Alameda County Office of Education

Educational Services 313 W. Winton Ave Hayward, CA 94544

(510) 670-4248 FAX

ORDERED FROM:

Nicole Anderson Consulting 5841 Cabernet Drive Vallejo, CA 94591

SHIP TO:

Educational Services 313 W. Winton Ave., Rm 220 Hayward, CA 94544-1136

IMPORTANT INSTRUCTIONS TO VENDOR

- 1. Itemized INVOICES in Duplicate.
- 2. Enclose PACKING LIST with ALL shipments.
- 3. No deviation in PRICE or SUBSTITUTION in kind permitted.
- 4. All deliveries F.O.B. Destination unless otherwise specified. If freight is to be charged, prepay, and add to invoice.
- 5. THE LAW REQUIRES MATERIAL SAFETY DATA SHEETS FOR PRODUCTS ON THIS ORDER. PLEASE ENCLOSE WITH INVOICE.
- 6. Purchase order number must appear on packing slip.

ORDER LOCATI						ITIONER Hebert	REQUISITION # R21-00437		
DATE REQUIRI	ED	F.O.B. TER	MS OF PAYMENT	SHIP VIA	BU	YER	RPQ #		
TEM QTY	UNIT		DESCRIPTION	J	L	INIT COST	EXTENSION		
1 1	EACH	Independent Contrac Consulting	t Agreement with Nicole	e Anderson & Assoc.		30,000.00	\$30,000.0		
				Order Sub-T Sales Tax Shipping Adjustment Order Total	otal		\$30,000.0 .0 .0 .0 \$ 30,000.0		

NO: B21-00194 DATE 09/16/2020

PURCHASE ORDER



Contract Checklist/Routing Sheet

Initial/Date after Reviewing Contract: Assoc. Supt______ HR______

SUMMARY OF CONTRACT

Contractor Email: ndanderson@msn.com Phone#: (916) 539-	Contract Amount: 7161 30,000.00
Term of Contract (start/end dates): September 14,2020- June 30, 2021	
 Document Explanation/Summary of Scope of Work: -L & A Division Capacity Building/Strategic Planning:This differentiated service en capacity building at the division and department level through various aspects of e action planning through strategically identifying, implementing, and monitoring act impact the closure of equity gaps for identified target student groups. -Equity Leadership Coaching:Coaching is designed to provide customized suppor the L & A Services division as well as key department leaders based their individurespective equity leadership journeys. 	equity impact tions that t for the Chief of
Department Head Signature:	Date:
Division Head Signature:	Date: 09/04/2020
contractor will be paid by the school district, COE, or public agend	су
 b) If NO, has the contractor ever been a member of STRS/PERS? i) If YES *<i>status must be verified by ACOE Retirement Dept.</i> 	N/A YES NO
	NOTES: 9/8/2020 Provided to Bus Admin for review 9/10/2020 Returned from Bus Admin. Provided to Supt Office for signature.
i) If YES *status must be verified by ACOE Retirement Dept.	<i>NOTES:</i> 9/8/2020 Provided to Bus Admin for review 9/10/2020 Returned from Bus Admin.
i) If YES * <i>status must be verified by ACOE Retirement Dept.</i>	NOTES: 9/8/2020 Provided to Bus Admin for review 9/10/2020 Returned from Bus Admin. Provided to Supt Office for signature.
 i) If YES *status must be verified by ACOE Retirement Dept. FOR RETIREMENT DEPT. USE ONLY ii) If NO, the contractor will be paid through Accounts Payable. 2) Contract packet needs to include the following: If his form – Completed Contract Checklist/Routing Sheet Snapshot of Requisition in Escape 	<i>NOTES:</i> 9/8/2020 Provided to Bus Admin for review 9/10/2020 Returned from Bus Admin. Provided to Supt Office for signature. 9/10/2020 Returned from Supt Office.
 i) If YES *status must be verified by ACOE Retirement Dept. FOR RETIREMENT DEPT. USE ONLY ii) If NO, the contractor will be paid through Accounts Payable. 2) Contract packet needs to include the following: If s form – Completed Contract Checklist/Routing Sheet 	NOTES: 9/8/2020 Provided to Bus Admin for review 9/10/2020 Returned from Bus Admin. Provided to Supt Office for signature. 9/10/2020 Returned from Supt Office.

