests (Federal, State and Local, monthly board reports (Accounts Payable reports).
- Prepare and present monthly financial information to the SBOC Committee (Superintendents Business Operations Committee), Annual Internal Controls presentation to the Board of Education and any other requested topics throughout the year.
- Monitoring and updating of Internal Control over financial reporting, Internal Control over IT environment and Business Office Manual, Business Services Website (Finalsite software).
- Maintain confidentiality on all necessary matters.

COMPLETED MULTIPLE IMPLEMENTATIONS FOR THE DISTRICT IN AN EFFORT TO STREAMLINE, DIGITIZE, CREATE EFFICIENCY AND STRENGTHEN INTERNAL CONTROLS. MONITOR INTERNAL CONTROL POLICIES, GASB CHANGES/UPDATES, WORKED ON A TRAINING MODULE (RECORDED) FOR ALL STAFF THAT UTILIZE BUSINESS PLUS SOFTWARE IN THE DISTRICT.

AUGUST 2019 – AUGUST 2020

PROPERTY ACCOUNTANT, UPTOWN REINVESTMENT CORPORATION

Property accountant for non-profit and twenty-two subsidiaries including property development, property investment and property management (commercial and residential).

- Reviewed and audited commercial tenant leases and found multiple instances that the entity was not collecting the correct amount of rent per the lease agreements. Corrected the database to reflect the increase in charges to the tenants. Corrected utility billings that should have been the tenant responsibility and in turn increased the revenue substantially on multiple properties.
- Utilized and improved the company database (Rent Manager Software). Created a process for data conversion of new and inherited properties. Expanded the use of the software and implemented many new features to increase efficiency within the office, many of which allowed the transition to working at home a seamless transition.
- Streamlined many accounting processes such as payables, receivables, leasing, communication with tenants, maintenance service techs and work order billing. These actions allowed for more timely payment of bills, more accuracy in billing for work orders and collection of both current receivables and old outstanding receivables.

JANUARY 2019 – AUGUST 2019

ASSURANCE SENIOR ASSOCIATE, REHMANN ROBSON, LLC

Audit and Assurance senior associate for Rehmann Robson, LLC in Saginaw, MI. Performed audits and other assurance engagements for non-profits, governments, school districts, manufacturing entities, construction, and other for-profit industries.

- During my eight months with the firm I was part of the Higher Education Internal Committee. I presented at team training and conducted a firm wide webinar on school district audit changes prior to the summer audit season. I participated in marketing initiatives pursuing new clients.
- Performed detail check of financial statements and reports of peers prior to partner review.
- I received many compliments and formal positive reviews from clients that I worked with. Most of the comments explicitly state that I made their audit experience more streamlined and enjoyable and that my high level of communication was appreciated.

JUNE 2016 – JANUARY 2019

SENIOR STAFF ACCOUNTANT, LEWIS & KNOPF CPAS

Senior Staff Accountant for Lewis & Knopf CPAS in Flint, MI. Performed audits and other assurance engagements for non-profits, governments, school districts, manufacturing entities, construction, and other for-profit industries. Completed personal and corporate tax returns and performed monthly, quarterly, and year-end bookkeeping for small businesses.

- Planned and completed many areas of the audits for dozens of school districts. Was the primary contact for all preliminary work and final reports for districts that I was assigned. Worked with the firm's school district lead partner on scheduling, master quality control documents and staff assignments for each audit engagement. Completed review of the MDE audit guide and OMB Compliance supplement for any new changes or updates to the matrix of compliance requirements.
- Managed summer audit intern training, assignments, and supervision during fieldwork.
- Led the data conversion of all assurance clients to a new software which included writing a process, testing the process, and implementing the process to a small team to convert the firm's assurance practice to the updated software product. The project was completed prior to the deadline.
- Completed all tax extensions for the firm (personal and corporate). Updated the extension form annually – each year adding more efficiency to the process.
- Lead marketing initiatives to pursue new clients in all industries.

EDUCATION

DECEMBER 2015

MBA - FINANCE, BAKER COLLEGE CENTER FOR GRADUATE STUDIES

GPA 3.64

JUNE 2010

BBA - ACCOUNTING, BAKER COLLEGE - FLINT

GPA 3.53 – Cum Laude



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Sub Function Code	Adopted Budget	Current Month Actual	Actual FYTD	Encumbrances	Budget - Actual	% Rec'd/Spent	Prior Year FYTD
Fund(COA) 11 - General Fund							
Account Type Revenue							
Function Code R100 - Local Sources - 100							
	6,199,372.00	25,414.14	95,175.94	.00	6,104,196.06	2	101,555.47
Function Code R100 - Local Sources - 100 Totals	\$6,199,372.00	\$25,414.14	\$95,175.94	\$0.00	\$6,104,196.06	2 %	\$101,555.47
Function Code R200 - Non-Education Sources - 200							
	.00	.00	.00	.00	.00	+++	.00
Function Code R200 - Non-Education Sources - 200 Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$0.00
Function Code R300 - State Sources - 300							
	35,003,796.00	50,036.74	465,405.26	.00	34,538,390.74	1	134,866.35
Function Code R300 - State Sources - 300 Totals	\$35,003,796.00	\$50,036.74	\$465,405.26	\$0.00	\$34,538,390.74	1 %	\$134,866.35
Function Code R400 - Federal Sources - 400							
	970,713.00	.00	.00	.00	970,713.00	0	.00
Function Code R400 - Federal Sources - 400 Totals	\$970,713.00	\$0.00	\$0.00	\$0.00	\$970,713.00	0 %	\$0.00
Function Code R500 - ISD / Other Sources - 500							
	5,173,869.00	3,593.40	3,590.70	.00	5,170,278.30	0	90,171.59
Function Code R500 - ISD / Other Sources - 500 Totals	\$5,173,869.00	\$3,593.40	\$3,590.70	\$0.00	\$5,170,278.30	0 %	\$90,171.59
Function Code R600 - In from other Funds - 600							
	413,658.00	.00	.00	.00	413,658.00	0	.00
Function Code R600 - In from other Funds - 600 Totals	\$413,658.00	\$0.00	\$0.00	\$0.00	\$413,658.00	0 %	\$0.00
Account Type Revenue Totals	\$47,761,408.00	\$79,044.28	\$564,171.90	\$0.00	\$47,197,236.10	1 %	\$326,593.41
Account Type Expense							
Function Code <N/A> - <No Function defined>							
	.00	.00	.00	.00	.00	+++	.00
Function Code <N/A> - <No Function defined> Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$0.00
Function Code 100 - Instruction							
Sub Function Code 110 - Basic Functions - 110	22,714,595.00	98,200.81	363,327.39	124,028.22	22,227,239.39	2	144,103.68
Sub Function Code 120 - Added Needs - 120	6,675,086.00	51,774.55	81,416.79	8,300.01	6,585,369.20	1	62,322.36
Function Code 100 - Instruction Totals	\$29,389,681.00	\$149,975.36	\$444,744.18	\$132,328.23	\$28,812,608.59	2 %	\$206,426.04
Function Code 200 - Supporting Services							
Sub Function Code 210 - Support Services-Pupil - 210	5,763,435.00	13,559.49	22,652.46	1,645.00	5,739,137.54	0	7,672.77
Sub Function Code 220 - Support Services-Instructional - 220	2,936,458.00	171,414.86	377,704.86	111,090.90	2,447,662.24	13	376,887.82
Sub Function Code 230 - Support Services-Administration - 230	816,644.00	53,138.57	129,293.84	489.50	686,860.66	16	185,536.39
Sub Function Code 240 - Support Services-School Admin - 240	2,741,758.00	116,885.12	226,727.42	1,221.92	2,513,808.66	8	255,689.84
Sub Function Code 250 - Support Services-Business - 250	870,309.00	56,018.59	118,559.37	.00	751,749.63	14	92,477.49
Sub Function Code 260 - Operations and Maintenance - 260	4,634,889.00	270,746.84	661,589.52	662,303.01	3,310,996.47	14	652,155.60
Sub Function Code 270 - Pupil Transportation - 270	1,835,649.00	87,843.62	205,333.93	7,040.45	1,623,274.62	11	155,447.74
Sub Function Code 280 - Support Services-Central - 280	645,692.00	35,598.06	83,122.69	.00	562,569.31	13	116,387.64
Function Code 200 - Supporting Services Totals	\$20,244,834.00	\$805,205.15	\$1,824,984.09	\$783,790.78	\$17,636,059.13	9 %	\$1,842,255.29
Function Code 300 - Community Services							
Sub Function Code 320 - Community Recreation - 320	208,023.00	3,712.21	21,446.17	58,349.08	128,227.75	10	31,175.68
Sub Function Code 330 - Community Activities - 330	.00	.00	.00	.00	.00	+++	.00
Sub Function Code 350 - Care of Children - 350	.00	.00	.00	.00	.00	+++	.00
Sub Function Code 360 - Welfare Activities - 360	.00	.00	.00	.00	.00	+++	.00
Sub Function Code 370 - Non Public School Pupils - 370	7,751.00	.00	.00	.00	7,751.00	0	.00
Sub Function Code 390 - Other Community Services - 390	.00	.00	.00	.00	.00	+++	.00
Function Code 300 - Community Services Totals	\$215,774.00	\$3,712.21	\$21,446.17	\$58,349.08	\$135,978.75	10 %	\$31,175.68
Function Code 400 - Government Agencies & Prior Period							
Sub Function Code 400 - Other Government Agencies - 400	.00	.00	.00	.00	.00	+++	.00



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Sub Function Code	Adopted Budget	Current Month Actual	Actual FYTD	Encumbrances	Budget - Actual	% Rec'd/Spent	Prior Year FYTD
Function Code 400 - Government Agencies & Prior Period	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$0.00
Totals							
Function Code 500-600 - Other Financing Uses							
Sub Function Code 500 - Debt Service - 500	.00	.00	.00	.00	.00	+++	.00
Sub Function Code 600 - Fund Modifications - 600	100,000.00	.00	.00	.00	100,000.00	0	.00
Function Code 500-600 - Other Financing Uses Totals	\$100,000.00	\$0.00	\$0.00	\$0.00	\$100,000.00	0 %	\$0.00
Account Type Expense Totals	\$49,950,289.00	\$958,892.72	\$2,291,174.44	\$974,468.09	\$46,684,646.47	5 %	\$2,079,857.01
Fund(COA) 11 - General Fund Totals	(\$2,188,881.00)	(\$879,848.44)	(\$1,727,002.54)	(\$974,468.09)	\$512,589.63	79 %	(\$1,753,263.60)



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Sub Function Code	Adopted Budget	Current Month Actual	Actual FYTD	Encumbrances	Budget - Actual	% Rec'd/Spent	Prior Year FYTD
Fund(COA) 23 - Community Service Fund							
Account Type Revenue							
Function Code R100 - Local Sources - 100							
	3,005,935.00	477,033.61	641,331.81	.00	2,364,603.19	21	597,041.57
Function Code R100 - Local Sources - 100 Totals	\$3,005,935.00	\$477,033.61	\$641,331.81	\$0.00	\$2,364,603.19	21 %	\$597,041.57
Function Code R300 - State Sources - 300							
	75,668.00	365.00	365.00	.00	75,303.00	0	1,280.00
Function Code R300 - State Sources - 300 Totals	\$75,668.00	\$365.00	\$365.00	\$0.00	\$75,303.00	0 %	\$1,280.00
Function Code R400 - Federal Sources - 400							
	.00	.00	.00	.00	.00	+++	49,500.00
Function Code R400 - Federal Sources - 400 Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$49,500.00
Function Code R500 - ISD / Other Sources - 500							
	.00	.00	.00	.00	.00	+++	.00
Function Code R500 - ISD / Other Sources - 500 Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$0.00
Function Code R600 - In from other Funds - 600							
	100,000.00	.00	.00	.00	100,000.00	0	.00
Function Code R600 - In from other Funds - 600 Totals	\$100,000.00	\$0.00	\$0.00	\$0.00	\$100,000.00	0 %	\$0.00
Account Type Revenue Totals	\$3,181,603.00	\$477,398.61	\$641,696.81	\$0.00	\$2,539,906.19	20 %	\$647,821.57
Account Type Expense							
Function Code 100 - Instruction							
Sub Function Code 110 - Basic Functions - 110	153,962.00	1,244.28	4,444.05	.00	149,517.95	3	6,396.29
Function Code 100 - Instruction Totals	\$153,962.00	\$1,244.28	\$4,444.05	\$0.00	\$149,517.95	3 %	\$6,396.29
Function Code 200 - Supporting Services							
Sub Function Code 220 - Support Services-Instructional - 220	.00	.00	.00	.00	.00	+++	.00
Sub Function Code 250 - Support Services-Business - 250	.00	.00	.00	.00	.00	+++	.00
Sub Function Code 260 - Operations and Maintenance - 260	62,550.00	9,800.27	16,900.92	6,580.95	39,068.13	27	8,078.06
Sub Function Code 270 - Pupil Transportation - 270	.00	.00	.00	.00	.00	+++	.00
Sub Function Code 290 - Support Services-Other - 290	1,626,393.00	35,122.81	55,619.12	7,789.00	1,562,984.88	3	89,133.11
Function Code 200 - Supporting Services Totals	\$1,688,943.00	\$44,923.08	\$72,520.04	\$14,369.95	\$1,602,053.01	4 %	\$97,211.17
Function Code 300 - Community Services							
Sub Function Code 310 - Community Services Direction - 310	301,441.00	17,379.62	36,166.15	.00	265,274.85	12	33,305.67
Sub Function Code 320 - Community Recreation - 320	347,824.00	21,667.58	35,980.54	.00	311,843.46	10	51,380.32
Sub Function Code 350 - Care of Children - 350	1,152,614.00	97,815.67	186,400.16	.00	966,213.84	16	210,446.52
Sub Function Code 390 - Other Community Services - 390	.00	.00	.00	.00	.00	+++	.00
Function Code 300 - Community Services Totals	\$1,801,879.00	\$136,862.87	\$258,546.85	\$0.00	\$1,543,332.15	14 %	\$295,132.51
Function Code 500-600 - Other Financing Uses							
Sub Function Code 600 - Fund Modifications - 600	200,339.00	.00	.00	.00	200,339.00	0	.00
Function Code 500-600 - Other Financing Uses Totals	\$200,339.00	\$0.00	\$0.00	\$0.00	\$200,339.00	0 %	\$0.00
Account Type Expense Totals	\$3,845,123.00	\$183,030.23	\$335,510.94	\$14,369.95	\$3,495,242.11	9 %	\$398,739.97
Fund(COA) 23 - Community Service Fund Totals	(\$663,520.00)	\$294,368.38	\$306,185.87	(\$14,369.95)	(\$955,335.92)	-46 %	\$249,081.60



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Sub Function Code	Adopted Budget	Current Month Actual	Actual FYTD	Encumbrances	Budget - Actual	% Rec'd/Spent	Prior Year FYTD
Fund(COA) 25 - School Lunch Fund							
Account Type Revenue							
Function Code R100 - Local Sources - 100							
	879,628.00	7,128.48	7,590.70	.00	872,037.30	1	4,008.82
Function Code R100 - Local Sources - 100 Totals	\$879,628.00	\$7,128.48	\$7,590.70	\$0.00	\$872,037.30	1 %	\$4,008.82
Function Code R300 - State Sources - 300							
	75,810.00	841.70	841.70	.00	74,968.30	1	.00
Function Code R300 - State Sources - 300 Totals	\$75,810.00	\$841.70	\$841.70	\$0.00	\$74,968.30	1 %	\$0.00
Function Code R400 - Federal Sources - 400							
	669,322.00	5,009.00	5,009.00	.00	664,313.00	1	.00
Function Code R400 - Federal Sources - 400 Totals	\$669,322.00	\$5,009.00	\$5,009.00	\$0.00	\$664,313.00	1 %	\$0.00
Function Code R500 - ISD / Other Sources - 500							
	201,365.00	.00	.00	.00	201,365.00	0	.00
Function Code R500 - ISD / Other Sources - 500 Totals	\$201,365.00	\$0.00	\$0.00	\$0.00	\$201,365.00	0 %	\$0.00
Account Type Revenue Totals	\$1,826,125.00	\$12,979.18	\$13,441.40	\$0.00	\$1,812,683.60	1 %	\$4,008.82
Account Type Expense							
Function Code 200 - Supporting Services							
Sub Function Code 210 - Support Services-Pupil - 210	.00	.00	.00	.00	.00	+++	.00
Sub Function Code 260 - Operations and Maintenance - 260	3,480.00	.00	1,127.12	.00	2,352.88	32	879.31
Sub Function Code 290 - Support Services-Other - 290	2,004,711.00	80,752.96	211,103.33	675,676.68	1,117,930.99	11	59,073.09
Function Code 200 - Supporting Services Totals	\$2,008,191.00	\$80,752.96	\$212,230.45	\$675,676.68	\$1,120,283.87	11 %	\$59,952.40
Function Code 500-600 - Other Financing Uses							
Sub Function Code 600 - Fund Modifications - 600	200,819.00	.00	.00	.00	200,819.00	0	.00
Function Code 500-600 - Other Financing Uses Totals	\$200,819.00	\$0.00	\$0.00	\$0.00	\$200,819.00	0 %	\$0.00
Account Type Expense Totals	\$2,209,010.00	\$80,752.96	\$212,230.45	\$675,676.68	\$1,321,102.87	10 %	\$59,952.40
Fund(COA) 25 - School Lunch Fund Totals	(\$382,885.00)	(\$67,773.78)	(\$198,789.05)	(\$675,676.68)	\$491,580.73	52 %	(\$55,943.58)



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Sub Function Code	Adopted Budget	Current Month Actual	Actual FYTD	Encumbrances	Budget - Actual	% Rec'd/Spent	Prior Year FYTD
Fund(COA) 29 - Student/School Activity Fund							
Account Type Revenue							
Function Code R100 - Local Sources - 100							
	1,969,496.00	74,217.78	139,899.38	.00	1,829,332.24	7	132,664.39
Function Code R100 - Local Sources - 100 Totals	\$1,969,496.00	\$74,217.78	\$139,899.38	\$0.00	\$1,829,332.24	7 %	\$132,664.39
Account Type Revenue Totals	\$1,969,496.00	\$74,217.78	\$139,899.38	\$0.00	\$1,829,332.24	7 %	\$132,664.39
Account Type Expense							
Function Code 200 - Supporting Services							
Sub Function Code 290 - Support Services-Other - 290	1,969,496.00	14,076.84	20,346.03	10,912.00	1,938,237.97	1	39,789.90
Function Code 200 - Supporting Services Totals	\$1,969,496.00	\$14,076.84	\$20,346.03	\$10,912.00	\$1,938,237.97	1 %	\$39,789.90
Account Type Expense Totals	\$1,969,496.00	\$14,076.84	\$20,346.03	\$10,912.00	\$1,938,237.97	1 %	\$39,789.90
Fund(COA) 29 - Student/School Activity Fund Totals	\$0.00	\$60,140.94	\$119,553.35	(\$10,912.00)	(\$108,905.73)	+++	\$92,874.49
Grand Totals	(\$3,235,286.00)	(\$593,112.90)	(\$1,500,052.37)	(\$1,675,426.72)	(\$60,071.29)	46 %	(\$1,467,251.09)



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Sub Function Code	Adopted Budget	Current Month Actual	Actual FYTD	Encumbrances	Budget - Actual	% Rec'd/Spent	Prior Year FYTD
Fund(COA) 11 - General Fund							
Account Type Revenue							
Function Code R100 - Local Sources - 100							
	6,199,372.00	102,760.41	197,936.35	.00	6,001,435.65	3	146,203.81
Function Code R100 - Local Sources - 100 Totals	\$6,199,372.00	\$102,760.41	\$197,936.35	\$0.00	\$6,001,435.65	3 %	\$146,203.81
Function Code R200 - Non-Education Sources - 200							
	.00	.00	.00	.00	.00	+++	.00
Function Code R200 - Non-Education Sources - 200 Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$0.00
Function Code R300 - State Sources - 300							
	35,003,796.00	.00	465,405.26	.00	34,538,390.74	1	134,866.35
Function Code R300 - State Sources - 300 Totals	\$35,003,796.00	\$0.00	\$465,405.26	\$0.00	\$34,538,390.74	1 %	\$134,866.35
Function Code R400 - Federal Sources - 400							
	970,713.00	.00	.00	.00	970,713.00	0	628.00
Function Code R400 - Federal Sources - 400 Totals	\$970,713.00	\$0.00	\$0.00	\$0.00	\$970,713.00	0 %	\$628.00
Function Code R500 - ISD / Other Sources - 500							
	5,173,869.00	1,381.00	4,971.70	.00	5,168,897.30	0	90,232.59
Function Code R500 - ISD / Other Sources - 500 Totals	\$5,173,869.00	\$1,381.00	\$4,971.70	\$0.00	\$5,168,897.30	0 %	\$90,232.59
Function Code R600 - In from other Funds - 600							
	413,658.00	.00	.00	.00	413,658.00	0	.00
Function Code R600 - In from other Funds - 600 Totals	\$413,658.00	\$0.00	\$0.00	\$0.00	\$413,658.00	0 %	\$0.00
Account Type Revenue Totals	\$47,761,408.00	\$104,141.41	\$668,313.31	\$0.00	\$47,093,094.69	1 %	\$371,930.75
Account Type Expense							
Function Code <N/A> - <No Function defined>							
	.00	.00	.00	.00	.00	+++	.00
Function Code <N/A> - <No Function defined> Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$0.00
Function Code 100 - Instruction							
Sub Function Code 110 - Basic Functions - 110	22,714,595.00	1,740,114.68	2,103,442.07	15,283.45	20,595,869.48	9	1,720,897.19
Sub Function Code 120 - Added Needs - 120	6,675,086.00	355,486.62	436,903.41	12,502.01	6,225,680.58	7	389,594.79
Function Code 100 - Instruction Totals	\$29,389,681.00	\$2,095,601.30	\$2,540,345.48	\$27,785.46	\$26,821,550.06	9 %	\$2,110,491.98
Function Code 200 - Supporting Services							
Sub Function Code 210 - Support Services-Pupil - 210	5,763,435.00	407,513.54	430,166.00	179,461.00	5,153,808.00	7	406,512.52
Sub Function Code 220 - Support Services-Instructional - 220	2,936,458.00	282,359.99	660,064.85	27,006.80	2,249,386.35	22	542,714.96
Sub Function Code 230 - Support Services-Administration - 230	816,644.00	64,529.55	193,823.39	430.00	622,390.61	24	264,042.21
Sub Function Code 240 - Support Services-School Admin - 240	2,741,758.00	218,273.72	445,001.14	500.00	2,296,256.86	16	449,576.97
Sub Function Code 250 - Support Services-Business - 250	870,309.00	44,464.74	163,024.11	.00	707,284.89	19	140,475.86
Sub Function Code 260 - Operations and Maintenance - 260	4,634,889.00	525,080.45	1,186,669.97	485,359.65	2,962,859.38	26	971,590.34
Sub Function Code 270 - Pupil Transportation - 270	1,835,649.00	83,994.04	289,327.97	34,483.08	1,511,837.95	16	260,954.15
Sub Function Code 280 - Support Services-Central - 280	645,692.00	47,913.73	131,036.42	.00	514,655.58	20	171,413.87
Function Code 200 - Supporting Services Totals	\$20,244,834.00	\$1,674,129.76	\$3,499,113.85	\$727,240.53	\$16,018,479.62	17 %	\$3,207,280.88
Function Code 300 - Community Services							
Sub Function Code 320 - Community Recreation - 320	208,023.00	16,669.95	38,116.12	70,223.68	99,683.20	18	43,842.33
Sub Function Code 330 - Community Activities - 330	.00	.00	.00	.00	.00	+++	.00
Sub Function Code 350 - Care of Children - 350	.00	.00	.00	.00	.00	+++	.00
Sub Function Code 360 - Welfare Activities - 360	.00	.00	.00	.00	.00	+++	.00
Sub Function Code 370 - Non Public School Pupils - 370	7,751.00	.00	.00	.00	7,751.00	0	.00
Sub Function Code 390 - Other Community Services - 390	.00	.00	.00	.00	.00	+++	.00
Function Code 300 - Community Services Totals	\$215,774.00	\$16,669.95	\$38,116.12	\$70,223.68	\$107,434.20	18 %	\$43,842.33
Function Code 400 - Government Agencies & Prior Period							
Sub Function Code 400 - Other Government Agencies - 400	.00	.00	.00	.00	.00	+++	.00



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Sub Function Code	Adopted Budget	Current Month Actual	Actual FYTD	Encumbrances	Budget - Actual	% Rec'd/Spent	Prior Year FYTD
Function Code 400 - Government Agencies & Prior Period	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$0.00
Totals							
Function Code 500-600 - Other Financing Uses							
Sub Function Code 500 - Debt Service - 500	.00	.00	.00	.00	.00	+++	.00
Sub Function Code 600 - Fund Modifications - 600	100,000.00	.00	.00	.00	100,000.00	0	.00
Function Code 500-600 - Other Financing Uses Totals	\$100,000.00	\$0.00	\$0.00	\$0.00	\$100,000.00	0 %	\$0.00
Account Type Expense Totals	\$49,950,289.00	\$3,786,401.01	\$6,077,575.45	\$825,249.67	\$43,047,463.88	12 %	\$5,361,615.19
Fund(COA) 11 - General Fund Totals	(\$2,188,881.00)	(\$3,682,259.60)	(\$5,409,262.14)	(\$825,249.67)	\$4,045,630.81	247 %	(\$4,989,684.44)



