State of Missouri
Robin Carnahan, Secretary of State

Corporations Division
PO Box 778 / 600 W. Main St., Rm. 322
Jefferson City, MO 65102

Articles of Organization
(Submit with filing fee of $165.00)

1. The name of the limited liability company is

Educational Equity Consultants, L.L.C.
(Enter name as it is to appear on records)

2. The purpose(s) for which the limited liability company is organized: SEE ATTACHED EXHIBIT A

3. The name and address of the limited liability company's registered agent in Missouri is:

H.S.J. Agent Corp., 120 S. Central Ave., Ste. 1500, St. Louis, MO 63105
Name
Street Address: May not use PO Box unless street address also provided
City/State/Zip

4. The management of the limited liability company is vested in: ☒ managers ☐ members (check one)

5. The events, if any, on which the limited liability company is to dissolve or the number of years the limited liability company is to continue, which may be any number or perpetual: perpetual existence

(The answer to this question could cause possible tax consequences, you may wish to consult with your attorney or accountant)

6. The name(s) and street address(es) of each organizer (PO box may only be used in addition to a physical street address):
(Organizer(s) are not required to be member(s), manager(s) or owner(s))

Peter T. Willard, 519 Rotherwood Drive, Kirkwood, MO 63122

7. The effective date of this document is the date it is filed by the Secretary of State of Missouri unless a future date is otherwise indicated:

(Date may not be more than 90 days after the filing date to this office)

(Please see next page)

Name and address to return filed document:
Name: 
Address: 
City, State, and Zip Code: 

State of Missouri
Creation - LLC/LP 3 Page(s)
In Affirmation thereof, the facts stated above are true and correct:
(The undersigned understands that false statements made in this filing are subject to the penalties provided under Section 575.040, RSMo)
All organizers must sign:

<table>
<thead>
<tr>
<th>Organizer Signature</th>
<th>Printed Name</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Peter T. Wilson</td>
<td></td>
<td>May 11, 2009</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Organizer Signature</th>
<th>Printed Name</th>
<th>Date</th>
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<tr>
<th>Organizer Signature</th>
<th>Printed Name</th>
<th>Date</th>
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LLC-1 (11/2008)
EXHIBIT A

TO ARTICLES OF ORGANIZATION

OF

EDUCATIONAL EQUITY CONSULTANTS, L.L.C.

2. The purpose for which the limited liability company is organized: educational consulting; executive, administrative, and staff coaching and training; and to transact any or all lawful business for which a limited liability company may be organized under the Missouri Limited Liability Company Act.
State of Missouri

Robin Carnahan
Secretary of State

CERTIFICATE OF ORGANIZATION

WHEREAS,

Educational Equity Consultants, L.L.C.
LC0970779

filed its Articles of Organization with this office on the 22nd day of May, 2009, and that filing was found to conform to the Missouri Limited Liability Company Act.

NOW, THEREFORE, I, ROBIN CARNAHAN, Secretary of State of the State of Missouri, do by virtue of the authority vested in me by law, do certify and declare that on the 22nd day of May, 2009, the above entity is a Limited Liability Company, organized in this state and entitled to any rights granted to Limited Liability Companies.

IN TESTIMONY WHEREOF, I hereunto set my hand and cause to be affixed the GREAT SEAL of the State of Missouri. Done at the City of Jefferson, this 22nd day of May, 2009.

Secretary of State