1 For purposes of this flowchart, contract is defined as "Agreement", Memorandum of Understanding (MOU), or Contract. These terminologies may be used interchangeably and shall provide the same meaning. Contract shall be provided by the contractor. In the event that the contractor is not able to provide a contract, ACOE may supply a fillable contract template.

Requisition Snapshot

VENDOR - I	Blanket					Fiscal Y	ear 2020/21		
Requisition N	lumber R21-00437			Requisition Date 09/04/2020					
Summary									
Created by	LHEBERT, 9/4/2020	PO #			Goods &	Services			
Department	EDSV	Responsibility			Acad	emic Dept			
Status	Open								
On Hold	No	Attachments	None						
Requisitioner	Leilani Hebert	Board Date			No	n Taxable	30,000.00		
Order Site	EDSV - Educational Services					Taxable	.00		
Delivery Site	EDSV - Educational Services				Та	x (9.7500)	.00		
Delivery Date		Room		Shipping (0.00)			.00		
Project					A	djustment	.00		
Info	Nicole Anderson Consulting ICA				Requis	ition Total	30,000.00		
Requisition Ve	endor Information								
939970/1	Nicole Anderson Consulting								
	5841 Cabernet Drive , Vallejo, CA	94591							
Purchasing									
PO Date		PO Printed Date			Buyer	-			
Quote		Quote Date							
Line Items						Cł	nange Level (
Descripti	ion	Stores Item #	Unit	Order Qty	Rcvd Qty	Unit Price	Extended		
	dent Contract Agreement with nderson & Assoc. Consulting		EACH	1		30,000.0000	30,000.00		
Accounts									
				Amount End	umbered	Expensed	Outstanding		
100-9091-0	- 8600- 2100- 5800- 000- 00- 30	000	30	,000.00			30,000.00		

(2021) Hewlett EID,OthSvcs&Oper,L&A Svcs

ESCAPE ONLINE Page 1 of 1

AGREEMENT FOR SERVICE BETWEEN THE ALAMEDA COUNTY OFFICE OF EDUCATION AND CONTRACTOR

This agreement is made as of this day of	August 30, 2020
Nicole Anderson & Associates Cons	ultina. LLC

_by and between Alameda County Office of Education (ACOE) and _(CONTRACTOR) to provide services.

NOW, THEREFORE, THE PARTIES AGREE AS FOLLOWS:

- . <u>SERVICES</u>: In consideration of the payments hereinafter set forth, CONTRACTOR shall perform services for ACOE in accordance with the terms, conditions and specifications set forth herein: The CONTRACTOR agrees to provide Scope of Services:
 - -L & A Division Capacity Building/Strategic Planning
 This differentiated service entails a focus on capacity building at the division
 and department level through various aspects of equity impact action planning
 through strategically identifying, implementing, and monitoring actions that
 impact the closure of equity gaps for identified target student groups.

 Equity Leadership Coaching
 Coaching is designed to provide customized support for the Chief of the L & A
 Services division as well as key department leaders based their individual

respective equity leadership journeys.