Board Monthly Financial Report

Fiscal Year to Date 09/30/23

Sub Function Code	Adopted Budget	Current Month Actual	Actual FYTD	Encumbrances	Budget - Actual	% Rec'd/Spent	Prior Year FYTD
Fund(COA) 23 - Community Service Fund							
Account Type Revenue							
Function Code R100 - Local Sources - 100							
	3,005,935.00	273,667.79	914,999.60	.00	2,090,935.40	30	860,406.37
Function Code R100 - Local Sources - 100 Totals	\$3,005,935.00	\$273,667.79	\$914,999.60	\$0.00	\$2,090,935.40	30 %	\$860,406.37
Function Code R300 - State Sources - 300							
	75,668.00	.00	365.00	.00	75,303.00	0	1,280.00
Function Code R300 - State Sources - 300 Totals	\$75,668.00	\$0.00	\$365.00	\$0.00	\$75,303.00	0 %	\$1,280.00
Function Code R400 - Federal Sources - 400							
	.00	.00	.00	.00	.00	+++	49,500.00
Function Code R400 - Federal Sources - 400 Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$49,500.00
Function Code R500 - ISD / Other Sources - 500							
	.00	.00	.00	.00	.00	+++	.00
Function Code R500 - ISD / Other Sources - 500 Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$0.00
Function Code R600 - In from other Funds - 600							
	100,000.00	.00	.00	.00	100,000.00	0	.00
Function Code R600 - In from other Funds - 600 Totals	\$100,000.00	\$0.00	\$0.00	\$0.00	\$100,000.00	0 %	\$0.00
Account Type Revenue Totals	\$3,181,603.00	\$273,667.79	\$915,364.60	\$0.00	\$2,266,238.40	29 %	\$911,186.37
Account Type Expense							
Function Code 100 - Instruction							
Sub Function Code 110 - Basic Functions - 110	153,962.00	17,704.41	22,148.46	.00	131,813.54	14	19,047.19
Function Code 100 - Instruction Totals	\$153,962.00	\$17,704.41	\$22,148.46	\$0.00	\$131,813.54	14 %	\$19,047.19
Function Code 200 - Supporting Services							
Sub Function Code 220 - Support Services-Instructional - 220	.00	.00	.00	.00	.00	+++	.00
Sub Function Code 250 - Support Services-Business - 250	.00	.00	.00	.00	.00	+++	.00
Sub Function Code 260 - Operations and Maintenance - 260	62,550.00	10,333.57	27,234.49	11,781.21	23,534.30	44	10,511.07
Sub Function Code 270 - Pupil Transportation - 270	.00	.00	.00	.00	.00	+++	.00
Sub Function Code 290 - Support Services-Other - 290	1,626,393.00	116,297.23	171,916.35	12,145.26	1,442,331.39	11	144,135.14
Function Code 200 - Supporting Services Totals	\$1,688,943.00	\$126,630.80	\$199,150.84	\$23,926.47	\$1,465,865.69	12 %	\$154,646.21
Function Code 300 - Community Services							
Sub Function Code 310 - Community Services Direction - 310	301,441.00	25,744.21	61,910.36	.00	239,530.64	21	55,366.18
Sub Function Code 320 - Community Recreation - 320	347,824.00	18,329.04	54,309.58	.00	293,514.42	16	70,472.33
Sub Function Code 350 - Care of Children - 350	1,152,614.00	105,135.83	291,535.99	.00	861,078.01	25	302,315.19
Sub Function Code 390 - Other Community Services - 390	.00	24,080.92	24,080.92	.00	(24,080.92)	+++	(5,592.62)
Function Code 300 - Community Services Totals	\$1,801,879.00	\$173,290.00	\$431,836.85	\$0.00	\$1,370,042.15	24 %	\$422,561.08
Function Code 500-600 - Other Financing Uses							
Sub Function Code 600 - Fund Modifications - 600	200,339.00	.00	.00	.00	200,339.00	0	(621.41)
Function Code 500-600 - Other Financing Uses Totals	\$200,339.00	\$0.00	\$0.00	\$0.00	\$200,339.00	0 %	(\$621.41)
Account Type Expense Totals	\$3,845,123.00	\$317,625.21	\$653,136.15	\$23,926.47	\$3,168,060.38	17 %	\$595,633.07
Fund(COA) 23 - Community Service Fund Totals	(\$663,520.00)	(\$43,957.42)	\$262,228.45	(\$23,926.47)	(\$901,821.98)	-40 %	\$315,553.30



Board Monthly Financial Report

Fiscal Year to Date 09/30/23

Sub Function Code	Adopted Budget	Current Month Actual	Actual FYTD	Encumbrances	Budget - Actual	% Rec'd/Spent	Prior Year FYTD
Fund(COA) 25 - School Lunch Fund							
Account Type Revenue							
Function Code R100 - Local Sources - 100							
	879,628.00	71,174.13	78,764.83	.00	800,863.17	9	114,418.53
Function Code R100 - Local Sources - 100 Totals	\$879,628.00	\$71,174.13	\$78,764.83	\$0.00	\$800,863.17	9 %	\$114,418.53
Function Code R300 - State Sources - 300							
	75,810.00	.00	841.70	.00	74,968.30	1	.00
Function Code R300 - State Sources - 300 Totals	\$75,810.00	\$0.00	\$841.70	\$0.00	\$74,968.30	1 %	\$0.00
Function Code R400 - Federal Sources - 400							
	669,322.00	.00	5,009.00	.00	664,313.00	1	.00
Function Code R400 - Federal Sources - 400 Totals	\$669,322.00	\$0.00	\$5,009.00	\$0.00	\$664,313.00	1 %	\$0.00
Function Code R500 - ISD / Other Sources - 500							
	201,365.00	.00	.00	.00	201,365.00	0	.00
Function Code R500 - ISD / Other Sources - 500 Totals	\$201,365.00	\$0.00	\$0.00	\$0.00	\$201,365.00	0 %	\$0.00
Account Type Revenue Totals	\$1,826,125.00	\$71,174.13	\$84,615.53	\$0.00	\$1,741,509.47	5 %	\$114,418.53
Account Type Expense							
Function Code 200 - Supporting Services							
Sub Function Code 210 - Support Services-Pupil - 210	.00	.00	.00	.00	.00	+++	.00
Sub Function Code 260 - Operations and Maintenance - 260	3,480.00	.00	1,127.12	.00	2,352.88	32	879.31
Sub Function Code 290 - Support Services-Other - 290	2,004,711.00	152,902.60	364,005.93	746,014.34	894,690.73	18	163,888.35
Function Code 200 - Supporting Services Totals	\$2,008,191.00	\$152,902.60	\$365,133.05	\$746,014.34	\$897,043.61	18 %	\$164,767.66
Function Code 500-600 - Other Financing Uses							
Sub Function Code 600 - Fund Modifications - 600	200,819.00	.00	.00	.00	200,819.00	0	.00
Function Code 500-600 - Other Financing Uses Totals	\$200,819.00	\$0.00	\$0.00	\$0.00	\$200,819.00	0 %	\$0.00
Account Type Expense Totals	\$2,209,010.00	\$152,902.60	\$365,133.05	\$746,014.34	\$1,097,862.61	17 %	\$164,767.66
Fund(COA) 25 - School Lunch Fund Totals	(\$382,885.00)	(\$81,728.47)	(\$280,517.52)	(\$746,014.34)	\$643,646.86	73 %	(\$50,349.13)



Board Monthly Financial Report

Fiscal Year to Date 09/30/23

Sub Function Code	Adopted Budget	Current Month Actual	Actual FYTD	Encumbrances	Budget - Actual	% Rec'd/Spent	Prior Year FYTD
Fund(COA) 29 - Student/School Activity Fund							
Account Type Revenue							
Function Code R100 - Local Sources - 100							
	1,969,496.00	65,834.38	205,733.76	.00	1,763,497.86	10	184,514.40
Function Code R100 - Local Sources - 100 Totals	\$1,969,496.00	\$65,834.38	\$205,733.76	\$0.00	\$1,763,497.86	10 %	\$184,514.40
Account Type Revenue Totals	\$1,969,496.00	\$65,834.38	\$205,733.76	\$0.00	\$1,763,497.86	10 %	\$184,514.40
Account Type Expense							
Function Code 200 - Supporting Services							
Sub Function Code 290 - Support Services-Other - 290	1,969,496.00	26,596.99	46,943.02	45,758.26	1,876,794.72	2	99,702.52
Function Code 200 - Supporting Services Totals	\$1,969,496.00	\$26,596.99	\$46,943.02	\$45,758.26	\$1,876,794.72	2 %	\$99,702.52
Account Type Expense Totals	\$1,969,496.00	\$26,596.99	\$46,943.02	\$45,758.26	\$1,876,794.72	2 %	\$99,702.52
Fund(COA) 29 - Student/School Activity Fund Totals	\$0.00	\$39,237.39	\$158,790.74	(\$45,758.26)	(\$113,296.86)	+++	\$84,811.88
Grand Totals	(\$3,235,286.00)	(\$3,768,708.10)	(\$5,268,760.47)	(\$1,640,948.74)	\$3,674,158.83	163 %	(\$4,639,668.39)

Dexter
Community
Schools



Year Ended
June 30, 2023

Financial
Statements and
Supplementary
Information

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DEXTER COMMUNITY SCHOOLS

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INDEPENDENT AUDITORS' REPORT

October 4, 2023

Board of Education
Dexter Community Schools
Dexter, Michigan

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of **Dexter Community Schools** (the "District"), as of and for the year ended June 30, 2023, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

In our opinion, the accompanying financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the District as of June 30, 2023, and the respective changes in financial position and the budgetary comparison for the general fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Independent Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the District and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.



Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the District's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Independent Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.

- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the District's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control–related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and the schedules for the pension and other postemployment benefit plans, as listed in the table of contents, be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The combining and individual fund financial statements and schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Information

Management is responsible for the other information included in the financial statements. The other information comprises the schedule of bonds issued and outstanding but does not include the basic financial statements and our auditors' report thereon. Our opinions on the basic financial statements do not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued, under separate cover, our report dated October 4, 2023 on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.

A handwritten signature in black ink that reads "Lehmann Lobson LLC". The signature is written in a cursive, flowing style.

MANAGEMENT'S DISCUSSION AND ANALYSIS

DEXTER COMMUNITY SCHOOLS

Management's Discussion and Analysis

As administration of Dexter Community Schools (the "District"), Counties of Washtenaw and Livingston, State of Michigan, we offer readers of the District's financial statements this narrative overview and analysis of the financial activities of the District for the fiscal year ended June 30, 2023.

Financial Highlights

- The liabilities and deferred inflows of resources of the District, as a whole, exceeded its assets and deferred outflows of resources at the close of the most recent fiscal year by \$28,350,935.
- The District's total net position increased by \$8,945,217.
- As of the close of the current fiscal year, the District's governmental funds reported combined ending fund balances of \$37,020,800, an increase of \$13,312,124, in comparison with the prior year, which was largely attributable to the issuance of the 2023 School Building and Site Bonds.
- The general fund had a decrease in fund balance of \$1,339,531. At the end of the current fiscal year, total fund balance for the general fund was \$10,903,314, or 20.29% of total general fund expenditures. The unassigned fund balance of the general fund was \$1,648, or 0.003% of total general fund expenditures.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the District's basic financial statements. The District's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements, including management's discussion and analysis, required schedules for the pension and other postemployment benefits plan, schedule of general fund revenues and other financing sources, schedule of general fund expenditures and other financing uses, and combining statements for nonmajor funds.

Government-wide Financial Statements. The *government-wide financial statements* are designed to provide readers with a broad overview of the District's finances, in a manner similar to a private sector business. These statements are presented on a full accrual basis, which means that all assets, deferred outflows of resources, liabilities, and deferred inflows of resources of the District are recorded, regardless of when related cash is received or paid.

The *statement of net position* presents information on all of the District's assets, deferred outflows of resources, liabilities, and deferred inflows of resources, with the difference being *net position*. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the District is improving or deteriorating.

DEXTER COMMUNITY SCHOOLS

Management's Discussion and Analysis

The *statement of activities* presents information showing how the District's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash flows*. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., earned but unused compensated leave).

Both of the government-wide financial statements display functions of the District that are principally supported by taxes and intergovernmental revenues (governmental activities). The activities of the District include instruction, supporting services, community services, and food services. The District has no business-type activities as of and for the year ended June 30, 2023.

Fund Financial Statements. A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The District, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental Funds. *Governmental funds* are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, *governmental fund financial statements focus on near-term inflows and outflows of spendable resources*, as well as on *balances of spendable resources* available at the end of the fiscal year. Such information may be useful in evaluating the District's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the District's near-term financing decisions. Both the governmental funds balance sheet and the governmental funds statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The District maintains several individual governmental funds. Information is presented separately in the governmental funds balance sheet and in the governmental funds statement of revenues, expenditures, and changes in fund balances for the general, debt retirement, 2017 capital projects, and capital projects from non-bond sources. Data from the other governmental funds are combined into a single, aggregated presentation. These funds consist of the special revenue funds (i.e., food service, community service, and student/school activity). Individual fund data for each of these nonmajor governmental funds is provided in the form of combining statements elsewhere in this report.

The District adopts an annual appropriated budget for its general fund and special revenue funds. A budgetary comparison statement for the general fund has been provided herein to demonstrate compliance.

Notes to Financial Statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

DEXTER COMMUNITY SCHOOLS

Management's Discussion and Analysis

Other Information. In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information. This is limited to this management's discussion and analysis and the schedules for the Michigan Public School Employee's Retirement System (MPSERS) net pension and other postemployment benefits plan immediately following the notes to the financial statements. The schedule of general fund revenues and other financing sources, schedule of general fund expenditures and other financing uses, and combining statements for nonmajor funds are presented immediately following the required supplementary information.

Government-wide Financial Analysis

As noted earlier, net position may serve over time as a useful indicator of the District's financial position. The District reported a deficit net position of \$28,350,935 at June 30, 2023. This deficit balance is due to the requirement to report the District's proportionate share of the MPSERS net pension and other postemployment benefits liabilities, as well as their related deferrals, on the statement of net position. The District's long-term debt balance also contributes to the District's deficit balance.

A portion of the District's net position reflects its investment in capital assets net of related debt (e.g., land, buildings and improvements, machinery and equipment, vehicles and buses, less any related debt used to acquire those assets that is still outstanding). The District uses these capital assets to provide services to the students it serves; consequently, these assets are not available for future spending. Although the District's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of the District's net position represents resources that are subject to other external restrictions on how they may be used. The remaining balance of unrestricted net position, when available, may be used to meet the District's ongoing obligations to its general programs.

	Net Position	
	2023	2022
Assets		
Current and other assets	\$ 46,376,804	\$ 32,022,025
Capital assets, net	122,043,037	124,278,688
Total assets	<u>168,419,841</u>	<u>156,300,713</u>
Deferred outflows of resources	<u>38,082,512</u>	<u>20,582,366</u>
Liabilities		
Other liabilities	10,081,800	8,867,904
Long-term liabilities	210,092,748	168,526,646
Total liabilities	<u>220,174,548</u>	<u>177,394,550</u>
Deferred inflows of resources	<u>14,678,740</u>	<u>36,784,681</u>

continued...

DEXTER COMMUNITY SCHOOLS

Management's Discussion and Analysis

	Net Position	
	2023	2022
Net position		
Net investment in capital assets	\$ 35,093,504	\$ 29,297,436
Restricted	2,091,666	2,042,638
Unrestricted (deficit)	(65,536,105)	(68,636,226)
Total net position (deficit)	<u>\$ (28,350,935)</u>	<u>\$ (37,296,152)</u>

concluded

	Change in Net Position	
	2023	2022
Revenues		
Program revenues:		
Charges for services	\$ 5,594,056	\$ 4,322,579
Operating grants and contributions	22,110,331	22,502,636
General revenues:		
Property taxes - operations	5,568,259	5,258,752
Property taxes - debt service	13,548,230	12,834,058
Grants and contributions not restricted to specific programs	25,455,173	24,257,347
Unrestricted investment earnings	538,134	20,966
Other revenues	90,376	258,596
Total revenues	<u>72,904,559</u>	<u>69,454,934</u>
Expenses		
Instruction	30,610,588	24,948,026
Supporting services	18,370,337	17,966,580
Community services	4,549,044	3,793,417
Food services	1,558,076	1,903,755
Payments to not-for-profit entities	9,600	-
Interest on long-term debt	2,864,281	3,154,519
Unallocated depreciation/amortization	5,997,416	6,089,493
Total expenses	<u>63,959,342</u>	<u>57,855,790</u>
Change in net position	8,945,217	11,599,144
Net position, beginning of year (deficit)	<u>(37,296,152)</u>	<u>(48,895,296)</u>
Net position, end of year (deficit)	<u>\$ (28,350,935)</u>	<u>\$ (37,296,152)</u>

DEXTER COMMUNITY SCHOOLS

Management's Discussion and Analysis

Governmental Activities. The above analysis focuses on the net position of governmental activities. The change in net position of the District's governmental activities is discussed below. Because the focus of the net position of governmental activities and the related changes in net position differ from the fund balances of governmental funds, and their related changes, reconciliations between the equity measures and related activity are included with the basic financial statements.

By far the largest portion of the District's net position reflects its investment in capital assets and capital projects (i.e., land, buildings, vehicles and buses, equipment, and infrastructure), less any related debt used to acquire those assets that are still outstanding. The District uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the District's investment in its capital assets is reported net of related debt, it should be noted that the resources to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of the District's net position, \$2,091,666, represents resources that are subject to external restrictions on how they may be used. In the case of the District, these amounts are restricted for debt service and food service. Most of the debt will be repaid from voter-approved property taxes collected as the debt service comes due.

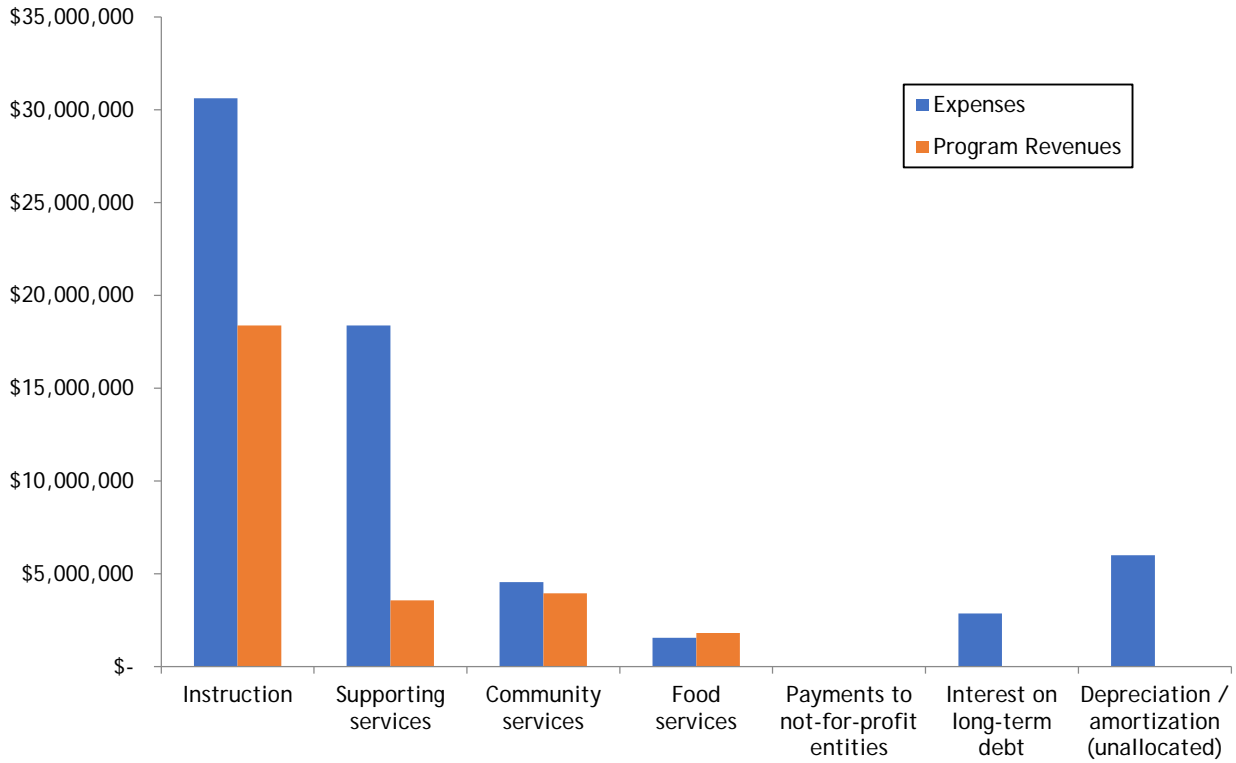
The results of this year's operations for the District as a whole are reported in the statement of activities (see table), which shows the changes in net position for the fiscal year. The District's net position increased by \$8,945,217 during the current fiscal year.

The net cost shows the financial burden that was placed on the State and the District's taxpayers by each of these functions. Since property taxes for operations and unrestricted State Aid constitute the vast majority of the District's operating revenue sources, the Board of Education and administration must annually evaluate the needs of the District and balance those needs with State-prescribed available unrestricted resources.

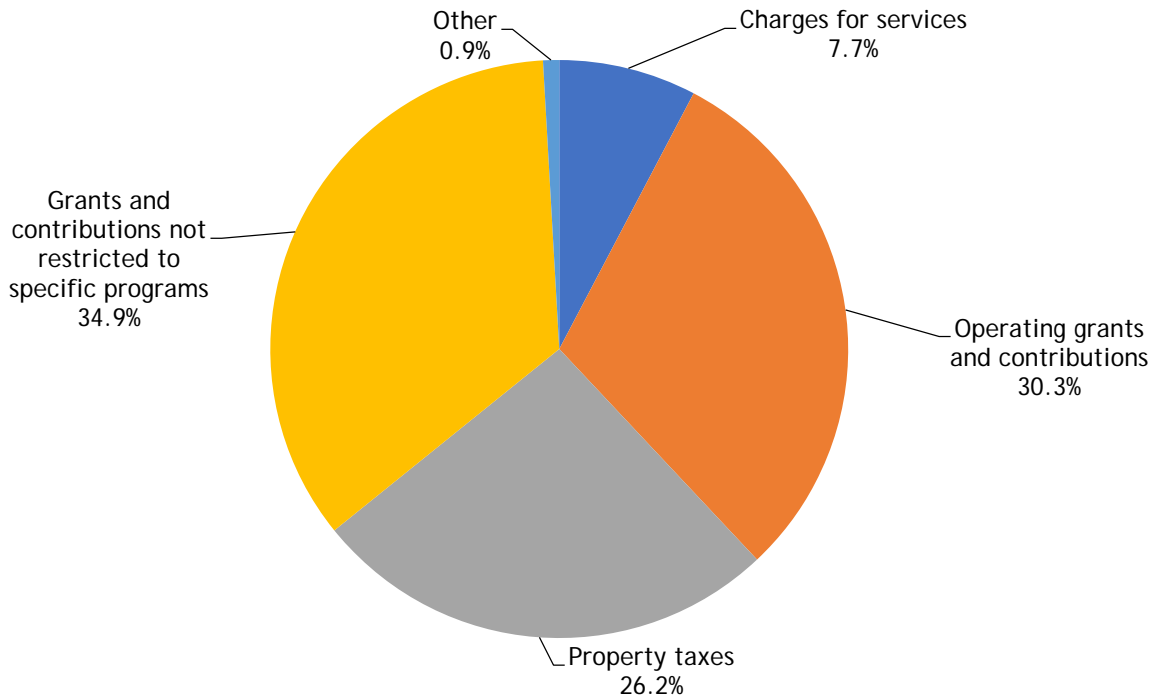
DEXTER COMMUNITY SCHOOLS

Management's Discussion and Analysis

Expenses and Program Revenues - Governmental Activities



Revenues by Source - Governmental Activities



DEXTER COMMUNITY SCHOOLS

Management's Discussion and Analysis

Financial Analysis of the Government's Funds

The District's budgets are prepared according to Michigan law. The District uses fund accounting to ensure and demonstrate compliance with finance-related legal budgeting requirements. The most significant budgeted fund is the general fund.

During the fiscal year ended June 30, 2023, the District amended the budget of the general fund two times. State law requires that the budget be amended to ensure that expenditures do not exceed appropriations. The statement of revenues, expenditures, and changes in fund balance – budget and actual – general fund, which presents the District's general fund original and final amended budget amounts compared with amounts actually paid and received, is provided in these financial statements.

Governmental Funds. The focus of the District's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the District's financing requirements. In particular, unassigned fund balance may serve as a useful measure of a District's net resources available for spending at the end of the fiscal year.

The general fund is the chief operating fund of the District. At the end of the current fiscal year, unassigned fund balance of the general fund was \$1,648, while the total fund balance was \$10,903,314. As a measure of the general fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balance to total fund expenditures. Unassigned fund balance and total fund balance represent 0.003% and 20.29%, respectively, of total general fund expenditures.

The fund balance of the District's general fund decreased by \$1,339,531, or 10.94%, from the prior year. The largest revenue source in this fund is state revenue which includes primarily state aid. The decrease in fund balance was largely attributable to a loss in student enrollment, labor contracts that were settled to compete with the local labor market, and the continued employment of professional staff to provide learning supports in accordance with the District's Continuity of Learning Plan.

The debt retirement fund balance decreased by \$30,433 to \$1,599,563. Millage rates are determined annually to ensure that the District accumulates sufficient resources to pay annual bond issue-related debt service. The debt retirement fund balance is restricted to pay debt service obligations.

The 2017 capital projects fund balance was \$18,468,730, an increase of \$14,478,136 from the prior year. The increase was caused by the issuance of a second series of bonds, the 2023 School Building and Site Bonds, during the fiscal year.

The capital projects fund from non-bonded sources fund balance was \$1,089,507, an increase of \$35,900 from the prior year. The increase was attributable to investment earnings.

DEXTER COMMUNITY SCHOOLS

Management's Discussion and Analysis

General Fund Budgetary Highlights

Several major variables are not fully known at the time of budget preparation. Changes in student count, state foundation, and state categorical grants have the largest impact. The original budget is prepared to meet our obligation in good faith. Further information and decisions continue to be made after the budget hearing and original budget adoption. Amendments to the original adopted budget are passed in order to reflect changes in information and circumstances. The changes between the original adopted and final amended budgets were:

- Budgeted revenues were amended for an overall increase of \$3,317,272, or 6.92%, over the original budget. The increase was largely attributable to a one-time flow-through payment from the State of Michigan to record a pay down of the pension unfunded liability.
- Budgeted expenditures were amended for an overall increase of \$7,694,052. The increase was largely attributable to recording the one-time paydown of the pension unfunded liability and the settlement of labor contracts.

In accordance with State statute, the District is prohibited from amending the budget after year-end. As the District's books are not closed for accounting purposes at that point, a certain level of estimation is required in determining actual need. Some of the more significant differences between the final amended budget and the actual financial results were:

- The general fund actual revenue and other financing sources was \$52,385,305. That amount is more than the final budget estimate of \$51,693,890. The variance was \$691,415, or 1.32%. The favorable variance was largely attributable to increased investment earnings and additional restricted state funds to offset the cost of the pension.
- The actual expenditures and other financing uses of the general fund were \$53,724,836, which is less than the final budget estimate of \$55,724,252. The variance was 1,999,416, or 3.72%. The variance was attributable to the deferral of grant-funded expenditures due to supply chain issues, teaching supply expenditures deferred to the following school year, reduced payroll taxes due to increased employee contributions for health coverage, temporary vacancies in instructional positions, and unfilled non-instructional support positions due to the shortage of available labor.

DEXTER COMMUNITY SCHOOLS

Management's Discussion and Analysis

Capital Asset and Debt Administration

Capital Assets. The District's investment in capital assets for its governmental activities as of June 30, 2023 amounted to \$122,043,037 (net of accumulated depreciation/amortization). Additions included renovations to the District's facilities being funded through voter-approved bond issues. Reductions were due to depreciation/amortization. Capital assets at year-end included the following:

	Capital Assets (Net of Depreciation/Amortization)	
	2023	2022
Land	\$ 5,835,892	\$ 5,835,892
Construction in progress	49,067	124,698
Buildings and improvements	109,342,959	112,153,782
Furniture and equipment	5,881,254	5,058,423
Vehicles and buses	921,473	1,081,108
Subscription assets	12,392	24,785
Total capital assets, net	\$ 122,043,037	\$ 124,278,688

Additional information on the District's capital assets can be found in Note 7 of this report.

Long-term Debt

	Long-term Debt	
	2023	2022
General obligation bonds	\$ 101,190,000	\$ 95,435,000
Unamortized premiums and discounts	4,372,545	3,709,356
School Loan Revolving Fund	1,070	1,034
Compensated absences	1,718,044	1,733,989
	\$ 107,281,659	\$ 100,879,379

At the end of the current fiscal year, the District had total long-term debt outstanding of \$107,281,659. The District's total debt increased by \$6,402,280 during the current fiscal year as a result of normal debt service payments combined with the issuance of the 2023 School Building and Site Bonds.

Additional information on the District's long-term debt can be found in Note 8 of this report.

DEXTER COMMUNITY SCHOOLS

Management's Discussion and Analysis

Factors Bearing on the District's Future

The following factors were considered in preparing the District's budget for the 2023-2024 fiscal year:

- **Foundation Allowance**
The Board of Education and administration agreed to an estimated foundation allowance of \$9,700 per pupil for the 2023-2024 fiscal year, a \$550 per pupil increase from 2022-2023, based on information received from various educational organizations such as Michigan School Business Officials, Michigan Association of School Administrators, and the Michigan Association of School Boards, as well as discussions with local state representatives. The projected increase for the year ended June 30, 2024 was adopted in June 2023 when there was a high degree of uncertainty related to the funding and operations for districts in the State of Michigan. The political debate regarding the funding of public education and the current economic climate in the State of Michigan will affect this estimate before the final foundation allowance is known.
- **Pupil Count**
The Board of Education and administration agreed to an estimated pupil count of 3,374 for the 2023-2024 fiscal year, a 4 pupil increase from 2022-2023, based on information received from Middle Cities Education Association and the District's own pupil projections. The projected increase is largely attributable to a high degree of uncertainty related to students returning to school following the COVID-19 pandemic.
- **Retirement Rate**
The Michigan School Employees Retirement System recommends retirement rates to the legislature for approval. The actual rate depends on the Benefit Plan selected by each member. In 2023-2024, the rate for a Basic/MIP with Premium Subsidy member is 31.34% effective October 1, 2023. Additionally, the District will be required to pay 16.89%, for all wages earned October 1, 2023 and later, for the Unfunded Actuarial Accrued Liability (UAAL).
- **Novel Coronavirus Outbreak (COVID-19 pandemic)**
The budget for the year ended June 30, 2024 was adopted in June 2023. There continues to be a high degree of uncertainty related to the funding and operations for districts in the State of Michigan due to the COVID-19 pandemic. Additional funding has been provided by the State of Michigan through various restricted federal grant programs. Despite this, there continues to be a high degree of uncertainty regarding potential changes to state and federal funding. These factors will continue to have an impact on the operational and financial performance of the District.

DEXTER COMMUNITY SCHOOLS

Management's Discussion and Analysis

Requests for Information

This financial report is designed to provide a general overview of the District's finances for all those with an interest in the District's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to:

Sharon Raschke, Chief Financial Officer
Dexter Community Schools
2704 Baker Rd.
Dexter, MI 48130
Telephone: (734) 424-4100
Email: raschkes@dexterschools.org

BASIC FINANCIAL STATEMENTS

DEXTER COMMUNITY SCHOOLS

Statement of Net Position

June 30, 2023

	Governmental Activities
Assets	
Cash and cash equivalents	\$ 10,937,809
Investments	27,709,733
Receivables	7,630,475
Other assets	98,787
Capital assets not being depreciated/amortized	5,884,959
Capital assets being depreciated/amortized, net	<u>116,158,078</u>
Total assets	<u>168,419,841</u>
Deferred outflows of resources	
Deferred charge on advance bond refundings, net	156,476
Deferred pension amounts	30,335,046
Deferred other postemployment benefit amounts	<u>7,590,990</u>
Total deferred outflows of resources	<u>38,082,512</u>
Liabilities	
Accounts payable and accrued liabilities	6,681,486
Unearned revenue	3,400,314
Bonds, notes, and other long-term liabilities:	
Due within one year	12,211,007
Due in more than one year	95,082,846
Net pension liability (due in more than one year)	97,322,302
Net other postemployment benefit liability (due in more than one year)	<u>5,476,593</u>
Total liabilities	<u>220,174,548</u>
Deferred inflows of resources	
Deferred pension amounts	2,766,892
Deferred other postemployment benefit amounts	<u>11,911,848</u>
Total deferred inflows of resources	<u>14,678,740</u>
Net position	
Net investment in capital assets	35,093,504
Restricted for:	
Food service operations	1,217,899
Debt service	873,767
Unrestricted (deficit)	<u>(65,536,105)</u>
Total net position (deficit)	<u>\$ (28,350,935)</u>

The accompanying notes are an integral part of these financial statements.

DEXTER COMMUNITY SCHOOLS

Statement of Activities

For the Year Ended June 30, 2023

Functions / Programs	Expenses	Program Revenues		Net (Expense) Revenue
		Charges for Services	Operating Grants and Contributions	
Governmental activities				
Instruction	\$ 30,610,588	\$ 108,588	\$ 18,262,682	\$ (12,239,318)
Supporting services	18,370,337	558,446	3,012,251	(14,799,640)
Community services	4,549,044	3,881,305	67,750	(599,989)
Food services	1,558,076	1,045,717	767,648	255,289
Payments to not-for-profit entities	9,600	-	-	(9,600)
Interest on long-term debt	2,864,281	-	-	(2,864,281)
Unallocated depreciation/amortization	5,997,416	-	-	(5,997,416)
Total governmental activities	<u>\$ 63,959,342</u>	<u>\$ 5,594,056</u>	<u>\$ 22,110,331</u>	<u>(36,254,955)</u>
General revenues				
Property taxes - operations				5,568,259
Property taxes - debt service				13,548,230
Grants and contributions not restricted to specific programs				25,455,173
Unrestricted investment earnings				538,134
Other revenues				90,376
Total general revenues				<u>45,200,172</u>
Change in net position				8,945,217
Net position, beginning of year (deficit)				<u>(37,296,152)</u>
Net position, end of year (deficit)				<u>\$ (28,350,935)</u>

The accompanying notes are an integral part of these financial statements.

DEXTER COMMUNITY SCHOOLS

Balance Sheet

Governmental Funds

June 30, 2023

	General Fund	Debt Retirement Fund	2017 Capital Projects Fund
Assets			
Cash and cash equivalents	\$ 4,167,626	\$ 389,531	\$ -
Investments	8,001,045	1,197,303	18,511,385
Accounts receivable	6,908	-	-
Interest receivable	160,110	12,729	9,592
Due from other governments	7,370,858	-	-
Due from other funds	100,564	-	-
Inventory	-	-	-
Prepaid items	72,326	-	-
Total assets	\$ 19,879,437	\$ 1,599,563	\$ 18,520,977
Liabilities			
Accounts payable	\$ 52,280	\$ -	\$ 52,247
Accrued liabilities	4,486,239	-	-
Due to other governments	1,278,262	-	-
Due to other funds	797	-	-
Unearned revenue	3,158,545	-	-
Total liabilities	8,976,123	-	52,247
Fund balances			
Nonspendable	72,326	-	-
Restricted	-	1,599,563	18,468,730
Committed	8,640,459	-	-
Assigned	2,188,881	-	-
Unassigned	1,648	-	-
Total fund balances	10,903,314	1,599,563	18,468,730
Total liabilities and fund balances	\$ 19,879,437	\$ 1,599,563	\$ 18,520,977

The accompanying notes are an integral part of these financial statements.



Capital Projects Non-bonded	Nonmajor Governmental Funds	Total Governmental Funds
\$ 1,089,507	\$ 5,291,145	\$ 10,937,809
-	-	27,709,733
-	20,863	27,771
-	-	182,431
-	49,415	7,420,273
-	2,358	102,922
-	20,856	20,856
-	5,605	77,931
<hr/>	<hr/>	<hr/>
\$ 1,089,507	\$ 5,390,242	\$ 46,479,726
<hr/>	<hr/>	<hr/>
\$ -	\$ 82,172	\$ 186,699
-	4,466	4,490,705
-	24	1,278,286
-	102,125	102,922
-	241,769	3,400,314
<hr/>	<hr/>	<hr/>
-	430,556	9,458,926
<hr/>	<hr/>	<hr/>
-	26,461	98,787
-	1,192,588	21,260,881
1,089,507	1,579,168	11,309,134
-	2,161,469	4,350,350
-	-	1,648
<hr/>	<hr/>	<hr/>
1,089,507	4,959,686	37,020,800
<hr/>	<hr/>	<hr/>
\$ 1,089,507	\$ 5,390,242	\$ 46,479,726
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DEXTER COMMUNITY SCHOOLS

Reconciliation

Fund Balances of Governmental Funds
to Net Position of Governmental Activities
June 30, 2023

Fund balances - total governmental funds \$ 37,020,800

Amounts reported for *governmental activities* in the statement of net position are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.

Capital assets not being depreciated/amortized	5,884,959
Capital assets being depreciated/amortized, net	116,158,078

Certain liabilities, such as bonds payable, are not due and payable in the current period and therefore are not reported in the funds.

Bonds, notes, and other long-term liabilities	(101,203,264)
Compensated absences	(1,718,044)
Unamortized bond premiums and discounts, net	(4,372,545)
Unamortized deferred charge on advance bond refunding	156,476
Accrued interest on bonds payable	(725,796)

Certain pension and other postemployment benefit-related amounts, such as the net pension liability, the net other postemployment benefit liability, and deferred amounts are not due and payable in the current period or do not represent current financial resources and therefore are not reported in the funds.

Net pension liability	(97,322,302)
Deferred outflows related to the net pension liability	30,335,046
Deferred inflows related to the net pension liability	(2,766,892)
Net other postemployment benefit liability	(5,476,593)
Deferred outflows related to the net other postemployment benefit liability	7,590,990
Deferred inflows related to the net other postemployment benefit liability	(11,911,848)

Net position of governmental activities \$ (28,350,935)

The accompanying notes are an integral part of these financial statements.

DEXTER COMMUNITY SCHOOLS

Statement of Revenues, Expenditures and Changes in Fund Balances

Governmental Funds

For the Year Ended June 30, 2023

	General Fund	Debt Retirement Fund	2017 Capital Projects Fund
Revenues			
Local sources	\$ 6,507,705	\$ 13,774,888	\$ 334,043
State sources	37,472,738	245,268	-
Federal sources	2,868,600	-	-
Interdistrict sources	5,195,183	-	-
Total revenues	<u>52,044,226</u>	<u>14,020,156</u>	<u>334,043</u>
Expenditures			
Current:			
Instruction	33,752,128	-	-
Supporting services	19,649,007	-	-
Community services	271,461	-	-
Food services	-	-	-
Payments to not-for-profit entities	9,600	-	-
Debt service:			
Principal	12,591	10,715,000	-
Interest and fiscal charges	409	3,335,589	-
Capital outlay	-	-	3,672,909
Other adjustments	29,640	-	-
Total expenditures	<u>53,724,836</u>	<u>14,050,589</u>	<u>3,672,909</u>
Revenues over (under) expenditures	<u>(1,680,610)</u>	<u>(30,433)</u>	<u>(3,338,866)</u>
Other financing sources (uses)			
Transfers in	341,079	-	-
Transfers out	-	-	-
Issuance of long-term debt	-	-	16,470,000
Premium on issuance of long-term debt	-	-	1,347,002
Total other financing sources (uses)	<u>341,079</u>	<u>-</u>	<u>17,817,002</u>
Net change in fund balances	<u>(1,339,531)</u>	<u>(30,433)</u>	<u>14,478,136</u>
Fund balances, beginning of year	<u>12,242,845</u>	<u>1,629,996</u>	<u>3,990,594</u>
Fund balances, end of year	<u><u>\$ 10,903,314</u></u>	<u><u>\$ 1,599,563</u></u>	<u><u>\$ 18,468,730</u></u>

The accompanying notes are an integral part of these financial statements.



Capital Projects Non-bonded	Nonmajor Governmental Funds	Total Governmental Funds
\$ 36,329	\$ 4,997,040	\$ 25,650,005
-	200,135	37,918,141
-	1,129,873	3,998,473
-	172,397	5,367,580
<hr/>	<hr/>	<hr/>
36,329	6,499,445	72,934,199
<hr/>	<hr/>	<hr/>
-	-	33,752,128
-	-	19,649,007
-	4,348,600	4,620,061
-	1,641,714	1,641,714
-	-	9,600
-	-	10,727,591
-	-	3,335,998
429	-	3,673,338
-	-	29,640
<hr/>	<hr/>	<hr/>
429	5,990,314	77,439,077
<hr/>	<hr/>	<hr/>
35,900	509,131	(4,504,878)
<hr/>	<hr/>	<hr/>
-	-	341,079
-	(341,079)	(341,079)
-	-	16,470,000
-	-	1,347,002
<hr/>	<hr/>	<hr/>
-	(341,079)	17,817,002
<hr/>	<hr/>	<hr/>
35,900	168,052	13,312,124
<hr/>	<hr/>	<hr/>
1,053,607	4,791,634	23,708,676
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\$ 1,089,507	\$ 4,959,686	\$ 37,020,800
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DEXTER COMMUNITY SCHOOLS

Reconciliation

Net Changes in Fund Balances of Governmental Funds
to Change in Net Position of Governmental Activities
For the Year Ended June 30, 2023

Net changes in fund balances - total governmental funds \$ 13,312,124

Amounts reported for *governmental activities* in the statement of activities are different because:

Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.

Capital assets purchased/constructed	3,761,765
Depreciation/amortization expense	(5,997,416)

Bond proceeds provide current financial resources to governmental funds in the period issued, but issuing bonds increases long-term liabilities in the statement of net position. Repayment of bond principal is an expenditure in the governmental funds, but a reduction in long-term debt on the statement of net position.

Principal payments on bonds, notes, and other long-term liabilities	10,727,591
Issuance of long-term debt	(16,470,000)
Premium on issuance of long-term debt	(1,347,002)
Accrued interest on School Loan Revolving Fund added to principal	(36)
Amortization of bond premiums and discounts, net	683,813
Amortization of deferred charge on advance bond refunding	(40,819)

Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in the funds.

Change in the net pension liability and related deferred amounts	313,264
Change in the net other postemployment benefit liability and related deferred amounts	4,157,229
Change in accrued interest payable on bonds	(171,241)
Change in compensated absences payable	15,945

Change in net position of governmental activities \$ 8,945,217

The accompanying notes are an integral part of these financial statements.

DEXTER COMMUNITY SCHOOLS

Statement of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual - General Fund
For the Year Ended June 30, 2023

	Original Budget	Final Budget	Actual	Variance with Final Budget
Revenues				
Local sources	\$ 5,894,740	\$ 6,137,212	\$ 6,507,705	\$ 370,493
State sources	34,120,328	36,628,978	37,472,738	843,760
Federal sources	2,709,381	2,885,458	2,868,600	(16,858)
Interdistrict sources	5,231,290	5,621,363	5,195,183	(426,180)
Total revenues	47,955,739	51,273,011	52,044,226	771,215
Expenditures				
Current:				
Instruction:				
Basic programs	22,165,824	26,363,207	26,132,583	(230,624)
Added needs	6,769,040	7,798,253	7,619,545	(178,708)
Total instruction	28,934,864	34,161,460	33,752,128	(409,332)
Supporting services:				
Student services	5,119,505	5,989,056	5,695,934	(293,122)
Instructional support	2,411,976	2,987,240	2,817,201	(170,039)
General administration	863,530	859,230	773,205	(86,025)
School administration	2,547,029	2,743,367	2,698,466	(44,901)
Business administration	771,871	729,509	729,496	(13)
Operation & maintenance of plant	4,414,338	5,230,131	4,703,760	(526,371)
Transportation	1,841,549	1,874,235	1,684,307	(189,928)
Other support services	649,217	685,312	546,638	(138,674)
Total supporting services	18,619,015	21,098,080	19,649,007	(1,449,073)
Community services	286,321	274,712	271,461	(3,251)
Payments to not-for-profit entities	-	9,600	9,600	-
Debt service:				
Principal	-	-	12,591	12,591
Interest	-	-	409	409
Total debt service	-	-	13,000	13,000
Other adjustments	-	-	29,640	29,640
Total expenditures	47,840,200	55,534,252	53,724,836	(1,861,656)
Revenues over (under) expenditures	115,539	(4,261,241)	(1,680,610)	(2,632,871)
Other financing sources (uses)				
Transfers in	356,218	420,879	341,079	(79,800)
Transfers out	(735,304)	(190,000)	-	190,000
Total other financing uses	(379,086)	230,879	341,079	110,200
Net change in fund balance	(263,547)	(4,030,362)	(1,339,531)	2,690,831
Fund balance, beginning of year	12,242,845	12,242,845	12,242,845	-
Fund balance, end of year	\$ 11,979,298	\$ 8,212,483	\$ 10,903,314	\$ 2,690,831

The accompanying notes are an integral part of these financial statements.

NOTES TO FINANCIAL STATEMENTS

DEXTER COMMUNITY SCHOOLS

Notes to Financial Statements

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A summary of the significant accounting policies of Dexter Community Schools (the “District”), consistently applied in the preparation of the accompanying financial statements, is as follows:

The Reporting Entity

The District is governed by an elected seven-member Board of Education. As required by generally accepted accounting principles, these financial statements present the reporting entity of Dexter Community Schools. The criteria identified in GAAP, including financial accountability, have been utilized in identifying the District’s reporting entity, which includes no component units.

Government-wide and Fund Financial Statements

The government-wide financial statements (i.e. the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the primary government. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. The District had no business-type activities during the year ended June 30, 2023.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

Major individual governmental funds are reported as separate columns in the fund financial statements.

Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

DEXTER COMMUNITY SCHOOLS

Notes to Financial Statements

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenues to be available if they are collected within 60 days of the end of the current fiscal period or within one year for expenditure-driven grants. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, are recorded only when payment is due.

Property taxes, State Aid, expenditure-driven grant revenue and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the District.

The District reports the following major governmental funds:

The *general fund* is the District's primary operating fund. It accounts for all the financial resources of the District, except those accounted for and reported in another fund.

The *debt retirement fund* accounts for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs.

The *2017 capital projects fund* accounts for and reports the proceeds of specific revenue sources that are restricted or committed to expenditure in connection with the building and site bonds originally issued in 2017 with a second series issued in 2023.

The *capital projects non-bonded fund* accounts for financial resources to be used for the acquisition or construction of major capital facilities, major remodeling, and improvements. The District's non-bonded fund resulted from the sale of the Copeland property.

Additionally, the District reports the following fund types:

Special revenue funds are used to account for and report the proceeds of specific revenue sources that are assigned or committed to expenditure for specified purposes other than debt service or capital projects.

Restricted net position includes assets that are subject to restrictions beyond the District's control. The restrictions may be externally imposed or imposed by law. When both restricted and unrestricted resources are available for use, it is the government's policy to use restricted resources first, then unrestricted resources as they are needed.

The effect of interfund activity has been eliminated from the government-wide financial statements.

DEXTER COMMUNITY SCHOOLS

Notes to Financial Statements

Cash and Cash Equivalents

The District's cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.

Investments

The District participates in an external investment pool. In accordance with GASB 79, some the District's shares in that pool are recorded at amortized cost and others are valued at each investment's net asset value, both of which approximate fair value.

State statutes authorize the District to invest in:

- a. Bond, securities, other obligations and repurchase agreements of the United States, or an agency or instrumentality of the United States.
- b. Certificates of deposit, savings accounts, deposit accounts, or depository receipts of a qualified financial institution.
- c. Commercial paper rated at the time of purchase within the two highest classifications established by not less than two standard rating services and that matures not more than 270 days after the date of purchase.
- d. Bankers acceptances of United States banks.
- e. Obligations of the State of Michigan and its political subdivisions that are rated as investment grade by at least one standard rating service at the time of purchase.
- f. Mutual funds registered under the Investment Company Act of 9140 with the authority to purchase only investment vehicles that are legal for direct investment by a public corporation.
- g. External investment pools as authorized by Public Act 20 as amended through December 31, 1997.

Receivables and Revenues

The District follows the practice of recording receivables for revenues that have been earned but not yet received. Receivables consist primarily of State School Aid payments from the State of Michigan and Federal grant funds earned but not yet collected. No amounts have been identified as potentially uncollectible by management and no amount has been recorded as a provision for bad debts.

DEXTER COMMUNITY SCHOOLS

Notes to Financial Statements

Inventory

Inventories consist of food items. All inventories are valued at cost using the first-in/first-out method. Inventories of governmental funds are recorded as expenditures when consumed.

Prepays

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both the government-wide and fund financial statements.

Capital Assets

Capital assets, which include property and equipment, are reported in the governmental activities column in the government-wide financial statements. Capital assets are defined by the government as assets with an initial individual cost of more than \$25,000 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated acquisition cost at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized. Major outlays for capital assets and improvements are capitalized as projects are constructed.

Capital assets of the District are depreciated/amortized using the straight-line method over the following estimated useful lives:

	Years
Buildings and improvements	20-50
Furniture and equipment	5-20
Vehicles and buses	5-10

Deferred Outflows of Resources

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net assets that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. The District reports deferred outflows for the deferred charge on advance bond refundings, which results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt. The District also reports deferred outflows of resources related to the net pension and other postemployment benefit liabilities. A portion of these costs represent contributions to the plans subsequent to the plan measurement date.

DEXTER COMMUNITY SCHOOLS

Notes to Financial Statements

Salaries Payable and Accrued Employee Benefits

A liability is recorded at June 30 for amounts owed to teachers and other District employees who do not work during the summer when school is not in session, but have elected to have their salaries paid over an entire year. This has the effect of properly charging their salaries to expenditures in the fiscal year in which their services are received, even though they are not paid until July and August of the following fiscal year.

The liability for accrued retirement and the employer share of FICA related to the salaries payable has been recorded as has the liability for employee health insurances for the months of July and August. The District pays these insurances for this period as a part of the compensation for services rendered in the preceding school year.

Compensated Absences

It is the District's policy to permit employees to accumulate various earned, but unused vacation, sick pay and severance benefits. These are accrued when earned in the government-wide financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations or retirements.

Deferred Inflows of Resources

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net assets that applies to one or more future periods, and so will not be recognized as an inflow of resources (revenue) until that time. The District's deferred inflows of resources are related to the net pension and other postemployment benefit liabilities.

Unearned Revenue

Unearned revenue consists of revenue received prior to the delivery of goods or services or the incurrence of qualifying expenditures.

Subscription-Based Information Technology Arrangement (SBITA)

The District has a noncancellable subscription-based information technology arrangement. The District recognizes a subscription liability and an intangible right-to-use subscription asset in the government-wide financial statements. The District recognizes subscription liabilities with an initial, individual value of \$25,000 or more.

At the commencement of a subscription, the District initially measures the subscription liability at the present value of payments expected to be made during the lease term. Subsequently, the subscription liability is reduced by the principal portion of subscription payments made. The subscription asset is initially measured as the initial amount of the subscription liability, adjusted for subscription payments made at or before the subscription commencement date, plus certain initial direct costs. Subsequently, the subscription asset is amortized on a straight-line basis over its useful life.