- <u>TERM OF AGREEMENT</u>: The term of this agreement is <u>September 14,2020</u> through June 30, 2021
 <u>COMPENSATION</u>: The CONTRACTOR agrees to perform the services of this agreement at the rate/amount of <u>30,000.00</u> not to exceed <u>30,000.00</u>
- 4. <u>PAYMENT</u>: The CONTRACTOR shall submit an invoice detailing the services performed. The CONTRACTOR is responsible to comply with all state and federal tax requirements and is the CONTRACTOR'S sole responsibility. ACOE's financial obligations are limited to payment of compensation in Paragraph 3, it shall not be liable for damages, lost profits or revenue, in connection with this Agreement.
- 5. EQUIPMENT AND MATERIALS: CONTRACTOR shall provide all equipment, materials, and supplies necessary for the performance on the Agreement.
- 6. <u>USE OF SUBCONTRACTORS</u>: CONTRACTOR shall not assign this Agreement or any portion thereof to a third party without the prior written consent of ACOE.
- 7. <u>LICENSES AND PERMITS</u>: It shall be the CONTRACTOR's responsibility to obtain and keep in force any license, permit or approval required from any agency for work/services to be performed at his/her own expense, prior to commencement of said work/services or forfeit any right to compensation under this Agreement.
- <u>COMPLIANCE WITH STATE, FEDERAL, AND LOCAL LAWS, REGULATIONS, AND ORDINANCES</u>: CONTRACTOR and all approved subcontractors shall ensure compliance with all state, federal and local laws or rules applicable to performance of the work required under this agreement, and shall execute all necessary certifications of compliance therewith.
- <u>RELATIONSHIP OF THE PARTIES</u>: CONTRACTOR agrees and understands that the work/services performed under this Agreement are performed as an Independent Contractor, not as an employee of ACOE, and that CONTRACTOR acquires none of the rights, privileges, powers or advantages of ACOE employees.
- 10. <u>INSURANCE</u>: CONTRACTOR understands ACOE does not provide liability, malpractice, or workers compensation insurance for the CONTRACTOR. The CONTRACTOR is responsible for the maintenance of personal and professional insurance to provide protection for any claims arising out of service under this agreement. The CONTRACTOR assumes all liability for services provided under this contract. The CONTRACTOR will provide proof of insurance with \$1 million general liability coverage and will identify ACOE as an additional insured.
- 11. <u>WAIVER</u>: No delay or omission by either party in exercising any right under this Agreement shall operate as a waiver of that, or any other right, or prevent a similar subsequent act from constituting a violation of the Agreement.
- 12. EQUAL EMPLOYMENT OPPORTUNITY: In connection with the performance of this agreement, the CONTRACTOR shall comply with all local, state and federal laws concerning employment and shall not discriminate against any employee or applicant for employment on the basis of actual or perceived race, religious creed, color, national origin, ancestry, age, marital status, pregnancy, physical or mental disability, medical condition, genetic information, military and veteran status, gender, gender identity, gender expression, sex, or sexual orientation, or association with a person or group with one or more of these actual or perceived characteristics.
- 13. <u>INDEMNIFICATION</u>: The undersigned agrees to defend, indemnify and hold harmless the Alameda County Office of Education (ACOE), its Board of Trustees, officers, agents and employees, volunteers, individually and collectively, from and against all costs, losses, claims, demands, suits, actions, payments and judgments, including legal and attorney fees, arising from personal or bodily injuries, property damage or otherwise, however caused, brought or recovered against any of the above that may arise for any negligent acts from or during or be alleged to be caused by the undersigned's officers, agents, employees and volunteers.

- 14. <u>DISPUTE RESOLUTION</u>: Should any dispute arise out of this Agreement; the Parties should meet in mediation and attempt to reach a resolution with the assistance of a mutually acceptable mediator. The costs of the mediator, if any, shall be equally shared by the CONTRACTOR and ACOE. If a mediated settlement is reached, neither party shall be the prevailing party for the purposes of this settlement. Neither party shall be permitted to file legal action without first meeting in mediation and maintaining a good faith attempt to reach a mediated resolution.
- 15. <u>GOVERNING LAW</u>: This Agreement, including any exhibits, shall for all purposes be deemed subject to the laws of the State of California, and in the event of a lawsuit concerning this Agreement shall be venued in the County of Alameda.
- 16. <u>FINGERPRINTING & TUBERCULOSIS (TB) CERTIFICATION</u>: CONTRACTOR shall, at its expense: (1) submit to ACOE's Certification of Department of Justice Clearance pursuant to Ed. Code § 45125.1, for all personnel (employees, independent contractors, volunteers) who may have contact with students. In addition, the contractor must submit a TB risk assessment or Infectious TB clearance, as applicable), in accordance with Ed. Code § 49406
- 17. <u>TERMINATION</u>: ACOE may at any time terminate this Agreement upon written notice to CONTRACTOR. ACOE shall compensate CONTRACTOR for services satisfactorily provided through the date of termination. In addition, ACOE may terminate this agreement for cause should CONTRACTOR fail to perform any part of this Agreement. In the event of termination for cause, ACOE may secure the required services from another contractor. If the cost to ACOE exceeds the cost of providing the services pursuant to this Agreement, CONTRACTOR shall pay the additional cost.
- 18. <u>COMPLETENESS OF AGREEMENT</u>: This Agreement constitutes the entire understanding of the parties and any changes shall be agreed to in writing.
- 19. <u>W-9</u>: CONTRACTOR agrees to provide ACOE a copy of their Taxpayer Identification Number and Certification.
- 20. <u>AMENDMENTS</u>: This Agreement may not be modified, nor may compliance with any of its terms be waived, except by written instrument executed and approved in the same manner as this Agreement.