DEXTER COMMUNITY SCHOOLS

Notes to Financial Statements

Key estimates and judgments related to subscriptions include how the District determines (1) the discount rate it uses to discount the expected lease payments to present value, (2) subscription term, and (3) subscription payments. The District uses the interest rate charged by the lessor as the discount rate. When the interest rate charged by the lessor is not provided, the District generally uses its estimated incremental borrowing rate as the discount rate for leases. The subscription term includes the noncancellable period of the subscription. subscription payments included in the measurement of the subscription liability are composed of fixed payments and purchase option price (if applicable) that the District is reasonably certain to exercise.

The District monitors changes in circumstances that would require a remeasurement of its subscription and will remeasure the subscription asset and subscription liability if certain changes occur that are expected to significantly affect the amount of the subscription liability.

Long-term Obligations

In the government-wide financial statements long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities statement of net position. Bond premiums and discounts are deferred and amortized over the life of the related bonds using the straight-line method which approximates the effective interest method. Bonds payable are reported net of the applicable bond premium or discount.

In the fund financial statements, governmental fund types recognized bond premiums and discounts during the current period. The face amount of debt issued is reported as an other financing source. Discounts and premiums on debt issuances are reported as other financing uses and sources, respectively.

Property Taxes

Property taxes are recognized as revenue in the general and debt service funds on a levy year basis. The 2022 levy amounts are recognized as current property tax revenue to the extent they are collected during the year or within 60 days after year end. Collections of delinquent taxes in subsequent years are recognized as property tax revenues in the year collected. Assessed values are established annually by the various governmental units within the District and are equalized by the State of Michigan.

Fund Equity

Governmental funds report *nonspendable fund* balance for amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact. *Restricted fund* balance is reported when externally imposed constraints are placed on the use of resources by grantors, contributors, or laws or regulations of other governments. *Committed fund balance* is reported for amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the government's highest level of decision-making authority, the Board of Education. A formal resolution of the Board of Education is required to establish, modify, or rescind a fund balance commitment. The District reports *assigned fund balance* for amounts that are constrained by the District's intent to be used for specific purposes, but are neither restricted nor committed. The intent is expressed by the Board of Education. Unassigned fund balance is the residual classification for the general fund.

DEXTER COMMUNITY SCHOOLS

Notes to Financial Statements

When the District incurs an expenditure for purposes for which various fund balance classifications can be used, it is the District's policy to use restricted fund balance first, then committed fund balance, assigned fund balance, and finally unassigned fund balance, but reserves the right to selectively spend unassigned resources first to defer the use of these classified funds.

Interfund Transactions

During the course of normal operations, the District has numerous transactions between funds, including expenditures and transfers of resources to provide services, construct assets, and service debt. The accompanying financial statements generally reflect such transactions as transfers. Operating subsidies are also recorded as transfers. The amounts recorded as subsidies or advances are determined by the District. Balances outstanding at year-end are reported as due to/from other funds.

Pensions and Other Postemployment Benefits

For purposes of measuring the net pension liability, the net other postemployment benefit liability, deferred outflows of resources and deferred inflows of resources related to pensions and other postemployment benefits, and pension and other postemployment benefit expense, information about the fiduciary net position of the plan and additions to/deductions from the plan fiduciary net position have been determined on the same basis as they are reported by the plan. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires administration to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

2. ACCOUNTABILITY AND BUDGETARY COMPLIANCE

Budgets are adopted for general and special revenue funds as required by state law and are adopted on a basis consistent with generally accepted accounting principles (GAAP). The District considers the debt service payment schedule to be an adequate budgetary control for the debt service funds. The District follows these procedures in establishing the budgetary data reflected in the financial statements:

1. The Superintendent submits to the Board of Education a proposed operating budget for the fiscal year commencing the following July 1.
2. Adoption and amendments of all budgets used by the District are governed by Public Act 621, which was followed for the year ended June 30, 2023. Expenditures may not exceed appropriations at the function code level. The appropriations resolutions are based on the projected expenditures budget of the department heads of the District. Any amendment to the original budget must meet the requirements of Public Act 621. Any revisions that alter the total expenditures of any fund must be approved by the Board of Education.

DEXTER COMMUNITY SCHOOLS

Notes to Financial Statements

Excess of Expenditures Over Appropriations

P.A. 621 of 1978, as amended, provides that a local unit shall not incur expenditures in excess of the amount appropriated. During the year ended June 30, 2023, expenditures exceeded appropriations at the legal level of budgetary control in the following funds:

	Total Appropriations	Amount of Expenditures	Budget Variance
General fund			
Debt service	\$ -	\$ 12,591	\$ 12,591
Other adjustments	-	29,640	29,640

3. STATE OF MICHIGAN SCHOOL AID

The District reports State of Michigan school aid in the fiscal year in which the District is entitled to the revenue as provided by State of Michigan school aid appropriation acts. State funding represented 72% of the District's general fund revenue during the 2023 fiscal year.

4. DEPOSITS AND INVESTMENTS

Cash and investments are comprised of the following at year-end:

	Governmental Activities
Cash and cash equivalents	\$ 10,937,809
Investments	<u>27,709,733</u>
Total	<u><u>\$ 38,647,542</u></u>
Checking and savings accounts	\$ 10,937,509
Investments	27,709,733
Cash on hand	<u>300</u>
Total	<u><u>\$ 38,647,542</u></u>

Cash and cash equivalents are comprised of deposits held with Chelsea State Bank, located in Michigan. State policy limits the District's investing options to financial institutions located in Michigan. All accounts are in the name of the District and a specific fund or common account.

DEXTER COMMUNITY SCHOOLS

Notes to Financial Statements

The District chooses to disclose its investments by specifically identifying each. As of year-end, the District had the following investments:

	Maturity	Carrying Value	Rating
External investment pools:			
Michigan Liquid Asset Fund (MILAF):			
MILAF + Portfolio:			
Cash management class	N/A	\$ 66,482	AAAm S&P
MAX class	N/A	1,948,251	AAAm S&P
MILAF term	7/28/2023	8,000,000	AAAm S&P
MILAF term	9/19/2023	1,195,000	AAAm S&P
MILAF term	8/31/2023	2,000,000	AAAm S&P
MILAF term	9/22/2023	2,000,000	AAAm S&P
MILAF term	10/20/2023	1,000,000	AAAm S&P
MILAF term	1/25/2024	1,000,000	AAAm S&P
MILAF term	3/22/2024	1,000,000	AAAm S&P
MILAF term	6/21/2024	<u>9,500,000</u>	AAAm S&P
Total		<u>\$ 27,709,733</u>	

Investment and Deposit Risk

Interest Rate Risk. State law limits the allowable investments and the maturities of some of the allowable investments as identified in Note 1 of the summary of significant accounting policies. The District's investment policy does not have specific limits in excess of state law on investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. The maturity dates for the District's investments are indicated in the previous table.

Credit Risk. State law limits investments to specific government securities, certificates of deposit and bank accounts with qualified financial institutions, commercial paper with specific maximum maturities and ratings when purchased, bankers acceptances of specific financial institutions, qualified mutual funds, and qualified external investment pools as identified in the list of authorized investments in the summary of significant accounting policies. The District's investment policy does not have specific limits in excess of state law on investment credit risk. The ratings for each investment are identified in the previous table for investments held at year end.

Custodial Credit Risk – Deposits. Custodial credit risk is the risk that in the event of a bank failure, the District's deposits may not be returned. The District minimizes this risk by pre-qualifying the financial institutions, broker/dealers, intermediaries, and advisors to be in compliance with the requirements set forth in the District's investment policy. As of year-end, \$12,336,480 of the District's bank balance of \$12,586,480 was exposed to custodial credit risk because it was uninsured and uncollateralized.

DEXTER COMMUNITY SCHOOLS

Notes to Financial Statements

Custodial Credit Risk – Investments. For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the District will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The District minimized this risk by pre-qualifying the financial institutions, brokers/dealers, intermediaries, and advisors to be in compliance with the requirements set forth in the District’s investment policy. The District is exposed to no custodial credit risk on its investments because they are held in the name of the District.

Concentration of Credit Risk. State law limits allowable investments but does not limit concentration of credit risk as identified above. The District’s investment policy does not have specific limits in excess of state law on concentration of credit risk.

Assets carried at amortized cost:

External investment pools:

Michigan Liquid Asset Fund (MILAF):

MILAF + Portfolio:

Cash management class	\$ 66,482
MAX class	1,948,251

Assets carried at net asset value:

External investment pools:

Michigan Liquid Asset Fund (MILAF):

MILAF Term	<u>25,695,000</u>
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Total investments

\$ 27,709,733

5. RECEIVABLES AND PAYABLES

Receivables in the government-wide financial statements at year-end are as follows:

	Governmental Activities
Accounts receivable	\$ 27,771
Interest receivable	182,431
Due from other governments	<u>7,420,273</u>
Totals	<u><u>\$ 7,630,475</u></u>

DEXTER COMMUNITY SCHOOLS

Notes to Financial Statements

Accounts payable and accrued liabilities in the government-wide financial statements at year-end are as follows:

	Governmental Activities
Accounts payable	\$ 186,699
Accrued liabilities	4,490,705
Due to other governments	1,278,286
Interest payable on long-term debt	<u>725,796</u>
Totals	<u>\$ 6,681,486</u>

6. INTERFUND RECEIVABLE, PAYABLES, AND TRANSFERS

At June 30, 2023, interfund receivables and payables consisted of the following:

	Due from Other Funds	Due to Other Funds
General fund	\$ 100,564	\$ 797
Nonmajor governmental funds	<u>2,358</u>	<u>102,125</u>
	<u>\$ 102,922</u>	<u>\$ 102,922</u>

The District often reports interfund balances between many of its funds. These interfund balances result primarily from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made.

For the year ended June 30, 2023, interfund transfers consisted of the following:

	Transfers In		
	General Fund	Nonmajor Governmental Funds	
Transfers Out			
Nonmajor governmental funds	<u>\$ 341,079</u>	<u>\$ -</u>	<u>\$ 341,079</u>

DEXTER COMMUNITY SCHOOLS

Notes to Financial Statements

Transfers are used to: (1) move revenues from the fund that is required to collect them to the fund that is required or allowed to expend them; (2) move receipts restricted to or allowed for debt service from the funds collecting the receipts to the debt service fund as debt service payments become due; (3) use unrestricted revenues collected in the general fund to finance various programs accounted for in other funds in accordance with budgetary authorizations; and (4) to cover direct and indirect costs paid by general fund on behalf of special revenue funds.

7. CAPITAL ASSETS

A summary of changes in capital assets activity for the year ended June 30, 2023 was as follows:

	Beginning Balance*	Additions	Disposals	Transfers	Ending Balance
Governmental activities					
Capital assets, not being depreciated/amortized:					
Land	\$ 5,835,892	\$ -	\$ -	\$ -	\$ 5,835,892
Construction in progress	124,698	3,761,765	-	(3,837,396)	49,067
	<u>5,960,590</u>	<u>3,761,765</u>	<u>-</u>	<u>(3,837,396)</u>	<u>5,884,959</u>
Capital assets, being depreciated/amortized:					
Buildings and improvements	190,642,485	-	-	1,980,184	192,622,669
Furniture and equipment	15,554,215	-	-	1,749,234	17,303,449
Vehicles and buses	3,963,618	-	-	107,978	4,071,596
Subscription assets (Note 9)	24,785	-	-	-	24,785
	<u>210,185,103</u>	<u>-</u>	<u>-</u>	<u>3,837,396</u>	<u>214,022,499</u>
Less accumulated depreciation/amortization for:					
Buildings and improvements	(78,488,703)	(4,791,007)	-	-	(83,279,710)
Furniture and equipment	(10,495,792)	(926,403)	-	-	(11,422,195)
Vehicles and buses	(2,882,510)	(267,613)	-	-	(3,150,123)
Subscription assets (Note 9)	-	(12,393)	-	-	(12,393)
	<u>(91,867,005)</u>	<u>(5,997,416)</u>	<u>-</u>	<u>-</u>	<u>(97,864,421)</u>
Total capital assets being depreciated/ amortized, net	<u>118,318,098</u>	<u>(5,997,416)</u>	<u>-</u>	<u>3,837,396</u>	<u>116,158,078</u>
Governmental activities capital assets, net	<u>\$ 124,278,688</u>	<u>\$ (2,235,651)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 122,043,037</u>

Depreciation/amortization expense is reported as unallocated in the statement of activities.

At June 30, 2023, the District has \$12,812,183 in commitments related to the construction in progress reported above.

DEXTER COMMUNITY SCHOOLS

Notes to Financial Statements

* The District implemented the provisions of GASB Statement No. 96, *Subscription-Based Information Technology Arrangements*, in the current year. In accordance with this Statement, a subscription asset has been added to the beginning balances shown above and a corresponding and SBITA payable has been recorded for the same amount.

8. BONDS, NOTES, AND OTHER LONG-TERM LIABILITIES

The following is a summary of long-term debt transactions of the District for the year ended June 30, 2023:

	Beginning Balance*	Additions	Deductions	Ending Balance	Due Within One Year
Governmental activities					
General obligation bonds	\$ 95,435,000	\$ 16,470,000	\$ (10,715,000)	\$ 101,190,000	\$ 11,515,000
Unamortized premiums and discounts	3,709,356	1,347,002	(683,813)	4,372,545	683,813
School Loan Revolving Fund	1,034	36	-	1,070	-
Compensated absences	1,733,989	-	(15,945)	1,718,044	-
SBITA payable (Note 9)	24,785	-	(12,591)	12,194	12,194
Total governmental activities	<u>\$ 100,904,164</u>	<u>\$ 17,817,038</u>	<u>\$ (11,427,349)</u>	<u>\$ 107,293,853</u>	<u>\$ 12,211,007</u>

* The District implemented the provisions of GASB Statement No. 96, *Subscription-Based Information Technology Arrangements*, in the current year. In accordance with this Statement, a SBITA payable has been added to the beginning balances shown above and a corresponding and subscription asset has been recorded for the same amount.

General obligation bonds

\$31,500,000 (original issuance of \$69,900,000 before refunding),
1998 school building and site bonds due in annual installments
of \$2,625,000 plus interest at 5.00-5.10% through 2028

\$ 13,125,000

\$50,605,000 2017 school building and site bonds due in amounts
ranging from \$760,000 through \$7,835,000 plus interest at
3.00-4.00% through 2034

46,700,000

\$20,010,000, 2017 refunding bonds due in amounts ranging
from \$1,280,000 through \$4,010,000 plus interest at 4.00%
through 2028

14,620,000

\$15,440,000 2021 refunding bonds due in amounts ranging
from \$1,515,000 through \$4,635,000 plus interest at
0.38-0.82% through 2026

10,275,000

continued...

DEXTER COMMUNITY SCHOOLS

Notes to Financial Statements

General obligation bonds (concluded)

\$16,470,000 2023 series 2 school building and site bonds due in amounts ranging from \$3,185,000 through \$6,730,000 plus interest at 5.00% through 2028

\$ 16,470,000

Total

\$ 101,190,000

concluded

Future principal and interest payment requirements on outstanding general obligation debt are as follows:

Year Ended June 30,	Principal	Interest	Total
2024	\$ 11,515,000	\$ 3,920,148	\$ 15,435,148
2025	12,355,000	3,493,074	15,848,074
2026	12,770,000	3,123,881	15,893,881
2027	12,870,000	2,600,532	15,470,532
2028	13,055,000	1,989,557	15,044,557
2029-2033	36,600,000	4,119,460	40,719,460
2034	2,025,000	63,282	2,088,282
Totals	<u>\$ 101,190,000</u>	<u>\$ 19,309,934</u>	<u>\$ 120,499,934</u>

The State of Michigan school loan revolving funds represent amounts borrowed from the State of Michigan school bond loan program to supplement property tax revenue for making payments on the District's general obligation bonds. Although interest accrues each year, no payment is due until such time as the District's property tax revenue is sufficient to support the debt service requirements on the general obligation bonds. Changes to the school loan revolving funds for the year ended June 30, 2023 are as follows:

	School Loan Revolving Fund		
	Principal	Interest	Total
Beginning balance	\$ 1,034	\$ -	\$ 1,034
Additions	-	36	36
Ending balance	<u>\$ 1,034</u>	<u>\$ 36</u>	<u>\$ 1,070</u>

Compensated absences are expected to be liquidated by the general fund.

DEXTER COMMUNITY SCHOOLS

Notes to Financial Statements

9. SUBSCRIPTION-BASED INFORMATION TECHNOLOGY ARRANGEMENT (SBITA)

The District is involved in one arrangement that qualifies as a long-term SBITA arrangement. Below is a summary of the nature of this arrangement. This agreement qualifies as an intangible, right-to-use subscription asset as the District has the control of the right to use another party's IT software and the noncancelable term of the arrangement surpasses one year.

The right-to-use-asset and the related activity is included in Note 7, Capital Assets. The SBITA payable and related activity are presented in Note 8, Bonds, Notes and Other Long-term Liabilities.

Asset Type	Remaining Term of Agreement
Subscription asset	1 year

The assets acquired through SBITAs are summarized as follows:

	Governmental Activities
Subscription assets	\$ 24,785
Less accumulated amortization	<u>(12,393)</u>
Net book value	<u><u>\$ 12,392</u></u>

The net present value of future minimum payments as of June 30, 2023 were as follows:

Year Ended June 30,	Governmental Activities	
	Principal	Interest
2024	<u>\$ 12,194</u>	<u>\$ 806</u>

DEXTER COMMUNITY SCHOOLS

Notes to Financial Statements

10. UNEARNED REVENUE

Governmental funds report unearned revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received but not yet earned. The District has recorded \$2,711,071 in unearned revenue to offset the amounts passed to the District from various taxing authorities for excess capture of DDA and TIFA taxes. These amounts will be due back to the State upon final determination of the amounts due for each taxing authority. At the end of the current fiscal year, the various components of unearned revenue are as follows:

Future State Aid Adjustment	
for Prior Year DDA/TIFA Captures	\$ 2,711,071
Deferred grant revenue from State sources	415,369
Prepaid fees	174,140
Prepaid student lunches	67,629
Other	32,105
	<hr/>
	\$ 3,400,314
	<hr/> <hr/>

11. PENSION AND OTHER POSTEMPLOYMENT BENEFITS PLANS

Plan Description

The Michigan Public School Employees' Retirement System (the "System" or MPSERS) is a cost-sharing, multiple employer, state-wide, defined benefit public employee retirement plan governed by the State of Michigan (the "State") originally created under Public Act 136 of 1945, recodified and currently operating under the provisions of Public Act 300 of 1980, as amended. Section 25 of this act establishes the board's authority to promulgate or amend the provisions of the System. The board consists of twelve members - eleven appointed by the Governor and the State Superintendent of Instruction, who serves as an ex-officio member.

The System's pension plan was established by the State to provide retirement, survivor, and disability benefits to public school employees. In addition, the System's health plan provides all retirees with the option of receiving health, prescription drug, dental, and vision coverage under the Michigan Public School Employees' Retirement Act (1980 PA 300 as amended).

The System is administered by the Office of Retirement Services (ORS) within the Michigan Department of Technology, Management & Budget. The Department Director appoints the Office Director, with whom the general oversight of the System resides. The State Treasurer serves as the investment officer and custodian for the System.

The System's financial statements are available at the ORS website at www.michigan.gov/orsschools.

DEXTER COMMUNITY SCHOOLS

Notes to Financial Statements

Pension Benefits Provided

Benefit provisions of the defined benefit pension plan are established by State statute, which may be amended. Public Act 300 of 1980, as amended, establishes eligibility and benefit provisions for the defined benefit (DB) pension plan. Depending on the plan option selected, member retirement benefits are determined by final average compensation, years of service, and a pension factor ranging from 1.25% to 1.50%. DB members are eligible to receive a monthly benefit when they meet certain age and service requirements. The System also provides disability and survivor benefits to DB plan members.

A DB member plan member who leaves Michigan public school employment may request a refund of his or her member contributions to the retirement system account if applicable. A refund cancels a former member's rights to future benefits. However, returning members who previously received a refund of their contributions may reinstate their service through repayment of the refund upon satisfaction of certain requirements.

Participants in the defined contribution plan consist of one of the following: (1) members who worked for a Michigan public school on or after September 4, 2012 and elected to be enrolled in the defined contribution plan; (2) members who elected to transfer from the defined benefit plan to the defined contribution plan under the reform (P.A. 300) of 2012; or (3) members who worked for a Michigan public school on or after February 1, 2018 and did not elect participation in the Pension Plus 2 plan. Members who worked for a Michigan public school on or after September 4, 2012 and elected to be enrolled in the defined contribution plan receive a 100% match of the member contribution rate up to a maximum of 3% based on the member's gross earnings. Additionally, there is a mandatory employer contribution of 4% of the member's gross earnings for MPSERS members who elected to convert from a Basic or MIP benefit plan to the defined contribution benefit plan. Members electing the Pension Plus or Pension Plus 2 benefit plan receive a 50% match of the member's contribution percent up to a maximum of 1% based on the member's gross earnings. Effective October 1, 2017, there is a mandatory employer contribution of 4% of the member's gross earnings for members who elect the Defined Contribution benefit plan. The employer must match 100% of the employee contribution for any member who elected the Personal Healthcare Fund up to a maximum of 2% of the member's gross earnings. For all members with a Personal Health Care Fund (PHF), the first 2% of DC contributions must go into the PHF and must be matched 100% by the employer.

DEXTER COMMUNITY SCHOOLS

Notes to Financial Statements

Other Postemployment Benefits Provided

Benefit provisions of the postemployment healthcare plan are established by State statute, which may be amended. Public Act 300 of 1980, as amended, establishes eligibility and benefit provisions. Retirees have the option of health coverage, which, through 2012, was funded on a cash disbursement basis. Beginning fiscal year 2013, it is funded on a prefunded basis. The System has contracted to provide the comprehensive group medical, prescription drug, dental, and vision coverage for retirees and beneficiaries. A subsidized portion of the premium is paid by the System with the balance deducted from the monthly pension of each retiree healthcare recipient. For members who first worked before July 1, 2008, (Basic, MIP-Fixed, and MIP Graded plan members) the subsidy is the maximum allowed by statute. To limit future liabilities of Other Postemployment Benefits, members who first worked on or after July 1, 2008 (MIP-Plus plan members) have a graded premium subsidy based on career length where they accrue credit towards their insurance premiums in retirement, not to exceed the maximum allowable by statute. Public Act 300 of 2012 sets the maximum subsidy at 80% beginning January 1, 2013; 90% for those Medicare eligible and enrolled in the insurances as of that date. Dependents are eligible for healthcare coverage if they meet the dependency requirements set forth in Public Act 300 of 1980, as amended.

Public Act 300 of 2012 granted all active members of the Michigan Public School Employees Retirement System, who earned service credit in the 12 months ending September 3, 2012 or were on an approved professional services or military leave of absence on September 3, 2012, a voluntary election regarding their retirement healthcare. Any changes to a member's healthcare benefit are effective as of the member's transition date, which is defined as the first day of the pay period that begins on or after February 1, 2013.

Under Public Act 300 of 2012, members were given the choice between continuing the 3% contribution to retiree healthcare and keeping the premium subsidy benefit described above, or choosing not to pay the 3% contribution and instead opting out of the subsidy benefit and becoming a participant in the Personal Healthcare Fund (PHF), a portable, tax-deferred fund that can be used to pay healthcare expenses in retirement. Participants in the PHF are automatically enrolled in a 2% employee contribution into their 457 account as of their transition date, earning them a 2% employer match into a 401(k) account. Members who selected this option stop paying the 3% contribution to retiree healthcare as of the day before their transition date, and their prior contributions were deposited into their 401(k) account.

Contributions

Employers are required by Public Act 300 of 1980, as amended, to contribute amounts necessary to finance the coverage of active and retired members. Contribution provisions are specified by State statute and may be amended only by action of the State Legislature.

DEXTER COMMUNITY SCHOOLS

Notes to Financial Statements

Employer contributions to the System are determined on an actuarial basis using the entry age normal actuarial cost method. Under this method, the actuarial present value of the projected benefits of each individual included in the actuarial valuation is allocated on a level basis over the service of the individual between entry age and assumed exit age. The portion of this cost allocated to the current valuation year is called the normal cost. The remainder is called the actuarial accrued liability. Normal cost is funded on a current basis. The unfunded (overfunded) actuarial accrued liability as of the September 30, 2021 valuation will be amortized over an 17-year period beginning October 1, 2021 and ending September 30, 2038.

The table below summarizes pension contribution rates in effect for fiscal year 2023:

Benefit Structure	Member Rates	Employer Rates
Basic	0.00% - 4.00%	20.14% - 20.16%
Member Investment Plan (MIP)	3.00% - 7.00%	20.14% - 20.16%
Pension Plus	3.00% - 6.40%	17.22% - 17.24%
Pension Plus 2	6.20%	19.93% - 19.95%
Defined Contribution	0.00%	13.73% - 13.75%

For the year ended June 30, 2023, required and actual contributions from the District to the pension plan were \$12,212,128, which included \$7,027,279, the amount received from the State and remitted to the System to fund the MPSERS unfunded actuarial accrued liability ("UAAL") stabilization rate.

The table below summarizes OPEB contribution rates in effect for fiscal year 2023:

Benefit Structure	Member Rates	Employer Rates
Premium Subsidy	3.00%	8.07% - 8.09%
Personal Healthcare Fund (PHF)	0.00%	7.21% - 7.23%

For the year ended June 30, 2023, required and actual contributions from the District to the OPEB plan were \$2,153,313.