Budget Code	Amount:	Budget Code			Amount:
0100-9091-0-8600-2100-5800-000-00-3000	30,000.00				
Principal/Director Approval:	S	ite/Department:	L&A	Date Appro	oved:
To be completed by Human Resources Department if The CONTRACTOR has fulfilled the Human Resourc				⊠ N/A	
The CONTRACTOR has fullined the Human Resource	es requirements		D NO	⊻ N/A	
Executive Director, Human Resources				Date	

IN WITNESS WHEREOF, the parties hereto have executed this Agreement by their duly authorized officers:

<u> </u>			Date			
Signature	Print Name:	Nicole Anderson	Duto			
	Title:	CEO/Founder, Educationa	al and Racial Equity Consultant			
	Federal Tax ID Num	ber: 84-4732662				
	Mailing Address:	P.O. Box 5475. Valle	ejo, Ca. 94591			
	Phone Number: 91 <u>6-539-7161</u> Email: Ndanderson@msn.com					
ALAMEDA COUN	TY OFFICE OF EDUCATION	Ann	9.10.2020			
			Date			



"Educational Leaders: we cannot close the educational gaps that we see in our schools if we don't close the one in our minds first." -Nicole Anderson-

Nicole Anderson and Associates Consulting, LLC

PHONE 707-333-8552

ADDRESS P.O. Box 5475, Vallejo, Ca. 94591

EMAIL nicole@nicoleandersonconsulting.com

WEBSITE nicoleandersonconsulting.com

Nicole Anderson And Associates Consulting, LLC

Better Education Through Honest Effective Leadership

1 year Proposal 6.26.20

Dr. Ingrid Roberson, Chief of Learning and Accountability Services Division Alameda County Office of Education

July 2020 through June 30, 2022

Executive Summary

In order to close equity gaps seen in schools, it is essential that educational leaders build capacity and shift the paradigm of a school system that was not designed to yield successful outcomes for all students. We have designed a rich and comprehensive program with a systems approach to support educational leaders and teams from all educational levels to assist in the development of deep belief systems and understanding of diversity that empowers them to be proactive and responsive to the diverse needs of the communities they serve.

About Us

Nicole Anderson has served in varying roles in education for more than 20 years around the state and nation. She is a highly qualified developer and facilitator of professional learning services as well as a dedicated advocate for educational equity work. After serving as a school district teacher and administrator at various levels, she led and facilitated ACSA's and CSBA's state-wide equity work as well as a cadre of networks for administrators of diverse backgrounds. Mrs. Anderson's current work is supported by a team of experts in the field, practitioners, as well as researchers who provide unique services to school boards, Superintendent search firms, as well as county, district, and school leaders. Inspired by her grandfather, Jesse M. Bethel, she continues to inspire educational leaders around the state and nation who have locked arms on the journey to close educational equity gaps through a systems approach. (See details below)

Targeted Scope of Work (1 year)

	-		
DATES	SERVICE	Summary of Purpose/Outcomes	STAFFING
5 Days=1 half day (3 hour) sessions per month Virtual/In-Person	L & A Division Capacity Building/Strategic Planning	 This differentiated service entails a focus on capacity building at the division and department level through various aspects of equity impact action planning through strategically identifying, implementing, and monitoring actions that impact the closure of equity gaps for identified target student groups. The content will be grounded in research around cultural proficiency, the equity leadership framework, implementation science, and the 6 conditions of systems change. Activities can include coaching, facilitation/co-facilitation of Division and department meetings, data collection, and strategic planning. This service will be offered in the form of multiple sessions to foster opportunities for the division and department teams to build capacity and common vision to lead for equity through a deeper dive into concepts learned and focus on the following topics: Recognizing and responding to the barriers to racial equity in the county (i.e. implicit bias, stereotypes, institutional racism) Reflecting on the role of educators at the county level in interrupting racial inequities in schools during unprecedented times in education Making connections to concepts of equity and our work across the agency Unpacking student stories through data analysis (quantitative and qualitative) Deeper exploration of a systems change framework 	1-2 Consultants
		 Development of racial autobiography Alignment of Equity Leadership across the department and agency Developing a common understanding of the definition of equity across the division Strategic collaboration, planning, and application for systemic change 	
5 days (2 half days per month) Virtual/In-Person	Equity Leadership Coaching	Coaching is designed to provide customized support for the Chief of the L & A Services division as well as key department leaders based their individual respective equity leadership journeys. This entails support with various aspects of strategic facilitation and equity action planning focused on strategically identifying, implementing, and monitoring actions that impact the closure of equity gaps for identified target student groups in the county.	1-2 Consultants

Mal

Nicole Anderson Nicole Anderson Consulting

Ingrid L. Roberson Chief of Learning & Accountability Alameda Col Office Of Education

Investment Proposal								
Activity	(Prescribed) Number of days	Sessions	Daily Rate (includes Travel, prep time, and any expenses associated with providing services)	Total				
Division Capacity Division Capacity Building/Strategic Planning	5 days	10 sessions	\$3000	\$ 15,000				
Equity Leadership Coaching	5 days	Sessions Vary	\$3000	\$15,000				
Total	10 days	Sessions Vary	\$3000	\$30,000				

Our Vision and Mission

Our *Vision* is to realize the closure of educational equity gaps in school districts throughout the nation.

Our *Mission* is to support educational leaders in the creation of new and equitable schools that intentionally meet the needs of every student in order for them to attain their personal and professional goals and contribute to the transformation of societal constructs and systems. We strive to support educational leaders by building a platform of research-based resources and tools that enable them to shift their mindsets and thus, their practices.

How we Started

Nicole Anderson has over 21 years of service in education. In that timeframe, she has served in many roles around the nation including developer and facilitator of professional learning services as well as an advocate for educational equity work. Nicole was the first Diversity and Equal Access Executive in the history of the Association of California School Administrators (ACSA), a position she held for several years. She led work focused on equity and diversity including the facilitation of statewide professional learning for ACSA's leaders and state board. She initiated the California Equity Leadership Alliance and pioneered networks for administrators of diverse backgrounds. Her work also includes the development of a research team that provides research-based content and conducts case studies of educational leaders around the state on their journey to closing educational equity gaps. Nicole served as the Chair of ACSA's Equity Committee wherein she focused on leading the work to implement a system that will effectively address the beliefs of ACSA around equity for students and leaders in California.

As a practitioner, Nicole served as an Elementary Principal, High School Vice Principal, and High School Assistant Principal/Dean. She has also served in the capacity of Leadership Teacher, Spanish Teacher and Activities Director at Jesse M. Bethel High School; the namesake of her grandfather. She has taken the mantel and is following in his footsteps which includes a legacy of advocacy for equality and civil rights for students of color in the city of Vallejo, the state of California, and around the nation. Nicole continuously works with a strong team of experts and practitioners who support a deeper implementation of equity related workwhich transcends across multiple industries.