The table below summarizes defined contribution rates in effect for fiscal year 2023:

Benefit Structure	Member Rates	Employer Rates
Defined Contribution	0.00% - 3.00%	0.00% - 7.00%
Personal Healthcare Fund (PHF)	0.00% - 2.00%	0.00% - 2.00%

For the year ended June 30, 2023, required and actual contributions from the District for those members with a defined contribution benefit were \$501,916.

DEXTER COMMUNITY SCHOOLS

Notes to Financial Statements

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2023, the District reported a liability of \$97,322,302 for its proportionate share of the MPSERS net pension liability. The net pension liability was measured as of September 30, 2022, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation rolled forward from September 2021. The District's proportion of the net pension liability was determined by dividing each employer's statutorily required pension contributions to the system during the measurement period by the percent of pension contributions required from all applicable employers during the measurement period. At September 30, 2022, the District's proportion was 0.25878%, which was a decrease of 0.00949% from its proportion measured as of September 30, 2021.

For the year ended June 30, 2023, the District recognized pension expense of \$11,664,503. At June 30, 2023, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources	Net Deferred Outflows (Inflows) of Resources
Differences between expected and actual experience	\$ 973,563	\$ 217,602	\$ 755,961
Changes in assumptions	16,723,459	-	16,723,459
Net difference between projected and actual earnings on pension plan investments	228,221	-	228,221
Changes in propor. on and differences between employer contributions and proportionate share of contributions	761,753	2,549,290	(1,787,537)
	<u>18,686,996</u>	<u>2,766,892</u>	<u>15,920,104</u>
District contributions subsequent to the measurement date	11,648,050	-	11,648,050
	<u>11,648,050</u>	<u>-</u>	<u>11,648,050</u>
Total	<u>\$ 30,335,046</u>	<u>\$ 2,766,892</u>	<u>\$ 27,568,154</u>

DEXTER COMMUNITY SCHOOLS

Notes to Financial Statements

The amount reported as deferred outflows of resources related to pensions resulting from District contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended June 30, 2024. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year Ended June 30,	Amount
2024	\$ 4,761,396
2025	3,269,159
2026	2,569,968
2027	<u>5,319,581</u>
Total	<u>\$ 15,920,104</u>

OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

At June 30, 2023, the District reported a liability of \$5,476,593 for its proportionate share of the MPSERS net OPEB liability. The net OPEB liability was measured as of September 30, 2022, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation rolled forward from September 2021. The District's proportion of the net OPEB liability was determined by dividing each employer's statutorily required OPEB contributions to the system during the measurement period by the percent of OPEB contributions required from all applicable employers during the measurement period. At September 30, 2022, the District's proportion was 0.25857% which was a decrease of 0.01060% from its proportion measured as of September 30, 2021.

DEXTER COMMUNITY SCHOOLS

Notes to Financial Statements

For the year ended June 30, 2023, the District recognized OPEB expense of \$(2,101,529). At June 30, 2023, the District reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources	Net Deferred Outflows (Inflows) of Resources
Differences between expected and actual experience	\$ -	\$ 10,726,548	\$ (10,726,548)
Changes in assumptions	4,881,463	397,477	4,483,986
Net difference between projected and actual earnings on OPEB plan investments	428,039	-	428,039
Changes in proportion and differences between employer contributions and proportionate share of contributions	369,509	787,823	(418,314)
	<u>5,679,011</u>	<u>11,911,848</u>	<u>(6,232,837)</u>
District contributions subsequent to the measurement date	1,911,979	-	1,911,979
	<u>1,911,979</u>	<u>-</u>	<u>1,911,979</u>
Total	<u>\$ 7,590,990</u>	<u>\$ 11,911,848</u>	<u>\$ (4,320,858)</u>

The amount reported as deferred outflows of resources related to OPEB resulting from District contributions subsequent to the measurement date will be recognized as a reduction of the net OPEB liability in the year ended June 30, 2024. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Year Ended June 30,	Amount
2024	\$ (2,065,829)
2025	(1,893,469)
2026	(1,737,001)
2027	(290,058)
2028	(221,360)
Thereafter	<u>(25,120)</u>
Total	<u>\$ (6,232,837)</u>

DEXTER COMMUNITY SCHOOLS

Notes to Financial Statements

Actuarial Assumptions

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations. The total pension and OPEB liabilities in the September 30, 2021 actuarial valuation were determined using the following actuarial assumptions, applied to all periods included in the measurement:

Actuarial cost method	Entry age, normal
Wage inflation rate	2.75%
Investment rate of return:	
MIP and Basic plans (non-hybrid)	6.00%
Pension Plus plan (hybrid)	6.00%
Pension Plus 2 plan (hybrid)	6.00%
OPEB plans	6.00%
Projected salary increases	2.75% - 11.55%, including wage inflation at 2.75%
Cost of living adjustments	3% annual non-compounded for MIP members
Healthcare cost trend rate	Pre-65: 7.75% Year 1 graded to 3.5% Year 15; 3.0% Year 120 Post-65: 5.25% Year 1 graded to 3.5% Year 15; 3.0% Year 120
Mortality	RP-2014 Male and Female Employee Annuitant Mortality Tables, adjusted for mortality improvements using projection scale MP-2017 from 2006. For retirees, the tables were scaled by 82% for males and 78% for females. For active members, 100% of the table rates were used for both males and females.
Other OPEB assumptions:	
Opt-out assumptions	21% of eligible participants hired before July 1, 2008 and 30% of those hired after June 30, 2008 are assumed to opt-out of the retiree health plan.
Survivor coverage	80% of male retirees and 67% of female retirees are assumed to have coverages continuing after the retiree's death.
Coverage election at retirement	75% of male and 60% of female future retirees are assumed to elect coverage for 1 or more dependents.

DEXTER COMMUNITY SCHOOLS

Notes to Financial Statements

Assumption changes as a result of an experience study for the period 2012 through 2017 have been adopted by the System for use in the annual pension and OPEB valuations beginning with the September 30, 2018 valuation. The total pension and OPEB liabilities as of September 30, 2022, are based on the results of an actuarial valuation date of September 30, 2021, and rolled forward using generally accepted actuarial procedures, including the experience study. The recognition period for pension liabilities is 4.3922 years which is the average of the expected remaining service lives of all employees. The recognition period for OPEB liabilities is 6.2250 years which is the average of the expected remaining service lives of all employees. The recognition period for assets is 5 years.

Changes in assumptions. The payroll growth assumption for amortization purposes used in determining the fiscal year 2024 employer contributions decreased from 2.5% to 2.0%. Additionally, the discount rate used in the September 30, 2021 actuarial valuation decreased to 6.00% for the MIP and Basic plans, 6.00% for the Pension Plus Plan, and 6.00% for OPEB.

Long-term Expected Return on Pension Plan Assets

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the pension plan's target asset allocation as of September 30, 2022, are summarized in the following table:

Asset Class	Target Allocation	Long-term Expected Real Rate of Return	Expected Money-Weighted Rate of Return
Domestic equity pools	25.00%	4.77%	1.19%
Private equity pools	16.00%	8.13%	1.30%
International equity pools	15.00%	6.26%	0.94%
Fixed income pools	13.00%	-0.19%	-0.02%
Real estate and infrastructure pools	10.00%	4.95%	0.50%
Absolute return pools	9.00%	2.52%	0.23%
Real return/opportunistic pools	10.00%	5.42%	0.54%
Short-term investment pools	2.00%	-0.47%	-0.01%
	<u>100.00%</u>		4.67%
Inflation			2.20%
Risk adjustment			<u>-0.87%</u>
Investment rate of return			<u><u>6.00%</u></u>

DEXTER COMMUNITY SCHOOLS

Notes to Financial Statements

Long-term Expected Return on OPEB Plan Assets

The long-term expected rate of return on OPEB plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of OPEB plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the OPEB plan's target asset allocation as of September 30, 2022, are summarized in the following table:

Asset Class	Target Allocation	Long-term Expected Real Rate of Return	Expected Money-Weighted Rate of Return
Domestic equity pools	25.00%	4.77%	1.19%
Private equity pools	16.00%	8.13%	1.30%
International equity pools	15.00%	6.26%	0.94%
Fixed income pools	13.00%	-0.19%	-0.02%
Real estate and infrastructure pools	10.00%	4.95%	0.50%
Absolute return pools	9.00%	2.52%	0.23%
Real return/opportunistic pools	10.00%	5.42%	0.54%
Short-term investment pools	2.00%	-0.47%	-0.01%
	<u>100.00%</u>		4.67%
Inflation			2.20%
Risk adjustment			<u>-0.87%</u>
Investment rate of return			<u><u>6.00%</u></u>

Rate of Return

For the fiscal year ended September 30, 2022, the annual money-weighted rate of return on pension and OPEB plan investments, net of pension and OPEB plan investment expense, was -4.18% and -4.99%, respectively. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

DEXTER COMMUNITY SCHOOLS

Notes to Financial Statements

Discount Rate

A discount rate of 6.00% was used to measure the total pension and OPEB liabilities. This discount rate was based on the long-term expected rate of return on pension and OPEB plan investments of 6.00%. The projection of cash flows used to determine these discount rates assumed that plan member contributions will be made at the current contribution rate and that employer contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on these assumptions, the pension and OPEB plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension and OPEB plan investments was applied to all periods of projected benefit payments to determine the total pension and OPEB liabilities.

Sensitivity of the District's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

The following presents the District's proportionate share of the net pension liability calculated using the discount rate of 6.00%, as well as what the District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1 percentage point lower or 1 percentage point higher:

	1% Decrease (5.00%)	Current Discount Rate (6.00%)	1% Increase (7.00%)
District's proportionate share of the net pension liability	\$ 128,429,283	\$ 97,322,302	\$ 71,688,748

Sensitivity of the District's Proportionate Share of the Net OPEB Liability to Changes in the Discount Rate

The following presents the District's proportionate share of the net OPEB liability calculated using the discount rate of 6.00%, as well as what the District's proportionate share of the net OPEB liability would be if it were calculated using a discount rate that is 1 percentage point lower or 1 percentage point higher:

	1% Decrease (5.00%)	Current Discount Rate (6.00%)	1% Increase (7.00%)
District's proportionate share of the net OPEB liability	\$ 9,186,458	\$ 5,476,593	\$ 2,352,427

DEXTER COMMUNITY SCHOOLS

Notes to Financial Statements

Sensitivity of the District's Proportionate Share of the Net OPEB Liability to Healthcare Cost Trend Rate

The following presents the District's proportionate share of the net OPEB liability calculated using the assumed trend rates, as well as what the District's proportionate share of the net OPEB liability would be if it were calculated using a trend rate that is 1 percentage point lower or 1 percentage point higher:

	1% Decrease	Current Healthcare Cost Trend Rate	1% Increase
District's proportionate share of the net OPEB liability	\$ 2,293,335	\$ 5,476,593	\$ 9,049,863

Pension and OPEB Plans Fiduciary Net Position

Detailed information about the pension and OPEB plan's fiduciary net position is available in the separately issued MPSERS financial statements available on the State of Michigan Office of Retirement Services website at www.michigan.gov/orsschools.

Payable to the Pension Plan

At June 30, 2023, the District reported a payable of \$1,893,044 for the outstanding amount of pension contributions to the Plan required for the year ended June 30, 2023.

Payable to the OPEB Plan

At June 30, 2023, the District reported a payable of \$246,096 for the outstanding amount of OPEB contributions to the Plan required for the year ended June 30, 2023.

DEXTER COMMUNITY SCHOOLS

Notes to Financial Statements

12. FUND BALANCES - GOVERNMENTAL FUNDS

In accordance with GASB Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*, the District classifies fund balances based primarily on the extent to which it is bound to observe constraints imposed upon the use of the resources reported in governmental funds. Detailed information on fund balances of governmental funds is as follows:

	General Fund	Debt Retirement Fund	2017 Capital Projects Fund	Capital Projects Non-bonded	Nonmajor Governmental Funds	Total
Nonspendable						
Inventory	\$ -	\$ -	\$ -	\$ -	\$ 20,856	\$ 20,856
Prepaid items	72,326	-	-	-	5,605	77,931
	<u>72,326</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>26,461</u>	<u>98,787</u>
Restricted						
Debt service	-	1,599,563	-	-	-	1,599,563
Food service program	-	-	-	-	1,192,588	1,192,588
Capital projects	-	-	18,468,730	-	-	18,468,730
	<u>-</u>	<u>1,599,563</u>	<u>18,468,730</u>	<u>-</u>	<u>1,192,588</u>	<u>21,260,881</u>
Committed						
Unspent supply carryover	144,969	-	-	-	-	144,969
Facilities, equipment and maintenance	1,000,000	-	-	-	-	1,000,000
Facilities, athletics	1,125,000	-	-	-	-	1,125,000
Performing arts equipment	170,000	-	-	-	-	170,000
Instructional materials and equipment	1,000,000	-	-	-	-	1,000,000
Technology	1,500,000	-	-	-	-	1,500,000
New programs	2,400,000	-	-	-	-	2,400,000
New buildings and spaces	300,490	-	-	-	-	300,490
Retirement and severance	1,000,000	-	-	-	-	1,000,000
Athletic programs	-	-	-	-	290,386	290,386
Student / school activity	-	-	-	-	1,288,782	1,288,782
Non-bonded capital projects	-	-	-	1,089,507	-	1,089,507
	<u>8,640,459</u>	<u>-</u>	<u>-</u>	<u>1,089,507</u>	<u>1,579,168</u>	<u>11,309,134</u>
Assigned						
Community services	-	-	-	-	2,161,469	2,161,469
Subsequent year expenditures	2,188,881	-	-	-	-	2,188,881
	<u>2,188,881</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,161,469</u>	<u>4,350,350</u>
Unassigned						
	<u>1,648</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,648</u>
Total fund balances - governmental funds	<u>\$ 10,903,314</u>	<u>\$ 1,599,563</u>	<u>\$ 18,468,730</u>	<u>\$ 1,089,507</u>	<u>\$ 4,959,686</u>	<u>\$ 37,020,800</u>

DEXTER COMMUNITY SCHOOLS

Notes to Financial Statements

13. NET INVESTMENT IN CAPITAL ASSETS

The composition of the District's net investment in capital assets as of June 30, 2023, was as follows:

	Governmental Activities
Capital assets:	
Capital assets not being depreciated/amortized	\$ 5,884,959
Capital assets being depreciated/amortized, net	<u>116,158,078</u>
	<u>122,043,037</u>
Related debt:	
General obligation bonds	101,190,000
Premiums/discounts on bonds payable, net	4,372,545
SBITA payable	12,194
Deferred charge on advance bond refundings, net	(156,476)
Unexpended bond proceeds	<u>(18,468,730)</u>
	<u>86,949,533</u>
Net investment in capital assets	<u><u>\$ 35,093,504</u></u>

14. BONDED CONSTRUCTION COSTS

2017 Capital Projects Fund Compliance

The 2017 Capital Projects Fund includes capital project activities funded with proceeds from the 2017 building and site bonds and starting in the current year, the 2023 building and site bonds. For these activities, the District has complied with the applicable provisions of §1351a of the Revised School Code and the applicable section of the Revised Bulletin for School District Audits of Bonded Construction Funds and Sinking Funds in Michigan.

15. CONTINGENCIES

Federal Grant Programs

The District participates in federally assisted grant programs, which are subject to program compliance audits by the grantor or its representatives. Such audits of these programs may be performed at some future date. The amount, if any, of expenditures which may be disallowed by the granting agencies cannot be determined at this time, although the District expects such amounts, if any, not to be material.

DEXTER COMMUNITY SCHOOLS

Notes to Financial Statements

Risk Management

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The District participates in and pays premiums to M.A.I.S.L. Joint Management Trust and SET-SEG, Inc. Insurance Trust. The pools maintain loss funds and are also required by the terms of the participation agreements to obtain insurance and reinsurance as necessary.

The terms of the participation agreement with the pools indicate that, should losses of the pools incurred in a given coverage period exceed the loss fund and the aggregate excess reinsurance, the fund may assess its member districts on a pro-rata basis to cover excess losses. In past years, the loss funds have exceeded the amount necessary to maintain prudent loss reserves, resulting in annual premium refunds to member districts. The District's management believes that participation in these pools provide sufficient coverage to protect the District from significant adverse financial impact.

16. CORONAVIRUS (COVID-19)

In March 2020, the World Health Organization declared the novel coronavirus outbreak (COVID-19) to be a global pandemic. While the pandemic has resulted in an increase in the demands on the District to deliver education to students in a safe environment, the Federal Government has also provided significant resources to help mitigate the impacts of COVID-19. Over the past three years, the District has been awarded funds from various sources to be used to respond to the impacts of the COVID-19 pandemic. Of the amount awarded, approximately \$1,891,000 was expended and recognized as revenue during the current fiscal year. With these additional Federal resources, at this time management does not believe that the negative financial impact of the pandemic, if any, would be material to the District.



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REQUIRED SUPPLEMENTARY INFORMATION

DEXTER COMMUNITY SCHOOLS

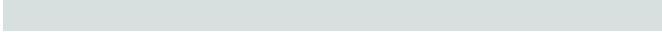
Required Supplementary Information

MPERS Cost-Sharing Multiple-Employer Plan

Schedule of the District's Proportionate Share of the Net Pension Liability

	Year Ended June 30,				
	2023	2022	2021	2020	2019
District's proportionate share of the net pension liability	\$ 97,322,302	\$ 63,513,923	\$ 91,569,173	\$ 86,772,214	\$ 78,076,238
District's proportion of the net pension liability	0.25878%	0.26827%	0.26657%	0.26202%	0.25972%
District's covered payroll	\$ 25,134,639	\$ 24,366,821	\$ 24,033,841	\$ 23,160,721	\$ 22,350,671
District's proportionate share of the net pension liability as a percentage of its covered payroll	387.20%	260.66%	381.00%	374.65%	349.32%
Plan fiduciary net position as a percentage of the total pension liability	60.77%	72.60%	59.72%	60.31%	62.38%

See notes to required supplementary information.



Year Ended June 30,			
2018	2017	2016	2015

\$ 66,388,499	\$ 62,177,767	\$ 61,232,973	\$ 52,543,111
0.25619%	0.24922%	0.25070%	0.23854%
\$ 21,844,616	\$ 21,116,479	\$ 21,237,606	\$ 20,490,109
303.91%	294.45%	288.32%	256.43%
64.21%	63.27%	63.17%	66.20%

DEXTER COMMUNITY SCHOOLS

Required Supplementary Information

MPERS Cost-Sharing Multiple-Employer Plan
Schedule of the District's Pension Contributions

	Year Ended June 30,				
	2023	2022	2021	2020	2019
Statutorily required contribution	\$ 12,212,128	\$ 8,799,078	\$ 7,960,419	\$ 7,319,434	\$ 6,953,030
Contributions in relation to the statutorily required contribution	<u>(12,212,128)</u>	<u>(8,799,078)</u>	<u>(7,960,419)</u>	<u>(7,319,434)</u>	<u>(6,953,030)</u>
Contribution deficiency (excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
District's covered payroll	\$ 27,392,729	\$ 24,737,501	\$ 23,838,048	\$ 23,821,083	\$ 21,043,362
Contributions as a percentage of covered payroll	44.58%	35.57%	33.39%	30.73%	33.04%

See notes to required supplementary information.



Year Ended June 30,			
2018	2017	2016	2015
\$ 6,467,637	\$ 5,956,455	\$ 4,836,283	\$ 3,704,745
<u>(6,467,637)</u>	<u>(5,956,455)</u>	<u>(4,836,283)</u>	<u>(3,704,745)</u>
<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
\$ 22,283,619	\$ 21,652,765	\$ 20,993,350	\$ 21,188,803
29.02%	27.51%	23.04%	17.48%

DEXTER COMMUNITY SCHOOLS

Required Supplementary Information

MPSERS Cost-Sharing Multiple-Employer Plan

Schedule of the District's Proportionate Share of the Net Other Postemployment Benefit Liability

	Year Ended June 30,		
	2023	2022	2021
District's proportionate share of the net OPEB liability	\$ 5,476,593	\$ 4,108,559	\$ 14,508,268
District's proportion of the net OPEB liability	0.25857%	0.26917%	0.27081%
District's covered payroll	\$ 25,134,639	\$ 24,366,821	\$ 24,033,841
District's proportionate share of the net OPEB liability as a percentage of its covered payroll	21.79%	16.86%	60.37%
Plan fiduciary net position as a percentage of the total OPEB liability	83.09%	87.33%	59.44%

See notes to required supplementary information.



Year Ended June 30,		
2020	2019	2018
\$ 19,005,006	\$ 20,863,637	\$ 22,742,261
0.26478%	0.26247%	0.25682%
\$ 23,160,721	\$ 22,350,671	\$ 21,844,616
82.06%	93.35%	104.11%
48.46%	42.95%	36.39%

DEXTER COMMUNITY SCHOOLS

Required Supplementary Information

MPSERS Cost-Sharing Multiple-Employer Plan

Schedule of the District's Other Postemployment Benefit Contributions

	Year Ended June 30,		
	2023	2022	2021
Statutorily required contributions	\$ 2,153,313	\$ 1,979,501	\$ 1,953,217
Contributions in relation to the statutorily required contributions	<u>(2,153,313)</u>	<u>(1,979,501)</u>	<u>(1,953,217)</u>
Contribution deficiency (excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
District's covered payroll	\$ 27,392,729	\$ 24,737,501	\$ 23,838,048
Contributions as a percentage of covered payroll	7.86%	8.00%	8.19%

See notes to required supplementary information.



Year Ended June 30,		
2020	2019	2018
\$ 1,914,592	\$ 1,961,551	\$ 1,761,556
<u>(1,914,592)</u>	<u>(1,961,551)</u>	<u>(1,761,556)</u>
<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
\$ 23,821,083	\$ 21,043,362	\$ 22,283,619
8.04%	9.32%	7.91%

DEXTER COMMUNITY SCHOOLS

Notes to Required Supplementary Information

Pension Information

GASB 68 was implemented in fiscal year 2015. The pension plan schedules are being built prospectively. Ultimately, 10 years of data will be presented.

The amounts presented in the schedule of the District's Proportionate Share of the Net Pension Liability were determined as of September 30 of the preceding year (the plan year).

The significant changes in assumptions for each of the fiscal years ended June 30 were as follows:

- 2023 - The payroll growth assumption for amortization purposes used in determining the fiscal year 2024 employer contributions decreased from 2.5% to 2.0%. Additionally, the discount rate used in the September 30, 2021 actuarial valuation decreased to 6.00% for the MIP and Basic plans, and 6.00% for the Pension Plus Plan.
- 2022 - The payroll growth assumption for amortization purposes used in determining the fiscal year 2023 employer contributions decreased from 3.0% to 2.5%.
- 2021 - The payroll growth assumption for amortization purposes used in determining the fiscal year 2022 employer contributions decreased from 3.5% to 3.0%.
- 2020 - The discount rate used in the September 30, 2018 actuarial valuation decreased to 6.80% for the MIP and Basic plans, 6.80% for the Pension Plus Plan, and 6.00% for the Pension Plus 2 Plan.
- 2019 - The discount rate used in the September 30, 2017 actuarial valuation decreased to 7.05% for the MIP and Basic plans, 7.00% for the Pension Plus plan, and 6.00% for the Pension Plus 2 plan.
- 2018 - The discount rate used in the September 30, 2016 actuarial valuation decreased to 7.50% for the MIP and Basic plans and 7.00% for the Pension Plus plan.

OPEB Information

GASB 75 was implemented in fiscal year 2018. The OPEB plan schedules are being built prospectively. Ultimately, 10 years of data will be presented.

The amounts presented in the schedule of the District's Proportionate Share of the Net OPEB Liability were determined as of September 30 of the preceding year (the plan year).

The significant changes in assumptions for each of the fiscal years ended June 30 were as follows:

- 2023 - The payroll growth assumption for amortization purposes used in determining the fiscal year 2024 employer contributions decreased from 2.5% to 2.0%. Additionally, the discount rate used in the September 30, 2021 actuarial valuation decreased to 6.00%.
- 2022 - The payroll growth assumption for amortization purposes used in determining the fiscal year 2023 employer contributions decreased from 3.0% to 2.5%. The healthcare cost trend rate used in the September 30, 2020 actuarial valuation increased to 7.75%.
- 2021 - The payroll growth assumption for amortization purposes used in determining the fiscal year 2022 employer contributions decreased from 3.5% to 3.0%. The healthcare cost trend rate used in the September 30, 2019 actuarial valuation decreased to 7.0%.
- 2020 - The discount rate used in the September 30, 2018 actuarial valuation decreased to 6.95%.
- 2019 - The discount rate used in the September 30, 2017 actuarial valuation decreased to 7.15%.

**COMBINING AND INDIVIDUAL FUND
FINANCIAL STATEMENTS AND SCHEDULES**

DEXTER COMMUNITY SCHOOLS

Schedule of Revenues and Other Financing Sources

General Fund

For the Year Ended June 30, 2023

Revenues

Local sources

Property taxes	\$ 5,568,259
Earnings on investments and deposits	504,228
Tuition	108,588
Transportation	109,298
Rentals	159,042
Other local revenues	58,290
Total local sources	<u>6,507,705</u>

State sources

State aid - membership - section 20	25,455,173
At risk	375,618
Special education	2,572,065
Other state grants	9,069,882
Total state sources	<u>37,472,738</u>

Federal sources

Title I	106,667
Title II - Teacher Principal Training	50,524
Title III - Immigrant Students and English Learners	7,604
Elementary and Secondary School Emergency Relief Program	1,891,182
Special Education	780,964
Special Education - Preschool	15,330
Student Support and Academic Enrichment Program	16,329
Total federal sources	<u>2,868,600</u>

Interdistrict sources

5,195,183

Total revenues

52,044,226

Other financing sources

Transfers from other funds	<u>341,079</u>
----------------------------	----------------

Total revenues and other financing sources

\$ 52,385,305

DEXTER COMMUNITY SCHOOLS

Schedule of Expenditures and Other Financing Uses

General Fund

For the Year Ended June 30, 2023

Instruction

Basic programs

Elementary

Salaries	\$ 6,342,096
Insurances	1,187,049
FICA, retirement, etc.	4,386,136
Purchased services	480,686
Supplies and materials	181,208
Other	1,543
Total elementary	<u>12,578,718</u>

Middle/junior high

Salaries	2,295,449
Insurances	384,997
FICA, retirement, etc.	1,645,608
Purchased services	119,186
Supplies and materials	57,768
Other	2,325
Total middle/junior high	<u>4,505,333</u>

High school

Salaries	4,389,026
Insurances	708,308
FICA, retirement, etc.	3,082,087
Purchased services	435,103
Supplies and materials	94,691
Other	172,528
Total high school	<u>8,881,743</u>

Summer school

Purchased services	159,700
Supplies and materials	7,089
Total summer school	<u>166,789</u>

Total basic programs

26,132,583

Added needs

Special education

Salaries	2,945,826
Insurances	330,976
FICA, retirement, etc.	1,532,990
Purchased services	162,228
Supplies and materials	19,475
Other	178,679
Total special education	<u>5,170,174</u>

continued...

DEXTER COMMUNITY SCHOOLS

Schedule of Expenditures and Other Financing Uses

General Fund

For the Year Ended June 30, 2023

Instruction (concluded)

Added needs (concluded)

Compensatory education

Salaries	\$ 1,322,424
Insurances	61,815
FICA, retirement, etc.	666,259
Purchased services	5,732
Supplies and materials	376

Total compensatory education	<u>2,056,606</u>
-------------------------------------	------------------

Vocational education

Salaries	87,226
Insurances	17,330
FICA, retirement, etc.	47,649
Purchased services	7,391
Supplies and materials	40,336
Other	192,833

Total vocational education	<u>392,765</u>
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Total added needs	<u>7,619,545</u>
--------------------------	------------------

Total instruction	<u>33,752,128</u>
--------------------------	-------------------

Supporting services

Student services

Salaries	3,379,017
Insurances	455,872
FICA, retirement, etc.	1,685,886
Purchased services	162,219
Supplies and materials	11,444
Other	1,496

Total student services	<u>5,695,934</u>
-------------------------------	------------------

Instructional staff

Salaries	1,314,637
Insurances	193,552
FICA, retirement, etc.	649,804
Other benefits	22,579
Purchased services	452,446
Supplies and materials	113,227
Other	70,956

Total instructional staff	<u>2,817,201</u>
----------------------------------	------------------

continued...

DEXTER COMMUNITY SCHOOLS

Schedule of Expenditures and Other Financing Uses

General Fund

For the Year Ended June 30, 2023

Supporting services (continued)

General administration

Salaries	\$ 308,869
Insurances	32,186
FICA, retirement, etc.	177,789
Other benefits	55,073
Purchased services	172,639
Supplies and materials	13,956
Other	12,693
Total general administration	<u>773,205</u>

School administration

Salaries	1,543,878
Insurances	231,974
FICA, retirement, etc.	823,255
Other benefits	45,168
Purchased services	35,031
Supplies and materials	11,060
Other	8,100
Total school administration	<u>2,698,466</u>

Business administration

Salaries	335,995
Insurances	51,286
FICA, retirement, etc.	208,472
Other benefits	73,418
Purchased services	30,195
Supplies and materials	1,287
Other	28,843
Total business administration	<u>729,496</u>

Operation and maintenance of plant

Salaries	1,442,218
Insurances	280,136
FICA, retirement, etc.	788,047
Other benefits	2,234
Purchased services	911,553
Supplies and materials	1,278,528
Other	1,044
Total operation and maintenance of plant	<u>4,703,760</u>

continued...

DEXTER COMMUNITY SCHOOLS

Schedule of Expenditures and Other Financing Uses

General Fund

For the Year Ended June 30, 2023

Supporting services (concluded)

Transportation

Salaries	\$ 803,096
Insurances	147,375
FICA, retirement, etc.	433,217
Other benefits	3,780
Purchased services	99,452
Supplies and materials	194,172
Other	3,215
Total transportation	<u>1,684,307</u>

Other supporting services

Salaries	219,241
Insurances	44,269
FICA, retirement, etc.	114,348
Other benefits	11,009
Purchased services	140,397
Supplies and materials	1,117
Other	16,257
Total other supporting services	<u>546,638</u>

Total supporting services

19,649,007

Community services

Salaries	8,512
Insurances	684
FICA, retirement, etc.	3,118
Purchased services	80,152
Supplies and materials	178,995
Total community services	<u>271,461</u>

Payments to not-for-profit entities

9,600

Debt service

Principal	12,591
Interest	409
Total debt service	<u>13,000</u>

Other adjustments

29,640

Total expenditures

\$ 53,724,836

concluded

DEXTER COMMUNITY SCHOOLS

Combining Balance Sheet

Nonmajor Governmental Funds

June 30, 2023

	Special Revenue			Total
	Food Service	Community Service	Student/School Activity	
Assets				
Cash and cash equivalents	\$ 1,241,336	\$ 2,673,943	\$ 1,375,866	\$ 5,291,145
Accounts receivable	85	-	20,778	20,863
Due from other governments	24,447	24,968	-	49,415
Due from other funds	2,179	-	179	2,358
Inventory	20,856	-	-	20,856
Prepaid items	4,455	600	550	5,605
Total assets	\$ 1,293,358	\$ 2,699,511	\$ 1,397,373	\$ 5,390,242
Liabilities				
Accounts payable	\$ 3,285	\$ 26,816	\$ 52,071	\$ 82,172
Accrued liabilities	4,466	-	-	4,466
Due to other governments	24	-	-	24
Due to other funds	55	46,100	55,970	102,125
Unearned revenue	67,629	174,140	-	241,769
Total liabilities	75,459	247,056	108,041	430,556
Fund balances				
Nonspendable	25,311	600	550	26,461
Restricted	1,192,588	-	-	1,192,588
Committed	-	290,386	1,288,782	1,579,168
Assigned	-	2,161,469	-	2,161,469
Total fund balances	1,217,899	2,452,455	1,289,332	4,959,686
Total liabilities and fund balances	\$ 1,293,358	\$ 2,699,511	\$ 1,397,373	\$ 5,390,242

DEXTER COMMUNITY SCHOOLS

Combining Statement of Revenues, Expenditures and Changes in Fund Balances

Nonmajor Governmental Funds

For the Year Ended June 30, 2023

	Special Revenue			Total
	Food Service	Community Service	Student/School Activity	
Revenues				
Local sources	\$ 1,081,829	\$ 2,836,379	\$ 1,078,832	\$ 4,997,040
State sources	132,385	67,750	-	200,135
Federal sources	635,263	494,610	-	1,129,873
Interdistrict sources	172,397	-	-	172,397
Total revenues	<u>2,021,874</u>	<u>3,398,739</u>	<u>1,078,832</u>	<u>6,499,445</u>
Expenditures				
Current:				
Community services	-	3,454,262	894,338	4,348,600
Food services	1,641,714	-	-	1,641,714
Total expenditures	<u>1,641,714</u>	<u>3,454,262</u>	<u>894,338</u>	<u>5,990,314</u>
Revenues over (under) expenditures	<u>380,160</u>	<u>(55,523)</u>	<u>184,494</u>	<u>509,131</u>
Other financing sources (uses)				
Transfers in	-	-	-	-
Transfers out	(129,458)	(211,621)	-	(341,079)
Total other financing sources (uses)	<u>(129,458)</u>	<u>(211,621)</u>	<u>-</u>	<u>(341,079)</u>
Net changes in fund balances	250,702	(267,144)	184,494	168,052
Fund balances, beginning of year	967,197	2,719,599	1,104,838	4,791,634
Fund balances, end of year	<u>\$ 1,217,899</u>	<u>\$ 2,452,455</u>	<u>\$ 1,289,332</u>	<u>\$ 4,959,686</u>

SCHEDULE OF BONDS ISSUED AND OUTSTANDING (Unaudited)

DEXTER COMMUNITY SCHOOLS

Schedule of Bonds Issued and Outstanding (Unaudited)

1998 School and Building Site Bonds

June 30, 2023

Issue dated April 20, 1998 in the amount of \$ 69,600,000

Less:

Bonds paid in prior years 53,850,000

Bonds due and paid May 1, 2023 2,625,000

Balance outstanding - June 30, 2023 \$ 13,125,000

Due	Interest Rate (%)	Principal Due	November Interest Requirement	May Interest Requirement	Total
2023 - 2024	5.00	\$ 2,625,000	\$ 334,687	\$ 334,688	\$ 3,294,375
2024 - 2025	5.10	2,625,000	267,750	267,750	3,160,500
2025 - 2026	5.10	2,625,000	200,813	200,812	3,026,625
2026 - 2027	5.10	2,625,000	133,875	133,875	2,892,750
2027 - 2028	5.10	<u>2,625,000</u>	<u>66,938</u>	<u>66,937</u>	<u>2,758,875</u>
		<u>\$ 13,125,000</u>	<u>\$ 1,004,063</u>	<u>\$ 1,004,062</u>	<u>\$ 15,133,125</u>

continued...

DEXTER COMMUNITY SCHOOLS

Schedule of Bonds Issued and Outstanding (Unaudited)

2017 School Building and Site Bonds

June 30, 2023

Issue dated November 28, 2017 in the amount of \$ 50,605,000

Less:

Bonds paid in prior years 2,400,000

Bonds due and paid May 1, 2023 1,505,000

Balance outstanding - June 30, 2023 \$ 46,700,000

Due	Interest Rate (%)	Principal Due	November Interest Requirement	May Interest Requirement	Total
2023 - 2024	4.00	\$ 760,000	\$ 847,965	\$ 847,966	\$ 2,455,931
2024 - 2025	4.00	1,190,000	832,766	832,765	2,855,531
2025 - 2026	4.00	1,435,000	808,965	808,966	3,052,931
2026 - 2027	4.00	2,235,000	780,266	780,266	3,795,532
2027 - 2028	4.00	2,455,000	735,565	735,565	3,926,130
2028 - 2029	4.00	6,775,000	686,465	686,466	8,147,931
2029 - 2030	4.00	7,050,000	550,965	550,966	8,151,931
2030 - 2031	4.00	7,340,000	409,966	409,965	8,159,931
2031 - 2032	3.00	7,600,000	263,165	263,166	8,126,331
2032 - 2033	3.00	7,835,000	149,166	149,165	8,133,331
2033 - 2034	3.125	2,025,000	31,641	31,640	2,088,281
		<u>\$ 46,700,000</u>	<u>\$ 6,096,895</u>	<u>\$ 6,096,896</u>	<u>\$ 58,893,791</u>

continued...

DEXTER COMMUNITY SCHOOLS

Schedule of Bonds Issued and Outstanding (Unaudited)

2017 Refunding Bonds

June 30, 2023

Issue dated November 28, 2017 in the amount of \$ 20,010,000

Less:

Bonds paid in prior years 2,465,000

Bonds due and paid May 1, 2023 2,925,000

Balance outstanding - June 30, 2023 \$ 14,620,000

Due	Interest Rate (%)	Principal Due	November Interest Requirement	May Interest Requirement	Total
2023 - 2024	4.00	\$ 4,005,000	\$ 292,400	\$ 292,400	\$ 4,589,800
2024 - 2025	4.00	3,905,000	212,300	212,300	4,329,600
2025 - 2026	4.00	4,010,000	134,200	134,200	4,278,400
2026 - 2027	4.00	1,280,000	54,000	54,000	1,388,000
2027 - 2028	4.00	1,420,000	28,400	28,400	1,476,800
		<u>\$ 14,620,000</u>	<u>\$ 721,300</u>	<u>\$ 721,300</u>	<u>\$ 16,062,600</u>

continued...

DEXTER COMMUNITY SCHOOLS

Schedule of Bonds Issued and Outstanding (Unaudited)

2021 Refunding Bonds

June 30, 2023

Issue dated March 24, 2021 in the amount of \$ 15,440,000

Less:

Bonds paid in prior years 1,505,000

Bonds due and paid May 1, 2023 3,660,000

Balance outstanding - June 30, 2023 \$ 10,275,000

Due	Interest Rate (%)	Principal Due	November Interest Requirement	May Interest Requirement	Total
2023 - 2024	0.38	\$ 4,125,000	\$ 29,808	\$ 29,808	\$ 4,184,616
2024 - 2025	0.68	4,635,000	21,971	21,970	4,678,941
2025 - 2026	0.82	<u>1,515,000</u>	<u>6,212</u>	<u>6,211</u>	<u>1,527,423</u>
		<u>\$ 10,275,000</u>	<u>\$ 57,991</u>	<u>\$ 57,989</u>	<u>\$ 10,390,980</u>

continued...

DEXTER COMMUNITY SCHOOLS

Schedule of Bonds Issued and Outstanding (Unaudited)

2023 School Building and Site Bonds

June 30, 2023

Issue dated March 23, 2023 in the amount of \$ 16,470,000

Less:

Bonds paid in prior years -

Bonds due and paid May 1, 2023 -

Balance outstanding - June 30, 2023 \$ 16,470,000

Due	Interest Rate (%)	Principal Due	November Interest Requirement	May Interest Requirement	Total
2023 - 2024		\$ -	\$ -	\$ 910,425	\$ 910,425
2024 - 2025		-	411,750	411,750	823,500
2025 - 2026	5.00	3,185,000	411,750	411,750	4,008,500
2026 - 2027	5.00	6,730,000	332,125	332,125	7,394,250
2027 - 2028	5.00	6,555,000	163,875	163,875	6,882,750
		<u>\$ 16,470,000</u>	<u>\$ 1,319,500</u>	<u>\$ 2,229,925</u>	<u>\$ 20,019,425</u>

concluded

Dexter Community
Schools



Year Ended
June 30, 2023

Single Audit Act
Compliance

Rehmann

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DEXTER COMMUNITY SCHOOLS

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INDEPENDENT AUDITORS' REPORT ON THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS REQUIRED BY THE UNIFORM GUIDANCE

October 4, 2023

Board of Education
Dexter Community Schools
Dexter, Michigan

We have audited the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of **Dexter Community Schools** (the "District") as of and for the year ended June 30, 2023, and the related notes to the financial statements, which collectively comprise the District's basic financial statements. We issued our report thereon dated October 4, 2023, which contained unmodified opinions on those financial statements. Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the basic financial statements. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance) and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain other procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Rehmann Lobson LLC



DEXTER COMMUNITY SCHOOLS

Schedule of Expenditures of Federal Awards

For the Year Ended June 30, 2023

Federal Agency / Cluster / Program Title	Assistance Listing Number	Passed Through	Pass-through / Grantor Number	Approved Grant Award Amount
U.S. Department of Agriculture				
Local Food for Schools	10.185	MDE	230985	\$ 13,722
Child Nutrition Cluster:				
School Breakfast Program	10.553	MDE	221970/231970	39,348
Seamless Summer Option (SSO) - Lunch	10.555	MDE	221961	11,972
National School Lunch Program	10.555	MDE	221960/231960	351,145
Supply Chain Assistance	10.555	MDE	220910/230910	106,188
Entitlement commodities (non-cash)	10.555	MDE	-n/a-	109,233
Bonus commodities (non-cash)	10.555	MDE	-n/a-	8,665
Total Child Nutrition Cluster				
COVID-19 - Pandemic EBT Local Level Costs	10.649	MDE	220980	628
Total U.S. Department of Agriculture				
U.S. Department of Education				
Title I, Part A - Improving Basic Programs	84.010	MDE	221530-2122	220,102
Title I, Part A - Improving Basic Programs	84.010	MDE	231530-2223	106,667
Special Education Cluster:				
IDEA Special Education - Grants to States	84.027	WCISD	220450-2122	785,039
IDEA Special Education - Grants to States	84.027	WCISD	230450-2223	773,702
IDEA Special Education - Grants to States - Proportionate Share	84.027	WCISD	220450-2122	5,403
IDEA Special Education - Grants to States - Proportionate Share	84.027	WCISD	230450-2223	7,262
IDEA Special Education - Preschool	84.173	WCISD	230460-2223	15,330
Total Special Education Cluster				
Title III, Part A - Language Instruction for Immigrant Students	84.365	MDE	230570-2223	4,519
Title III, Part A - Language Instruction for English Learners	84.365	MPS	220580-2122	2,703
Title III, Part A - Language Instruction for English Learners	84.365	WCISD	230580-2223	3,085
Title II, Part A - Supporting Effective Instruction	84.367	MDE	230520-2223	50,524
Title IV, Part A - Student Support and Academic Enrichment Program	84.424	MDE	230750-2223	16,329
COVID-19 - Education Stabilization Fund:				
ESSER II 98c Learning Loss	84.425D	MDE	213782-2223	176,393
ESSER III - Formula	84.425U	MDE	213713-2122	1,819,342
ESSER III - Equalization Funds Section 11t	84.425U	MDE	213723-2122	2,086,253
ARP Homeless II	84.425W	WCISD	211012-2122	6,783
Total U.S. Department of Education				
U.S. Department of Health and Human Services				
Drug Free Communities Grants (2021-22)	93.276	Direct	H79SPO20238-08	125,000
Drug Free Communities Grants (2022-23)	93.276	Direct	NH28CE002882	125,000
COVID-19 - MDHHS Health Resource Advocate (HRA) Funding	93.323	WCISD	-n/a-	100,000
Total U.S. Department of Health and Human Services				
Total Federal Financial Assistance				

See notes to schedule of expenditures of federal awards.

Accrued (Unearned) Revenue June 30, 2022	Current Year Cash Received	Expenditures (Memo Only) Prior Year(s)	Expenditures Year Ended June 30, 2023	Accrued (Unearned) Revenue June 30, 2023	Amounts Passed-Through to Subrecipients
\$ -	\$ 8,713	\$ -	\$ 8,713	\$ -	\$ -
-	39,348	-	39,348	-	-
-	11,972	-	11,972	-	-
-	351,145	-	351,145	-	-
-	106,188	-	106,188	-	-
-	109,233	-	109,233	-	-
-	8,665	-	8,665	-	-
-	626,551	-	626,551	-	-
-	628	-	628	-	-
-	635,892	-	635,892	-	-
8,614	8,614	220,102	-	-	-
-	106,667	-	106,667	-	-
8,614	115,281	220,102	106,667	-	-
111,440	111,440	785,039	-	-	-
-	662,344	-	773,702	111,358	-
10	10	3,415	-	-	-
-	-	-	7,262	7,262	-
-	15,330	-	15,330	-	-
111,450	789,124	788,454	796,294	118,620	-
-	4,519	-	4,519	-	-
2,649	2,649	2,649	-	-	-
-	3,085	-	3,085	-	-
2,649	10,253	2,649	7,604	-	-
-	50,524	-	50,524	-	-
-	16,329	-	16,329	-	-
-	176,393	-	176,393	-	-
36,839	988,854	867,327	952,015	-	-
151,378	806,741	1,430,890	655,363	-	-
-	-	-	6,783	6,783	-
188,217	1,971,988	2,298,217	1,790,554	6,783	-
310,930	2,953,499	3,309,422	2,767,972	125,403	-
-	97,712	27,288	97,712	-	87,941
-	30,048	-	36,262	6,214	32,636
-	127,760	27,288	133,974	6,214	120,577
-	-	-	100,000	100,000	-
-	127,760	27,288	233,974	106,214	120,577
\$ 310,930	\$ 3,717,151	\$ 3,336,710	\$ 3,637,838	\$ 231,617	\$ 120,577

DEXTER COMMUNITY SCHOOLS

Notes to Schedule of Expenditures of Federal Awards

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accompanying schedule of expenditures of federal awards (the "Schedule") includes the federal grant activity of Dexter Community Schools (the "District") under programs of the federal government for the year ended June 30, 2023. The information in the Schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of the District, it is not intended to and does not present the financial position, or changes in net position of the District.

Expenditures reported on the Schedule are reported on the modified accrual basis of accounting, which is described in Note 1 to the District's financial statements. Such expenditures are recognized following the cost principles contained in the Uniform Guidance or other applicable guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Pass-through entity identifying numbers are presented where available.

Cash received is recorded on the cash basis; expenditures are recorded on the modified accrual basis of accounting. Revenues are recognized when the qualifying expenditures have been incurred and all grant requirements have been met.

The Schedule has been arranged to provide information on both actual cash received and the revenue recognized. Accordingly, the effects of accruals of accounts receivable, unearned revenue and accounts payable items at both the beginning and end of the fiscal year have been reported.

Expenditures are in agreement with amounts reported in the financial statements and the financial reports. The amounts reported on the Grant Auditor Report reconcile with this Schedule.

2. 10% DE MINIMIS COST RATE

For purposes of charging indirect costs to federal awards, the District has not elected to use the 10% de minimis cost rate as permitted by §200.414 of the Uniform Guidance.

3. RECONCILIATION TO BASIC FINANCIAL STATEMENTS

A reconciliation of revenues from federal sources per governmental funds financial statements and expenditures per single audit act compliance schedule of expenditures of federal awards is as follows:

Federal revenues as reported in the financial statements	\$ 3,988,473
Federal assistance to beneficiaries	<u>(350,635)</u>
Expenditures per schedule of expenditures of federal awards	<u><u>\$ 3,637,838</u></u>

DEXTER COMMUNITY SCHOOLS

Notes to Schedule of Expenditures of Federal Awards

4. PASS-THROUGH AGENCIES

The District receives certain federal grants as subawards from non-federal entities. Pass-through entities, where applicable, have been identified in the Schedule with an abbreviation, defined as follows:

Pass-through Agency Abbreviation	Pass-through Agency Name
MDE	Michigan Department of Education
MPS	Monroe Public Schools
WCISD	Washtenaw County Intermediate School District



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**INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING
AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS
PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS***

October 4, 2023

Board of Education
Dexter Community Schools
Dexter, Michigan

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of ***Dexter Community Schools*** (the "District"), as of and for the year ended June 30, 2023, and the related notes to the financial statements, which collectively comprise the District's basic financial statements, and have issued our report thereon dated October 4, 2023.

Report on Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.



Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that have not been identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

A handwritten signature in black ink that reads "Rehmann Lobson LLC". The signature is written in a cursive, flowing style.

INDEPENDENT AUDITORS' REPORT ON COMPLIANCE FOR THE MAJOR FEDERAL PROGRAM AND INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

October 4, 2023

Board of Education
Dexter Community Schools
Dexter, Michigan

Report on Compliance for the Major Federal Program

Opinion on the Major Federal Program

We have audited the compliance of ***Dexter Community Schools*** (the "District") with the types of compliance requirements identified as subject to audit in the OMB *Compliance Supplement* that could have a direct and material effect on the District's major federal program for the year ended June 30, 2023. The District's major federal program is identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs.

In our opinion, the District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on its major federal program for the year ended June 30, 2023.

Basis for Opinion on the Major Federal Program

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America (GAAS); the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Our responsibilities under those standards and the Uniform Guidance are further described in the Independent Auditors' Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of the District and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of the District's compliance with the compliance requirements referred to above.



Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules and provisions of contracts or grant agreements applicable to the District's federal programs.

Independent Auditors' Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on the District's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS, *Government Auditing Standards*, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material, if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about the District's compliance with the requirements of its major federal program as a whole.

In performing an audit in accordance with GAAS, *Government Auditing Standards*, and the Uniform Guidance, we:

- exercise professional judgment and maintain professional skepticism throughout the audit.
- identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the District's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- obtain an understanding of the District's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Report on Internal Control Over Compliance

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Independent Auditors' Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

Purpose of this Report

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

A handwritten signature in black ink that reads "Lehmann Rohm LLC". The signature is written in a cursive, flowing style.

DEXTER COMMUNITY SCHOOLS

Schedule of Findings and Questioned Costs

For the Year Ended June 30, 2023

SECTION I - SUMMARY OF AUDITORS' RESULTS

Financial Statements

Type of report the auditor issued on whether the financial statements audited were prepared in accordance with GAAP:

Unmodified

Internal control over financial reporting:

Material weakness(es) identified? _____ yes X no

Significant deficiency(ies) identified? _____ yes X none reported

Noncompliance material to financial statements _____ yes X no

Federal Awards

Internal control over major programs:

Material weakness(es) identified? _____ yes X no

Significant deficiency(ies) identified? _____ yes X none reported

Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a)?

_____ yes X no

Identification of major programs and type of auditors' report issued on compliance for each major program:

<u>ALN Number</u>	<u>Name of Federal Program or Cluster</u>	<u>Type of Report</u>
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84.425	Education Stabilization Fund	Unmodified
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Dollar threshold used to distinguish between Type A and Type B programs: \$ 750,000

Auditee qualified as low-risk auditee? X yes _____ no

DEXTER COMMUNITY SCHOOLS

Schedule of Findings and Questioned Costs

For the Year Ended June 30, 2023

SECTION II – FINANCIAL STATEMENT FINDINGS

None reported.

DEXTER COMMUNITY SCHOOLS

Schedule of Findings and Questioned Costs

For the Year Ended June 30, 2023

SECTION III – FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

None reported.



DEXTER COMMUNITY SCHOOLS

■ Summary Schedule of Prior Audit Findings

For the Year Ended June 30, 2023

None noted.