Nicole Anderson and Associates Consulting, LLC offers Educational Equity Solutions in the form of services, products, and advocacy. Highlights of these solutions include, but are not limited to:

- CSBA: California School Boards Association (equity network, school board study sessions, retreats, and workshops)
- CABE: California Association For Bilingual Education 2019 featured speaker
- ACSA Equity Leaders Academy Director
- ACSA/CCEE Professional Learning Network Facilitator
- School Board Member Campaign Management
- California County Offices Of Education Training, Coaching, and Network development
- Site Principal And District Cabinet Level Training And Coaching
- Educational Equity Data And Research Support
- Equity Leader Coaching, Mentoring, and Networking
- Equity Action Plan Development
- Equity Retreats
- Equity Walks
- Superintendent Search And Executive Recruitment
- Teacher Pipeline Development
- Women's Empowerment Retreats and Network Development

Our Partners and Associates

We value and thrive from our connections with researchers, practitioners, and experts in the field who provide a wide range of products and services to serve the needs of educational leaders. These partners and associates include but are not limited to the Association of California School Administrators, the California School Boards Association, California Association of Latino Superintendents and Administrators, California Association of African American Superintendents and Administrators, Alder Graduate School of Education, McPherson and Jacobson Superintendent Search Firm, Ed Connective, Deborah Keys Write, Tovi Scruggs-Hussein, Dr. Shayna Sullivan Langhorne, Dr. Shelley Holt, Kevin Taylor, Suwinder Cooper, Dr. Melanie Spears, and Dr. Daniel Moirao.

Our Clients

We are honored to lock arms with clients who are intentionally engaging in the work to close educational gaps in the school system. Our clients have received customized services provided in the form of principal and teacher trainings, equity networks, superintendent searches, parent stakeholder support, keynotes, employee evaluation development, teacher pipeline development, and a variety of other services to advance equity driven work. Some of these current and past clients include:

- Stockton Unified School District
- Elk Grove Unified School District
- Albany Unified School District
- Sunnyvale School District
- Vallejo Unified School District
- Washington Unified School District
- Fairfield-Suisun Unified School District
- Mt. Diablo Unified School District
- Vacaville Unified School District
- Folsom-Cordova Unified School District
- **R.J. Neutra Elementary School**
- Saucilito-Marin School District
- **Rialto Unified School District**
- Lynwood Unified School District
- Anaheim Elementary School District
- Murrieta Valley Unified School District
- Villa Lindo Retreat Center
- HT Farms of Penryn Retreat Center
- Salinas City School District
- Salinas Union High School District
- San Diego Unified School District

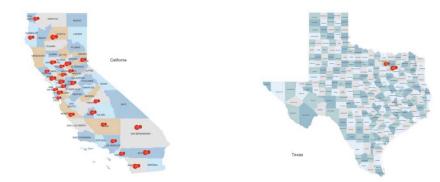
- Bakersfield City Unified School District .
- Manteca Unified School District
- Moreno Valley Unified School District
- Adelanto Elementary School District
- Hacienda La Puente Unified School District
- Natomas Unified School District
- Victor Valley Union High School District
- Alameda County Office of Education
- San Diego County Office of Education
- Humboldt County Office of Education
- Solano County Office of Education
- Yolo County Office of Education
- Los Angeles County Office of Education
- Pacific Collegiate Charter School
- **Highlands Community Charter** Schools
- EQ Schools

California School Boards Association

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- Association of California School Administrators
- California Collaborative for • Educational Excellence
- California Community College Administrators of Occupational Education
- Center for Powerful Public Schools
- Yuba College
- Las Positas College
- Jefferson Union High School • District
 - Hemet High/ Unified School District
- San Mateo School District .
- San Mateo County School Board Association
- Monterey Peninsula Unified School District
- Lewisville High/ISD (TX)