INDEPENDENT AUDITORS' COMMUNICATION WITH THOSE CHARGED WITH GOVERNANCE

October 4, 2023

Board of Education
Dexter Community Schools
Dexter, Michigan

We have audited the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of **Dexter Community Schools** (the "District") as of and for the year ended June 30, 2023, and have issued our report thereon dated October 4, 2023. Professional standards require that we advise you of the following matters relating to our audit.

Our Responsibility in Relation to the Financial Statement Audit

As communicated in our engagement letter dated July 18, 2023, our responsibility, as described by professional standards, is to form and express opinions about whether the financial statements that have been prepared by management with your oversight are fairly presented, in all material respects, in conformity with accounting principles generally accepted in the United States of America. Our audit of the financial statements does not relieve you or management of your respective responsibilities.

Our responsibility, as prescribed by professional standards, is to plan and perform our audit to obtain reasonable, rather than absolute, assurance about whether the financial statements are free of material misstatement. An audit of financial statements includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control over financial reporting. Accordingly, as part of our audit, we considered the internal control of the District solely for the purpose of determining our audit procedures and not to provide any assurance concerning such internal control.

We are also responsible for communicating significant matters related to the audit that are, in our professional judgment, relevant to your responsibilities in overseeing the financial reporting process. However, we are not required to design procedures for the purpose of identifying other matters to communicate to you.

We have provided our findings regarding internal control over financial reporting and compliance noted during our audit in a separate letter to you dated October 4, 2023.



Planned Scope and Timing of the Audit

We performed the audit according to the planned scope and timing previously communicated to you in our engagement letter and in our meeting about planning matters on July 24, 2023.

Compliance with All Ethics Requirements Regarding Independence

The engagement team, others in our firm, as appropriate, and our firm has complied with all relevant ethical requirements regarding independence.

Significant Risks Identified

We have identified the risks of management override of internal control, revenue recognition, and the completeness of subscription-based information technology arrangements (SBITAs) as significant risks, and have obtained an understanding of the District's related controls, including control activities, relevant to such risks.

Qualitative Aspects of the District's Significant Accounting Practices*Significant Accounting Policies*

Management has the responsibility to select and use appropriate accounting policies. A summary of the significant accounting policies adopted by the District is included in Note 1 to the financial statements.

The District changed accounting policies related to the accounting for subscription-based information technology arrangements by adopting Statement of Governmental Accounting Standards (GASB Statement) No. 96, *Subscription-Based Information Technology Arrangements*.

No matters have come to our attention that would require us, under professional standards, to inform you about (1) the methods used to account for significant unusual transactions and (2) the effect of significant accounting policies in controversial or emerging areas for which there is a lack of authoritative guidance or consensus.

Significant Accounting Estimates

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's current judgments. Those judgments are normally based on knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ markedly from management's current judgments.

The most sensitive accounting estimates affecting the financial statements were:

- Management's estimate of the useful lives of depreciable capital assets is based on the length of time it is believed that those assets will provide some economic benefit in the future.
- Management's estimate of the accrued compensated absences is based on current hourly rates and policies regarding payment of sick and vacation banks.
- Management's estimate of potential repayments related to DDA/TIFA tax captures.
- Management's estimate of the discount rate used for subscription-based information technology arrangements, the term and payments/receipts are based on the District's incremental borrowing rate and consideration of the noncancelable periods and agreement and reasonably certain options.

We evaluated the key factors and assumptions used to develop these estimates and determined that they are reasonable in relation to the basic financial statements taken as a whole and in relation to the applicable opinion units.

In addition, the financial statements include net pension and other postemployment benefit liabilities and other related amounts, which are dependent on estimates made by the plan. These estimates are based on historical trends and industry standards but are not within the control of management.

Significant Difficulties Encountered During the Audit

We encountered no significant difficulties in dealing with management relating to the performance of the audit.

Uncorrected and Corrected Misstatements

For purposes of this communication, professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that we believe are trivial, and communicate them to the appropriate level of management. Further, professional standards require us to also communicate the effect of uncorrected misstatements related to prior periods on the relevant classes of transactions, account balances or disclosures, and the financial statements as a whole and each applicable opinion unit. In addition, professional standards require us to communicate to you all material, corrected misstatements that were brought to the attention of management as a result of our audit procedures. We did not identify any misstatements during our audit.

Disagreements with Management

For purposes of this letter, professional standards define a disagreement with management as a matter, whether or not resolved to our satisfaction, concerning a financial accounting, reporting, or auditing matter, which could be significant to the District's financial statements or the auditors' report. No such disagreements arose during the course of the audit.

Representations Requested from Management

We have requested certain written representations from management, which are included in Attachment B to this letter.

Management's Consultations with Other Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters. Management informed us that, and to our knowledge, there were no consultations with other accountants regarding auditing and accounting matters.

Other Significant Matters, Findings, or Issues

In the normal course of our professional association with the District, we generally discuss a variety of matters, including the application of accounting principles and auditing standards, operating and regulatory conditions affecting the entity, and operational plans and strategies that may affect the risks of material misstatement. None of the matters discussed resulted in a condition to our retention as the District's auditors.

Other Information in Documents Containing Audited Financial Statements

Our responsibility for the supplementary information accompanying the financial statements, as described by professional standards, is to evaluate the presentation of the supplementary information in relation to the financial statements as a whole and to report on whether the supplementary information is fairly stated, in all material respects, in relation to the financial statements as a whole. We made certain inquiries of management and evaluated the form, content, and methods of preparing the information to determine that the information complies with accounting principles generally accepted in the United States of America, the method of preparing it has not changed from the prior period, and the information is appropriate and complete in relation to our audit of the financial statements. We compared and reconciled the supplementary information to the underlying accounting records used to prepare the financial statements or to the financial statements themselves.

Upcoming Changes in Accounting Standards

Generally accepted accounting principles (GAAP) are continually changing in order to promote the usability and enhance the applicability of information included in external financial reporting. While it would not be practical to include an in-depth discussion of every upcoming change in professional standards, Attachment A to this letter contains a brief overview of recent pronouncements of the Governmental Accounting Standards Board (GASB) and their related effective dates. Management is responsible for reviewing these standards, determining their applicability, and implementing them in future accounting periods.

This information is intended solely for the use of the governing body and management of Dexter Community Schools and is not intended to be and should not be used by anyone other than these specified parties.

Very truly yours,

Rehmann Lobson LLC

DEXTER COMMUNITY SCHOOLS

Attachment A – Upcoming Changes in Accounting Standards / Regulations

For the June 30, 2023 Audit

The following pronouncements of the Governmental Accounting Standards Board (GASB) have been released recently and may be applicable to the District in the near future. We encourage management to review the following information and determine which standard(s) may be applicable to the District. For the complete text of these and other GASB standards, visit www.gasb.org and click on the “Standards & Guidance” tab. If you have questions regarding the applicability, timing, or implementation approach for any of these standards, please contact your audit team.

GASB 100 ■ Accounting Changes and Error Corrections

Effective 06/15/2024 (your FY 2024)

This standard clarifies the presentation and disclosure requirements for prior period adjustments to beginning net position. We do not expect this standard to have any significant effect on the District.

GASB 101 ■ Compensated Absences

Effective 12/15/2024 (your FY 2025)

This standard revises the liability governments record for compensated absences payable to include any sick, vacation, personal time, or other PTO reasonably expected to be used by employees or paid out to them at termination.



DEXTER COMMUNITY SCHOOLS

Attachment B – Management Representations

For the June 30, 2023 Audit

The following pages contain the written representations that we requested from management.



DEXTER COMMUNITY SCHOOLS

Sharon Raschke, Ed.D., Chief Financial Officer
Bates School, 2704 Baker Road, Dexter, Michigan 48130
(734) 424-4100 ext.1015 fax (734) 424-4111
raschkes@dexterschools.org

October 4, 2023

Rehmann Robson LLC
2330 East Paris Ave SE
Grand Rapids, MI 49546

This representation letter is provided in connection with your audit of the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of **Dexter Community Schools** (the "District"), as of and for the year ended June 30, 2023, and the related notes to the financial statements, for the purpose of expressing opinions on whether the basic financial statements present fairly, in all material respects, the financial position, results of operations, and the budgetary comparison for the general fund of the District in conformity with accounting principles generally accepted for governments in the United States of America (U.S. GAAP).

Certain representations in this letter are described as being limited to matters that are material. Items are considered material, regardless of size, if they involve an omission or misstatement of accounting information that, in the light of surrounding circumstances, makes it probable that the judgment of a reasonable person relying on the information would be changed or influenced by the omission or misstatement.

We confirm that, having made such inquiries as we considered necessary for the purpose of appropriately informing ourselves as of October 4, 2023:

Financial Statements

1. We have fulfilled our responsibilities, as set out in the terms of the audit engagement letter dated July 18, 2023, for the preparation and fair presentation of the financial statements of the various opinion units referred to above in accordance with U.S. GAAP.
2. The financial statements referred to above have been fairly presented in accordance with U.S. GAAP, and include all properly classified funds, required supplementary information, and notes to the basic financial statements.
3. We have reviewed and approved the various adjusting journal entries that were proposed by you for recording in our books and records and reflected in the financial statements.
4. With respect to any assistance you provided in drafting the financial statements and related notes, we have performed the following:
 - a. Made all management decisions and performed all management functions;
 - b. Assigned a competent individual to oversee the services;
 - c. Evaluated the adequacy of the services performed;
 - d. Evaluated and accepted responsibility for the result of the service performed; and
 - e. Established and maintained internal controls, including monitoring ongoing activities.

5. We acknowledge our responsibility for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.
6. We acknowledge our responsibility for the design, implementation, and maintenance of internal control to prevent and detect fraud.
7. Significant assumptions used by us in making accounting estimates, including those measured at fair value, are reasonable.
8. Related party relationships and transactions have been appropriately accounted for and disclosed in accordance with the requirements of U.S. GAAP. For the purposes of this letter, related parties mean members of the governing body; board members; administrative officials; immediate families of administrative officials, board members, and members of the governing body; and any companies affiliated with or owned by such individuals.
9. All events subsequent to the date of the financial statements and for which U.S. GAAP requires adjustment or disclosure have been adjusted or disclosed.
10. The effects of all known actual or possible litigation and claims have been accounted for and disclosed in accordance with U.S. GAAP.
11. With regard to items reported at fair value:
 - a. The underlying assumptions are reasonable, and they appropriately reflect management's intent and ability to carry out its stated courses of action.
 - b. The measurement methods and related assumptions used in determining fair value are appropriate in the circumstances and have been consistently applied.
 - c. The disclosures related to fair values are complete, adequate, and in conformity with U.S. GAAP.
 - d. There are no subsequent events that require adjustments to the fair value measurements and disclosures included in the financial statements.
12. All component units, as well as joint ventures with an equity interest, are included and other joint ventures and related organizations are properly disclosed.
13. All funds and activities are properly classified.
14. All funds that meet the quantitative criteria in GASB Statement No. 34, *Basic Financial Statements— and Management's Discussion and Analysis—for State and Local Governments*, and GASB Statement No. 37, *Basic Financial Statements— and Management's Discussion and Analysis—for State and Local Governments: Omnibus*, for presentation as major are identified and presented as such and all other funds that are presented as major are considered important to financial statement users.
15. All components of net position and fund balance classifications have been properly reported.
16. All revenues within the statement of activities have been properly classified as program revenues, general revenues, contributions to term or permanent endowments, or contributions to permanent fund principal.
17. All expenses have been properly classified in or allocated to functions and programs in the statement of activities, and allocations, if any, have been made on a reasonable basis.
18. All interfund and intra-entity transactions and balances have been properly classified and reported.
19. Deposit and investment risks have been properly and fully disclosed.
20. Capital assets, including infrastructure assets, are properly capitalized, reported, and if applicable, depreciated.
21. All required supplementary information is measured and presented within the prescribed guidelines.

22. We are responsible for the fair presentation of the District's proportionate share of the net pension liability of the Michigan Public School Employees Retirement System (MPERS) and related amounts. We provided MPERS with complete and accurate information regarding the District's participation in the plan, and have reviewed the information provided by MPERS for inclusion in the District's financial statements.
23. In March 2020, the World Health Organization declared the novel coronavirus outbreak (COVID-19) to be a global pandemic. While the pandemic has resulted in an increase in the demands on the District to deliver education to students in a safe environment, the Federal Government has also provided significant resources to help mitigate the impacts of COVID-19. Over the past three years, the District has been awarded funds from various sources to be used to respond to the impacts of the COVID-19 pandemic. Of the amount awarded, approximately \$1,891,000 was expended and recognized as revenue during the current fiscal year. With these additional Federal resources, at this time management does not believe that the negative financial impact of the pandemic, if any, would be material to the District.

Information Provided

24. We have provided you with:
 - a. Access to all information, of which we are aware that is relevant to the preparation and fair presentation of the financial statements of the various opinion units referred to above, such as records, documentation, meeting minutes, and other matters;
 - b. Additional information that you have requested from us for the purpose of the audit; and
 - c. Unrestricted access to persons within the entity from whom you determined it necessary to obtain audit evidence.
25. All transactions have been recorded in the accounting records and are reflected in the financial statements.
26. We have disclosed to you the results of our assessment of the risk that the financial statements may be materially misstated as a result of fraud.
27. We have no knowledge of any fraud or suspected fraud that affects the entity and involves:
 - a. Management;
 - b. Employees who have significant roles in internal control; or
 - c. Others where the fraud could have a material effect on the financial statements.
28. We have no knowledge of any instances, that have occurred or are likely to have occurred, of fraud and noncompliance with provisions of laws and regulations that have a material effect on the financial statements or other financial data significant to the audit objectives, and any other instances that warrant the attention of those charged with governance, whether communicated by employees, former employees, vendors (contractors), regulators, or others.
29. We have no knowledge of any instances that have occurred or are likely to have occurred, of noncompliance with provisions of contracts and grant agreements that has a material effect on the determination of financial statement amounts or other financial data significant to the audit objectives.
30. We have no knowledge of any instances that have occurred or are likely to have occurred of abuse that could be quantitatively or qualitatively material to the financial statements or other financial data significant to the audit objectives.

31. We have a process to track the status of audit findings and recommendations.
32. We have identified for you all previous audits, attestation engagements, and other studies related to the audit objectives and whether related recommendations have been implemented.
33. We have provided views on your reported audit findings, conclusions, and recommendations, as well as our planned corrective actions, for the report.
34. We are not aware of any pending or threatened litigation and claims whose effects should be considered when preparing the financial statements and we have not consulted legal counsel concerning litigation or claims.
35. We have disclosed to you the identity of the entity's related parties and all the related party relationships and transactions of which we are aware.
36. There have been no communications from regulatory agencies concerning noncompliance with or deficiencies in accounting, internal control, or financial reporting practices.
37. The government has no plans or intentions that may materially affect the carrying value or classification of assets and liabilities.
38. We have disclosed to you all guarantees, whether written or oral, under which the government is contingently liable.
39. We have identified and disclosed to you the laws, regulations, and provisions of contracts and grant agreements that could have a direct and material effect on financial statement amounts, including legal and contractual provisions for reporting specific activities in separate funds.
40. There are no:
 - a. Violations or possible violations of laws or regulations, or provisions of contracts or grant agreements whose effects should be considered for disclosure in the financial statements or as a basis for recording a loss contingency, including applicable budget laws and regulations.
 - b. Unasserted claims or assessments that our lawyer has advised are probable of assertion and must be disclosed in accordance with GASB Statement No. 62, *Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements*.
 - c. Other liabilities or gain or loss contingencies that are required to be accrued or disclosed by GASB Statement No. 62.
41. The government has satisfactory title to all owned assets, and there are no liens or encumbrances on such assets nor has any asset or future revenue been pledged as collateral, except as disclosed to you.
42. We have complied with all aspects of grant agreements and other contractual agreements that would have a material effect on the financial statements in the event of noncompliance.
43. We have disclosed to you all significant estimates and material concentrations known to management that are required to be disclosed in accordance with GASB Statement No. 62. Significant estimates are estimates at the balance sheet date that could change materially within the next year. Concentrations refer to volumes of business, revenues, available sources of supply, or markets or geographic areas for which events could occur that would significantly disrupt normal finances within the next year.

Supplementary Information in Relation to the Financial Statements as a Whole

44. With respect to the supplementary information accompanying the financial statements:
 - a. We acknowledge our responsibility for the presentation of the supplementary information in accordance with accounting principles generally accepted in the United States of America.

- b. We believe the supplementary information, including its form and content, is fairly presented in accordance with accounting principles generally accepted in the United States of America.
- c. The methods of measurement or presentation have not changed from those used in the prior period.
- d. We believe the significant assumptions or interpretations underlying the measurement or presentation of the supplementary information, and the basis for our assumptions and interpretations, are reasonable and appropriate in the circumstances.

Required Supplementary Information

45. With respect to the required supplementary information accompanying the financial statements:
- a. We acknowledge our responsibility for the presentation of the required supplementary information in accordance with accounting principles generally accepted in the United States of America.
 - b. We believe the required supplementary information, including its form and content, is measured and fairly presented in accordance with accounting principles generally accepted in the United States of America.
 - c. The methods of measurement or presentation have not changed from those used in the prior period.
 - d. We believe the significant assumptions or interpretations underlying the measurement or presentation of the required supplementary information, and the basis for our assumptions and interpretations, are reasonable and appropriate in the circumstances.

Uniform Guidance (2 CFR 200)

46. With respect to federal awards, we represent the following to you:
- a. We are responsible for understanding and complying with and have complied with the requirements of the Uniform Guidance.
 - b. We are responsible for the preparation and presentation of the schedule of expenditures of federal awards in accordance with the Uniform Guidance.
 - c. We believe the schedule of expenditures of federal awards, including its form and content, is fairly presented in accordance with the Uniform Guidance.
 - d. The methods of measurement or presentation have not changed from those used in the prior period.
 - e. We believe the significant assumptions or interpretations underlying the measurement or presentation of the schedule of expenditures of federal awards, and the basis for our assumptions and interpretations, are reasonable and appropriate in the circumstances.
 - f. We are responsible for including the auditor's report on the schedule of expenditures of federal awards in any document that contains the schedule and that indicates that the auditor has reported on such information.
 - g. We have identified and disclosed all of our government programs and related activities subject to the Uniform Guidance compliance audit.

- h. When the schedule of expenditures of federal awards is not presented with the audited financial statements, management will make the audited financial statements readily available to the intended users of the schedule of expenditures of federal awards no later than the date of issuance by the entity of the schedule of expenditures of federal awards and the auditor's report thereon.
- i. We have, in accordance with the Uniform Guidance, identified in the schedule of expenditures of federal awards, expenditures made during the audit period for all awards provided by federal agencies in the form of grants, federal cost-reimbursement contracts, loans, loan guarantees, property (including donated surplus property), cooperative agreements, interest subsidies, food commodities, direct appropriations, and other assistance.
- j. We are responsible for complying with the requirements of laws, regulations, and the provisions of contracts and grant agreements related to each of our federal programs and have identified and disclosed to you the requirements of laws, regulations, and the provisions of contracts and grant agreements that are considered to have a direct and material effect on each major federal program; and we have complied, in all material respects, with these requirements.
- k. We have provided to you our interpretations of any compliance requirements that have varying interpretations.
- l. We are responsible for establishing and maintaining effective internal control over compliance requirements applicable to federal programs that provide reasonable assurance that we are managing our federal awards in compliance with laws, regulations, and the provisions of contracts and grant agreements that could have a material effect on our federal programs. Also, no changes have been made in the internal control system to the date of this letter that might significantly affect internal control, including any corrective action taken with regard to significant deficiencies, including material weaknesses, reported in the schedule of findings and questioned costs.
- m. We have made available to you all contracts and grant agreements (including amendments, if any) and any other correspondence with federal agencies or pass-through entities relating to federal programs.
- n. We have received no requests from a federal agency to audit one or more specific programs as a major program.
- o. We have identified and disclosed to you all amounts questioned and any known noncompliance with the requirements of federal awards, including the results of other audits or program reviews. We also know of no instances of noncompliance occurring subsequent to the end of the period audited.
- p. We have charged costs to federal awards in accordance with applicable cost principles, including amounts claimed or used for matching determined in accordance with relevant guidelines in the Uniform Guidance.
- q. We have made available to you all documentation related to the compliance requirements, including information related to federal program financial reports and claims for advances and reimbursements.
- r. Federal program financial reports and claims for advances and reimbursements are supported by the books and records from which the basic financial statements have been prepared (and are prepared on a basis consistent with the schedule of expenditures of federal awards).
- s. The copies of federal program financial reports provided to you are true copies of the reports submitted, or electronically transmitted, to the respective federal agency or pass-through entity, as applicable.

- t. We have monitored subrecipients to determine if they have expended pass-through assistance in accordance with applicable laws and regulations and have met the requirements of the Uniform Guidance.
- u. We have issued management decisions timely after the receipt of subrecipients' auditor reports that identified noncompliance with laws, regulations, or the provisions of contracts or grant agreements, and have ensured that the subrecipients have taken the appropriate and timely corrective action on findings.
- v. We have considered the results of subrecipients' audits and have made any necessary adjustments to our own books and records.
- w. We are responsible for and have accurately prepared the summary schedule of prior audit findings to include all findings required to be included by the Uniform Guidance, and we have provided you with all information on the status of the follow-up on prior audit findings by federal awarding agencies and pass-through entities, including all management decisions.
- x. We have disclosed to you the findings received and related corrective actions taken for previous audits, attestation engagements, and internal or external monitoring that directly relate to the objectives of the compliance audit, including findings received and corrective actions taken from the end of the period covered by the compliance audit to the date of the auditor's report.
- y. We are responsible for and have accurately completed the appropriate sections of the Data Collection Form as required by the Uniform Guidance, and we are responsible for preparing and implementing a correction action plan for each audit finding.
- z. The reporting package does not contain protected personally identifiable information.
- aa. We have disclosed all contracts or other agreements with service organizations and disclosed to you all communications from these service organizations relating to noncompliance at the organizations.
- bb. We have reviewed, approved, and taken responsibility for the financial statements and related notes.
- cc. We have disclosed to you the nature of any subsequent events that provide additional evidence with respect to conditions that existed at the end of the reporting period that affect noncompliance during the reporting period.

Sharon Raschke

Dr. Sharon Raschke, Chief Financial Officer

**DEXTER COMMUNITY SCHOOLS
BOARD OF EDUCATION RESOLUTION**

A regular meeting of the [Dexter Community Schools] (“District”) Board of Education (the “Board”) was held on the 16th day of October, 2023 at the following time: 7:00pm (the “Meeting”).

The meeting was called to order by _____, President

Present:

Absent:

The following preamble and resolution were offered by Member _____ and supported by Member _____.

WHEREAS:

1. The District is a plaintiff in a lawsuit against Altria Group, Inc. (“Altria”) and other vaping product defendants, specifically Case No. 3:19-md-2913-WHO in the United States District Court for the Northern District of California (“Lawsuit”).

2. Certain Lawsuit defendants established a court-supervised settlement program to resolve the Lawsuit against them (“Settlement Program”), specifically Altria and Altria-related parties, as identified in the Settlement Program.

3. The District previously accepted a settlement in the Lawsuit pertaining to JUUL Labs, Inc. (“Juul”) and Juul-related parties.

4. Pursuant to the Settlement Program, the District may accept the gross settlement amount reflected in settlement documents received by the District (“Settlement Amount”), including in exchange for the District releasing its claims against Altria and Altria-related parties (the “Altria Defendants”).

5. The Altria Defendants are the last defendants remaining in the Lawsuit.

6. If the District fails to accept the Settlement Amount and to sign settlement documents, its claims against the Altria Defendants will continue, which may result in the District expending significant time and costs pursuing its claims, and which may result in no recovery from the Altria Defendants.

7. The Board believes that it is in the District’s best interests to accept the Settlement Amount and to authorize and direct the District Superintendent or designee to sign settlement documents pertaining to the Altria Defendants on behalf of the District and to take such other action as necessary to obtain the Settlement Amount and to settle the Lawsuit against the Altria Defendants, subject to review and approval by the District’s legal counsel.

NOW, THEREFORE, BE IT RESOLVED THAT:

1. The Board accepts the Settlement Amount.

2. The Board authorizes and directs the District Superintendent or designee to sign Lawsuit settlement documents pertaining to the Altria Defendants on behalf of the District and to take such other action as necessary to obtain the Settlement Amount and to settle the Lawsuit against the Altria Defendants, subject to review and approval by the District's legal counsel.

3. The Board waives any applicable Board Policies and Bylaws for purposes of this settlement.

4. All resolutions and parts of resolutions that conflict with the provisions of this resolution are rescinded.

Ayes:

Nays:

Absent:

Motion Passed:

Board Secretary

The undersigned duly qualified and acting District Board Secretary hereby certifies that the foregoing constitutes a true and complete copy of a resolution adopted by the Board at the Meeting, the original of which is part of the Board's minutes. The undersigned further certifies that notice of the Meeting was given to the public pursuant to the provisions of the "Open Meetings Act" (Act 267, Public Acts of Michigan, 1976, as amended).

Board Secretary

Date: _____

2418 - SEX EDUCATION AND REPRODUCTIVE HEALTH & FAMILY PLANNING

(combined 2414 & 2418)
First Reading 10-16-2023

DEFINITION

Sex education is sequential developmentally-appropriate instruction that aims to develop and strengthen the ability of students to make informed, healthy, and respectful decisions regarding relationships and sexual and reproductive health. It is taught within the framework of the State of Michigan Health Education Standards, which focus on building skills including accessing information, analyzing information, communication, goal-setting and decision-making, self-management, and advocacy. Core concepts, introduced in a developmentally appropriate manner and according to the grade-level health education standards, include but are not limited to bodily autonomy, puberty and development, identity, sexual expression, consent, healthy relationships, HIV and STI prevention and treatment, conception, and accessing sexual and reproductive health resources and services.

Discussions, activities, or texts/books used to teach to other academic standards, that are introduced during classroom instruction of non-health courses, and that may include human sexuality, gender identity, or any of the core concepts outlined above do not constitute sex education and would not be subject to the legal requirements of [§380.1507](#), as they are not materials and methods that are part of a unit to teach the Michigan Health Education Standards focusing on growth and development/sex education ([Strand 7](#)).

SEX EDUCATION

In accordance with Michigan statute, the Board of Education authorizes instruction in sex education. Such instruction may include family planning, human sexuality, and the emotional, physical, psychological, hygienic, economic, and social aspects of family life. Instruction may also include the subjects of reproductive health and the recognition, prevention, and treatment of sexually transmitted diseases.

The instruction described in this policy shall stress that abstinence from sex is a responsible and effective method of preventing unplanned or out-of-wedlock pregnancy and sexually transmitted disease and is a positive lifestyle for unmarried young people.

Such instruction shall be elective and not a requirement for graduation.

A student shall not be enrolled in a class in which the subjects of family planning or reproductive health are discussed unless the student's parent or guardian is notified in advance of the course and the content of the course, is given a prior opportunity to review the materials to be used in the course and is notified in advance of his or her right to have the student excused from the class. The Michigan Board of Education shall determine the form and content of the notice required in this policy.

Upon the written request of a student or the student's parent or legal guardian, the student shall be excused, without penalty or loss of academic credit, from attending a class described in this policy. If a parent or guardian submits a continuing written notice, the student will not be enrolled in a class described in this policy unless the parent or guardian submits a written authorization for that enrollment.

The District shall provide the instruction by teachers qualified to teach health education.

The Board shall establish a sex education advisory board and shall determine terms of service for the sex education advisory board, the number of members to serve on the advisory board, and a membership selection process that reasonably reflects the District's population. The Board shall appoint two (2) co-chairs for the advisory board, at least one (1) of whom is a parent of a child attending a District school. At least one-half (1/2) of the members of the sex education advisory board shall be parents who have a child attending a District school, and a majority of these parent members shall be individuals who are not employed by a District. The sex education advisory board shall include students of the District, educators, local clergy, and community health professionals. Written or electronic notice of a sex education advisory board meeting shall be sent to each member at least two (2) weeks before the date of the meeting.

The sex education advisory board shall:

- A. Establish program goals and objectives for student knowledge and skills that are likely to reduce the rates of sex, pregnancy, and sexually transmitted diseases. Additional program goals and objectives may be established by the sex education advisory board that are not contrary to Michigan law.
- B. Review the materials and methods of instruction used and make recommendations to the Board for implementation. The advisory board shall take into consideration the District's needs, demographics, and trends including, but not limited to, teenage pregnancy rates, sexually transmitted disease rates, and incidents of student sexual violence and harassment.
- C. At least once every two (2) years, evaluate, measure, and report the attainment of program goals and objectives established by the advisory board. The Board shall make the resulting report available to parents in the District.

Before adopting any revisions in the materials or methods used in instruction under this policy including, but not limited to, revisions to provide for the teaching of abstinence from sex as a method of preventing unplanned or out-of-wedlock pregnancy and sexually transmitted disease, the Board shall hold at least two (2) public hearings on the proposed revisions. The hearings shall be held at least one (1) week apart and public notice of the hearings shall be given in the manner required for Board meetings. A public hearing held

pursuant to this section may be held in conjunction with a public hearing held pursuant to M.C.L. 380.1169.

Each person who provides instruction to K to twelve (12) students in accordance with this policy shall receive training based on District-approved standards and in accordance with training requirements of the Michigan Department of Education (MDE) and Michigan Department of Health and Human Services (MDHHS).

No person shall dispense or otherwise distribute, in a District school or on District school property, a family planning drug or device. Additionally, any school official, member of the Board, or employee of the Board who is not the parent or legal guardian of the student involved is prohibited from referring a student for an abortion **or assisting a student in obtaining an abortion.**

For purposes of this policy, "family planning" means the use of a range of methods of fertility regulation to help individuals or couples avoid unplanned pregnancies; bring about wanted births; regulate the intervals between pregnancies; and plan the time at which births occur in relation to the age of parents. It may include the study of fetology. It may include marital and genetic information. Clinical abortion shall not be considered a method of family planning, nor shall abortion be taught as a method of reproductive health.

REPRODUCTIVE HEALTH AND FAMILY PLANNING

The Board of Education directs that instruction be provided on the principal modes by which dangerous communicable diseases, including HIV and AIDS, are spread and the best methods for the restriction and prevention of these diseases. The instruction shall stress that abstinence from sex is the only protection that is 100% effective against unplanned pregnancy and sexually transmitted diseases, including HIV and AIDS, and that abstinence is a positive lifestyle for unmarried young people.

No person shall dispense or otherwise distribute in a District school or on District school property a family planning drug or device. Additionally, any school official, member of the Board, or employee of the Board who is not the parent or the legal guardian of the student involved is prohibited from referring a student for an abortion or assisting a student in obtaining an abortion.

Each person who teaches K to 12 students about human immunodeficiency virus infection and acquired immunodeficiency syndrome shall have training in human immunodeficiency virus infection and acquired immunodeficiency syndrome education for young people. Licensed health care professionals who have received training on human immunodeficiency virus infection and acquired immunodeficiency syndrome are exempt from this requirement.

The District shall notify the parents, in advance of the instruction and about the content of the instruction, give the parents an opportunity, prior to instruction, to review the materials

to be used (other than tests), as well as the opportunity to observe the instruction, and advise the parents of their right to have their child excused from the instruction.

Before any revisions to the curriculum on the subjects taught pursuant to M.C.L. 380.1169 are implemented, the Board shall hold at least two (2) public hearings on the proposed revisions. The hearings shall be held at least one (1) week apart and public notice of the hearings shall be given in the manner required for board meetings. A public hearing held pursuant to this section may be held in conjunction with a public hearing held pursuant to M.C.L. 380.1507.

RESCIND



Book Policy Manual
Section 2000 Program
Title ~~REPRODUCTIVE HEALTH AND FAMILY PLANNING~~
Code ~~po2414~~
Status Active
Adopted March 17, 2003
Last Revised December 2, 2019

2414 - ~~REPRODUCTIVE HEALTH AND FAMILY PLANNING~~

The Board of Education directs that instruction be provided on the principal modes by which dangerous communicable diseases, including HIV and AIDS, are spread and the best methods for the restriction and prevention of these diseases. The instruction shall stress that abstinence from sex is the only protection that is 100% effective against unplanned pregnancy and sexually transmitted diseases, including HIV and AIDS, and that abstinence is a positive lifestyle for unmarried young people.

No person shall dispense or otherwise distribute in a District school or on District school property a family planning drug or device. Additionally, any school official, member of the Board, or employee of the Board who is not the parent or the legal guardian of the student involved is prohibited from referring a student for an abortion.

Each person who teaches K to 12 students about human immunodeficiency virus infection and acquired immunodeficiency syndrome shall have training in human immunodeficiency virus infection and acquired immunodeficiency syndrome education for young people. Licensed health care professionals who have received training on human immunodeficiency virus infection and acquired immunodeficiency syndrome are exempt from this requirement.

The District shall notify the parents, in advance of the instruction and about the content of the instruction, give the parents an opportunity, prior to instruction, to review the materials to be used (other than tests), as well as the opportunity to observe the instruction, and advise the parents of their right to have their child excused from the instruction.

Before any revisions to the curriculum on the subjects taught pursuant to M.C.L. 380.1169 are implemented, the Board shall hold at least two (2) public hearings on the proposed revisions. The hearings shall be held at least one (1) week apart and public notice of the hearings shall be given in the manner required for board meetings. A public hearing held pursuant to this section may be held in conjunction with a public hearing held pursuant to M.C.L. 380.1507.

Revised 8/27/07
Revised 5/7/18

© Neola 2019

Legal M.C.L. 380.1169, 380.1507, 388.1766
A.C. Rule 388.273 et seq.

Dexter Community Schools
Board of Education
Executive Summary and Recommendation

Purpose:

Appointment of Dexter Community Schools Sex Education Advisory Committee members.

Explanation:

In accordance with the Dexter Community Schools Board of Education Policy and §380.1507(5) of the Michigan School Code, and as result of a community-wide application process, the following individuals have received administrative recommendation to serve on the Dexter Community Schools Sex Education Advisory Board:

Recommendation:

The Dexter Board of Education shall appoint the following individuals as members of the Dexter Community Schools Sex Education Advisory Board effective immediately:

Katie Barry
Dr. Laura Babe
Pr. Tim Broyles
Cole Doty
Dr. Randy Desrochers
Mutheu Esilaba
Dr. Jessica Fealy
Kim Kirkey
Kiara Kapusansky
Penni Jones
Kaele Laurin
Crystal Zurek
Anne Scruggs
Kari Reschke
Amy Reiser
Ann Pregont

Hope Vestergaard <vestergaardh@dexterschools.org>

Call for 2023 MASB Delegates

1 message

Cheryl Huffman <chuffman@masb.org>
Reply-To: chuffman@masb.org
To: vestergaardh@dexterschools.org

Thu, Aug 31, 2023 at 9:04 AM

Not displaying correctly? [View online version](#)



Dear Hope,

Sharing a reminder that delegates for MASB's 2023 Delegate Assembly must be **certified and submitted by Friday, Oct. 27.**

Delegate Assembly will begin **Thursday, Nov. 9 at 7 p.m.** at the Lansing Center in Lansing. Delegates selected by boards of education across the state will decide MASB's positions on a wide variety of issues affecting education.

Below is a link to use to certify the official voting delegates and alternates who will represent your board of education. All delegates and alternates must be school board members. Only delegates and alternates named by your board may offer motions and vote on issues. However, all school board members may speak on the issues and participate in the debate. Your 2023-2024 MASB dues must be paid in order for a district to participate in the Delegate Assembly.

[Certify 2023 Delegates and Alternates](#)

If you have any questions, please feel free to contact me at chuffman@masb.org or 517.327.5915.

To: Board of Education

From: Sharon Raschke

Date: October 16, 2023

RE: MISEC Choice Solar Farm Electricity - Power Purchase Agreement

MISEC, Michigan Schools Energy Cooperative, is a cooperative formed in 1997 by MASA, MAISA, MASB, MSBO, and Middle Cities. The MISEC program manages the natural gas and electric procurement of Michigan's educational community by negotiating the best deals and arrangements for the good of all of the districts in the consortium. Dexter Community Schools joined MISEC in 2006 for natural gas and in 2009 for electricity.

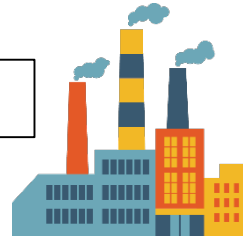
Electric Choice separates electric service into its three basic components: energy generation, transmission, and distribution. The cost of the electric supply, generation and transmission is determined by our contract with MISEC, our Alternative Electric Supplier. DTE, the regulated utility, provides the distribution and metering services required to deliver power to our buildings.

MISEC has been investigating alternatives for purchasing clean energy for its member school districts for many years. The MISEC Choice Solar Farm will be built by NorthStar Clean Energy, a CMS Energy company. The Solar Farm will produce 93 million kWh annually exclusively for Michigan Schools. By participating, our cost of energy will not exceed 6.2 cents/kWh for energy and 1.3 cents/kWh for capacity for 15 years (7.5 cents/kWh total). Transmission costs are estimated at 0.75 cents/kWh.

DTE delivery and metering services are regulated. We pay 2.35 cents/kWh to DTE for the Wylie loop (Anchor, Beacon, Wylie, Wylie Pool, Mill Creek), Dexter High School, and Creekside. At those buildings, we own the transformers so we benefit from the Educational Institution-Primary rate. We pay 4.2 cents/kWh at Bates, Transportation, and the Athletic Fields for the buildings on the Educational Institution-Secondary rate. The other buildings and fields we own are not on DTE Electric Choice so electricity is purchased at the DTE full service rates.

By entering into the MISEC Electric Choice Solar Electricity Power Purchase Agreement, we will be able to stabilize and predictably budget the largest portion of our electricity costs. I recommend the Board adopt the attached resolution.

Annual Usage 7,323,000



Fossil Fuel Generation
"Brown Energy"



Newest Generation Plants – Natural gas-fired (Three Rivers Energy Center, IL)



NorthStar Clean Energy – MISEC Choice Solar Farm



Dexter Schools - Solar Energy System at Bus Hub

2018-19 100% "Brown"

Energy	3.08 ¢	6.7 ¢	7.1 ¢	6.5 ¢
Capacity	0.6 ¢	0.9 ¢	1.0 ¢	1.0 ¢
Transmission	0.75 ¢	0.75 ¢	0.75 ¢	0.75 ¢
Delivered to DTE	4.43 ¢	8.35 ¢	8.85 ¢	8.25 ¢
MISEC Fee	0.0126 ¢	0.0126 ¢	0.0126 ¢	0.0126 ¢
DTE Delivery- D6.2 Educational Institution-Primary	2.35 ¢	2.35 ¢	2.35 ¢	2.35 ¢
Total Cost/kWh	6.8 ¢	10.7126 ¢	11.2126 ¢	10.6126 ¢

\$1,139,903
(\$341,971)
 direct pay tax credit

664,953 kWh
 annual generation

15 years

8.0 ¢/kWh
 - 0.3 to 0.7 ¢/kWh
 by selling our renewable
 energy credits

7.3 – 7.7 ¢/kWh

Annual Purchase 6,658,000 kWh + generated at DCS 665,000 kWh

**DEXTER COMMUNITY SCHOOLS
COUNTIES OF WASHTENAW AND LIVINGSTON, STATE OF MICHIGAN**

**RESOLUTION APPROVING MISEC ELECTRIC CHOICE SOLAR ELECTRICITY
POWER PURCHASE AGREEMENT**

Minutes of a regular meeting of the Board of Education (the “Board”) of the Dexter Community Schools, Counties of Washtenaw and Livingston, State of Michigan (the “School District”) held in the School District on _____, 2023, at 7:00 p.m., prevailing Eastern Time.

PRESENT: Members: _____

ABSENT: Members: _____

The following preamble and resolution were offered by Member _____ and supported by Member _____.

WHEREAS, the District is committed to reducing its environmental impact and operating costs; and

WHEREAS, solar energy is a clean, renewable source of energy; and

WHEREAS, the District is currently a member of the Michigan Schools Energy Cooperative (MISEC) and a participant in the Michigan Schools Energy Cooperative (MISEC) Electric Choice program and MISEC has received a proposal from NorthStar Clean Energy, a CMS Energy company, for the installation of an off-site solar energy system that will generate electricity for the School District;

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF EDUCATION OF THE DEXTER COMMUNITY SCHOOLS THAT:

The District approves that MISEC, as Agent on behalf of the District, enter into a 15 year Power Purchase Agreement for 100% of the District’s annual Electric Choice program electricity usage with NorthStar Clean Energy at a fixed rate not to exceed \$0.075/kWh for the generation and delivery of solar electricity, with commercial operation expected to begin in June, 2025.

AYES: Members: _____

NAYS: Members: _____

RESOLUTION DECLARED ADOPTED.

Jennifer Kangas, Board Secretary

MISEC Choice Solar Farm

		Year	<u>Planning Year</u>	<u>Peak</u>	<u>CMS Rate</u>	<u>Savings (\$/kWh)</u>	<u>100% of Annual Usage (kWh)</u>	<u>Est Savings</u>
District	Dexter Community Schools		PY 25	\$ 0.073	\$ 0.075	\$ (0.0019)	6,658,047	\$ (12,789.00)
Solar Farm	6,658,047 kWh	1	PY 26	\$ 0.076	\$ 0.075	\$ 0.0006	6,658,047	\$ 4,216.76
Percentage	100%	2	PY 27	\$ 0.076	\$ 0.075	\$ 0.0006	6,658,047	\$ 4,299.99
Usage produced by DCS Solar		3	PY 28	\$ 0.077	\$ 0.075	\$ 0.0015	6,658,047	\$ 9,987.07
	664,953 kWh	4	PY 29	\$ 0.078	\$ 0.075	\$ 0.0025	6,658,047	\$ 16,894.79
Annual Usage	7,323,000 kWh	5	PY 30	\$ 0.078	\$ 0.075	\$ 0.0030	6,658,047	\$ 19,724.46
		6	PY 31	\$ 0.079	\$ 0.075	\$ 0.0036	6,658,047	\$ 24,274.13
		7	PY 32	\$ 0.080	\$ 0.075	\$ 0.0048	6,658,047	\$ 32,125.08
		8	PY 33	\$ 0.082	\$ 0.075	\$ 0.0068	6,658,047	\$ 45,246.98
		9	PY 34	\$ 0.084	\$ 0.075	\$ 0.0094	6,658,047	\$ 62,363.71
		10	PY 35	\$ 0.087	\$ 0.075	\$ 0.0122	6,658,047	\$ 81,366.88
		11	PY 36	\$ 0.090	\$ 0.075	\$ 0.0154	6,658,047	\$ 102,395.21
		12	PY 37	\$ 0.093	\$ 0.075	\$ 0.0184	6,658,047	\$ 122,730.00
		13	PY 38	\$ 0.096	\$ 0.075	\$ 0.0211	6,658,047	\$ 140,457.05
		14	PY 39	\$ 0.099	\$ 0.075	\$ 0.0237	6,658,047	\$ 157,684.75
		15	PY 40	\$ 0.101	\$ 0.075	\$ 0.0262	6,658,047	\$ 174,551.80
							Est. Savings	\$ 985,529.67



Chapter 9

Complete Listing of Resolutions

Key:

“A” indicates an amended Resolution.

“N” indicates a new or substituted Resolution.

“D” indicates a deleted Resolution.

Continuing Resolutions have no letter designation.

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Policy Committee Minutes
September 13, 2023, 10:45am
Bates Boardroom

Meeting called to order at 10:55am

Present: Committee Members Elise Bruderly (chair), Mara Greatorex, Melanie Szawara;
Staff Ryan Bruder, Barb Santo, Chris Timmis, Hope Vestergaard

1. Melanie Szawara made a motion to approve the minutes from 5-16-2023. Elise Bruderly seconded the motion. Motion Carried (unanimous).
2. Melanie Szawara made a motion to approve the agenda. Elise Bruderly seconded the motion. Motion carried (unanimous).
3. Public Participation – none
4. Sex Education Policies Discussion
The committee discussed the following policies:
 - 2414 Reproductive Health and Family Planning - current DCS policy from NEOLA. Fairly repetitive with policy 2418.
 - 2418 Sex Education - current DCS policy from NEOLA.
 - 5420 Sex Education - Thrun policy. This combines sex education and reproductive health; the committee didn't feel it was enough of an improvement to purchase individual policy from Thrun.
 - Definition of Sex Education - the committee discussed a draft definition of Sex Education to help guide the work of the SEAB and made minor edits.
 - Following discussion, the committee agreed to combine policies 2414 and 2418 into a single policy (2418) called "Sex Education and Reproductive Health & Family Planning" without content edits, and add the definition of Sex Education at the beginning of the policy. This will be presented for first reading at the next Board meeting.
5. Future Business - School Publications Update; Board Member Certification
6. Adjournment - 11:30am

Multigenerational Committee Meeting Minutes September 28, 2023 1:00 p.m. at Bates

Called to order 1:03 p.m. by Mara Greatorex

Present: Chris Timmis (Superintendent), Mara Greatorex (DCS Board President), Sharon Raschke (CFO - DCS), Dick Lundy (DCS Board Treasurer), Jennifer Starrs (citizen), Jim Carson (Dexter Senior Center), Ann Davis (Dexter Senior Center), Craig McCalla (Principal for Operations), Jennifer Kangas (DCS Board Secretary), Mike Bavineau (DCS Athletic Director)

1. Approval of Agenda - Moved by Kangas, 2nd by Carson. Unanimous
2. Approval of Minutes (below/attached) - Moved by Davis, 2nd by Lundy. Unanimous.
3. Any new information/updates to share:
 - a. Discussed the condo association documents for the Dexter Town Center
 - b. Need an update from Lansing on funding process - Representative Rheingan's Office is taking the lead on the project.
 - c. County update - tabled at county last week. Next county meeting next Wednesday.
 - d. Federal funding - waiting on DC and their budget process
 - e. LEO application - website says awardees notified on October 23, 2023
4. Review and Revise Scope of Initial Work - see minutes (Discussion):
 - f. Dexter Senior Center - reviewed notes from 9/14/23 minutes.
 - i. Staffing at DSC now includes a full time coordinator and a part-time assistant.
 - ii. **Add a need for Kitchen Space (at minimum a serving kitchen)**
 - g. Dexter Community Schools - reviewed notes from 9/14/2023 minutes.
 - i. **Add Extended Learning Opportunities for PK-12 students**
 - h. Multigenerational Community Center and Community - reviewed notes from 9/14/23 minutes.
 - i. **Add 0-5 year olds to "Preschool"**
5. Process for Community Input and Timeline
 - i. Messaging - who will work on messaging and when will we have enough information to help craft accurate messaging?
 - i. School communication staff will work on messaging
 - ii. Explain the school's role and "why the school district" for this funding
 - iii. Talking points:
 1. Allocation is to DCS to create a facility for a senior and community center
 2. What funding is available for the project?
 3. Senior Center still needs operational funding
 - j. Next meetings - October 11, 2023 and October 26, 2023 at 1 p.m. - Bates
 - k. Forums scheduled in near future once we have more details and information - wait for something to talk about
6. Public Comment - none

Adjourned: 1:55 p.m. by Mara Greatorex

Multigenerational Committee Meeting Minutes September 14th, 10:30am at Bates

10:33 a.m. - called to order by Mara Greatorex.

Present: Chris Timmis (Superintendent), Mike Bavineau (Athletic Director), Mara Greatorex (DCS Board President), Sharon Raschke (CFO - DCS), Dick Lundy (DCS Board Treasurer), Jennifer Starrs (citizen), Jim Carson (Dexter Senior Center), Ann Davis (Dexter Senior Center), Craig McCalla (Principal for Operations), Jennifer Kangas (DCS Board Secretary)

1. Approval of Agenda - Moved by Kangas, Seconded by Dick Lundy. Approved unanimously
2. Introductions - The group introduced themselves and their roles.
3. Scope of Initial Work (Discussion)
 - a. Identify the non-negotiables for the following groups:
 - i. Dexter Senior Center
 1. 501(c)3 - current annual operational budget = \$300k revenue (every year raised separately without any guaranteed funding). Was \$100k prior to this year. Was \$70k 5 years ago.
 2. Current Staffing at DSC: Full time coordinator, recruiting an executive director, 2 part time meals on wheels coordinator
 3. **\$8.5 million from state states, "senior and community center"**
 4. **The funding must provide a Senior Center space**
 5. Lease with Encore ends December 31, 2023
 6. Senior Center still needs operational funding
 7. Strategic planning process started 2 years ago
 8. **Wants to be a tenant and does not want to own a building - should have a \$1 per year lease agreement. Should not pay rental cost since the funding was acquisition funding is for "seniors."**
 9. **Has architectural concept for an individual space to meet their needs**
 - a. **Activities**
 - b. **Meals on Wheels/Senior Cafe**
 - c. **Not just playing cards but moving from Pickleball to supporting Aging in Place**
 - d. **Multipurpose spaces**
 - e. **Senior Lounge - i.e., space for cards, crafts**
 - f. **Some administrative space**
 - g. **Private service space (social work, massages, care)**
 - h. **Large group space (can be shared flexible space)**
 10. **Function as an independent entity - 501(c)3**
 11. **Spaces should be "multipurpose" plus dedicated**
 12. **Activities happen between 9:00 - 3:00 pm**

- ii. Dexter Community Schools:
 1. **Must not negatively impact general fund meant for K-12 education and personnel resources**
 2. **Must have a “school purpose”**
 - a. **Child care**
 - b. **Athletics**
 - c. **Community education**
 - d. **Access for Alt. Ed. Students**
 - e. **Career programming opportunities**
 - f. **Aerobic and weight training**
 3. **Long term facility and maintenance plan**
 4. **The initial purchase agreement and structure should not limit future structures and funding options (i.e., bond, millage, etc)**
- iii. Multigenerational Community Center and community
 1. **Accessible to all ages, year round**
 - a. **Preschool age**
 - b. **School aged and young adults**
 - c. **Adults**
 - d. **Families**
 - e. **Seniors**
 2. **Affordable programming/access**
 3. **Desirable programming**
 4. **Sustainable programming**
 5. **Meeting space**
 6. **Athletic space available for youth and off-season**
 7. **Community resource space**
- b. Categorize the Scope under the following revenue amounts (and combinations):
 - i. \$8.5 million from State Budget - timeline for application in the next month
 - ii. \$5 million Federal Request - timeline in federal budget process - Won't know until October
 - iii. \$2.5 million State Request - should know by the end of October
 - iv. \$1.5 million Senior Center Request - should know by end of September
- c. Project Management Plan - Dr. Sharon Raschke
- d. Potential Community Partners or Operators:
 - i. DCS Run/Operate
 - ii. Y of Ann Arbor
 - iii. Y of Toledo or Detroit
 - iv. Power Wellness
 - v. Creation of a Regional Recreational Authority
 - vi. Washtenaw County Parks - likely not an operator
- e. Process for Community Input and Timeline
 - i. Committee to meet regarding Messaging and Clean up the discussion
 - ii. Next meeting - Sept 28th 1:00 p.m. - Bates

iii. Forums scheduled in near future once we have more details and information

4. Public Comment

a. Jennifer Starrs - would like to be involved. Excited about this project.

Adjourned at 12:06 p.m