Vista Unified School District

	-07		ICATE OF LIA				E	DATE (MM/DD/YYYY)
			IGATE OF LIA	DIL	111113	UNANG		09/	04/2020
THIS CERTIFICATE IS ISSUED AS A CERTIFICATE DOES NOT AFFIRMAT BELOW. THIS CERTIFICATE OF INS REPRESENTATIVE OR PRODUCER, A	IVELY SURAI	OF NCE	R NEGATIVELY AMEND DOES NOT CONSTITU ERTIFICATE HOLDER.	, EXTE	ND OR ALT	ER THE CO	VERAGE AFFORDED THE ISSUING INSUREF	BY THI R(S), A	e policie Uthorize
IMPORTANT: If the certificate holder If SUBROGATION IS WAIVED, subject this certificate does not confer rights t	to th	e te	rms and conditions of t	he poli	cy, certain p	olicies may	NAL INSURED provision require an endorsement	nsorb nt. As	e endorse tatement o
RODUCER	o the c	cent	incate noider in neu of st	CONTA NAME:	CT ANDERS	ON CEREZO)		
tateFarm GIGI HORTON, AGENT				PHONE	707 55		FAX (A/C, No):	707 5	54.1416
				(A/C, N E-MAIL	o, Ext): 707.55	ONACICIH		101.00	21.1110
1792 TUOLUMNE ST				ADDRE	33:	•			denacian
VALLEJO, CA 94589				-			DING COVERAGE		NAIC # 25151
	_	_		INSURE	RA: State Fa	im General I	nsurance Company		20101
URED				INSURE	ER B :			_	
NICOLE ANDERSON & ASS	OCIA	IES	CONSULTING, LLC	INSURE	ER C :				
5841 CABERNET DR				INSURE	RD:				
VALLEJO, CA 94591				INSUR	RE:				
		_		INSUR	RF:				
			NUMBER:				REVISION NUMBER:		
THIS IS TO CERTIFY THAT THE POLICIES INDICATED. NOTWITHSTANDING ANY RE CERTIFICATE MAY BE ISSUED OR MAY EXCLUSIONS AND CONDITIONS OF SUCH	EQUIRI PERTA POLIC	eme Ain, Ies.	NT, TERM OR CONDITION THE INSURANCE AFFORE LIMITS SHOWN MAY HAVE	OF AN	IY CONTRACT THE POLICIE REDUCED BY	OR OTHER S DESCRIBE PAID CLAIMS	DOCUMENT WITH RESPE D HEREIN IS SUBJECT T	CT TO	WHICH TH
R TYPE OF INSURANCE	ADDL S		POLICY NUMBER		POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMIT		
COMMERCIAL GENERAL LIABILITY							EACH OCCURRENCE	\$ 2,00	
CLAIMS-MADE CLAIMS-MADE							DAMAGE TO RENTED PREMISES (Ea occurrence)	s 300	
							MED EXP (Any one person)	\$ 5,00	
			97-C5-Z553-5		07/06/2020	07/06/2021	PERSONAL & ADV INJURY	\$ 2,00	Community and a second
GEN'L AGGREGATE LIMIT APPLIES PER:	1						GENERAL AGGREGATE	\$ 4,00	
POLICY PRO- JECT LOC							PRODUCTS - COMP/OP AGG	\$ 4,00	00,000
OTHER:								\$	
AUTOMOBILE LIABILITY							COMBINED SINGLE LIMIT (Ea accident)	\$	
ANY AUTO							BODILY INJURY (Per person)	\$	
AUTOS ONLY SCHEDULED							BODILY INJURY (Per accident)	\$	
AUTOS ONLY AUTOS HIRED NON-OWNED AUTOS ONLY AUTOS ONLY							PROPERTY DAMAGE (Per accident)	S	
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EXCESS LIAB CLAIMS-MADE							AGGREGATE	S	
DED RETENTION \$				_				s	
WORKERS COMPENSATION							PER OTH- STATUTE ER		
AND EMPLOYERS' LIABILITY	N/A						E.L. EACH ACCIDENT	5	
OFFICER/MEMBER EXCLUDED?	NIA						E.L. DISEASE - EA EMPLOYEE	s	
If yes, describe under DESCRIPTION OF OPERATIONS below							E.L. DISEASE - POLICY LIMIT	\$	
SCRIPTION OF OPERATIONS / LOCATIONS / VEHIC COLE ANDERSON & ASSOCIATES CO 41 CABERNET DR ALLEJO, CA 94591				ule, may t	be attached if mo	e space is requir	ed}		
ERTIFICATE HOLDER				CAN	CELLATION				
L. KAREN MONROE, SUPER ALAMEDA COUNTY OFFICE 313 W. WINTON AVE HAYWARD, CA 94544				THE	EXPIRATION	N DATE TH	PESCRIBED POLICIES BE C PREOF, NOTICE WILL Y PROVISIONS.	ANCEL BE DE	LED BEFO
CORD 25 (2016/03)	The	e AC	CORD name and logo a	re reai			ORD CORPORATION.	All righ	nts reserv

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